

<b>STERLING</b>	<b>DOLLAR</b>	<b>STOCK INDICES</b>
New York lunchtime:	New York lunchtime:	FT-SE 100:
\$1.682	DM1.7475	2,588.8 (-6.8)
London:	FFr6.94	FT Ordinary:
\$1.686 (1.6806)	Sfr1.5285	2,003.9 (-7.9)
DM2.94 (2.9425)	Y137.4	FT-A All-Share:
FF110.10 (100.025)	London:	1,235.69 (-0.2%)
Sfr2.57 (2.5675)	DM1.745 (1.7505)	New York lunchtime:
Y231.5 (231.5)	FFr.935 (9.955)	DJ Ind. Av.
£ ex 90.9 (90.9)	Sfr1.525 (1.5268)	3,106.55 (+0.23)
<b>GOLD</b>	Y137.35 (137.8)	\$ Index 66.9 (66.9)
New York Comex Aug	Tokyo close: Y137.83	356.7 (-1.01)
\$373.7 (362.5)	<b>US LUNCHTIME</b>	Stocks: Nikkei
London:	<b>RATES</b>	24, 120.75 (+248.12)
\$363.00 (362.65)	Fed Funds: 5 1/2 %	<b>LONDON MONEY</b>
<b>N SEA OIL (Argus)</b>	3-m Treasury bill:	3-month interbank:
Brent Sep	5.581%	11 1/2 % (11 1/2)
\$19.675 (19.525)	Long Bond:	Life long gilt future:
Chief price changes	97 1/4	Sep 82 1/2 (92 1/2)
year-to-date:	yield: 8.352%	
Table 13		







THE MOSCOW SUMMIT

# Treaty marks historic end to the old agenda

By Lionel Barber in Washington

THE Strategic Arms Reduction Treaty (SALT II) signed in Moscow yesterday actually reduces US and Soviet strategic nuclear arsenals, in contrast with the 1972 SALT I treaty, which only limited the growth of each side's long-range missiles.

The treaty will reduce each side's strategic nuclear weapons by approximately 35 per cent over seven years. It still leaves the US and Soviet Union with 9,000 and 7,000 warheads respectively, and it does not seek limits on the most dangerous category of ground-based mobile multiple warhead missiles or sea-launched cruise missiles.

The question confronting the US and Soviet Union is: what comes next? Judging from remarks made during the signing ceremony in Saint Vladimir's Hall by the two leaders, there is no clear consensus on arms control priorities.

Mr Bush described the Start treaty as "a significant step forward in dispelling half a century of mistrust". He focused on the treaty's monitoring procedures which, he said, should translate "commitments made into real security".

Mr Gorbachev said the treaty signalled "the beginning of voluntary reductions in US and Soviet arsenals" which would dismantle the infrastructure of fear. Strategic arms control was acquiring a momentum which was hard to stop, he said.

The big difference here is that while Mr Bush is concentrating on the present, Mr Gorbachev has his eye on the future. This goes beyond the Soviet leader's natural political interest in strategic arms control which underscores the Soviet Union's superpower status.

His agenda is clear: future US-Soviet agreements on tactical nuclear weapons in Europe, naval forces, chemical weapons and space-based weapons.

As Mr Alexander Bessmertnykh, Soviet foreign minister, said this week: "The business is not finished. We believe we should immediately go into negotiations on further reductions of strategic armaments for creating a situation of stability."

until the autumn, according to the White House.

As Mr Bush made clear during the joint press conference yesterday afternoon, the US remains committed to developing a ground-based defence against nuclear attack. This system is not nearly as ambitious as the space-based missile defence envisaged by President Ronald Reagan, popularly known as "Star Wars".

Both leaders indicated yesterday that they are focusing on nuclear proliferation as much as nuclear weapons stockpiles. Iraq's secret nuclear programme has acted as a catalyst, strengthening the view that nuclear arms control is no longer the preserve of the US and the Soviet Union. In this respect, General Brent Scowcroft, Mr Bush's national security adviser, was correct when he observed that the Start treaty, although historically significant, belongs to the old agenda.

## Ukraine hails symbolism of visit

By Chrystia Freeland in Kiev

IF Mr Bush needed any confirmation that the US is the sole superpower he will receive it when he visits Kiev today, in the last leg of his trip to the Soviet Union.

President Gorbachev had to dodge parliamentary protests and Lenin volumes lobbied by angry demonstrators when he came to the Ukrainian capital last month. But Mr Bush is likely to see student activists merrily waving Ukrainian and American flags, and to be told of the western Ukrainian cities which have taken to renaming their streets after George Washington.

Ukrainians are delighted by the US president's decision to meet their leaders privately, address their parliament and tour their city, hailing it as an implicit acknowledgement of their growing independence and a first step to direct US-Ukrainian relations.

"I think President Bush's visit has an extraordinarily great significance," says Mr Ivan Plushch, deputy head of the Ukrainian parliament. "Not that President Bush acknowledges the objective development of democratic forces, of the national rebirth and of the Ukrainian people's struggle for independence."

The State Department would certainly not interpret the trip in such terms, but Mr Bush's decision to make a stopover in Kiev accompanied by Mr Gorbachev, together with his tête-à-tête with Russian President Boris Yeltsin in Moscow, suggests the White House is edging away from its policy of basing US-Soviet relations entirely on Mr Gorbachev.

The Ukraine's uniquely ambivalent position on the Union Treaty - it has neither rejected nor endorsed the deal - may make it particularly attractive to a White House which is also sending mixed messages.

Ukrainians hope Mr Bush will be receptive towards proposals to expand direct economic ties which were initiated this spring when \$5m (\$2.9m) of US assistance to Chernobyl victims was channelled directly through the republican government.



President Bush laughs at a witticism made by President Gorbachev at a joint news conference in Moscow yesterday

## Bush tells entrepreneurs of the 'American dream'

# Hard times for Soviet business

By John Lloyd in Moscow

PRESIDENT George Bush had a power breakfast yesterday in Moscow with the Soviet Union's top private business leaders. Even in the present day anti-Soviet dis-Union, this is a slightly surreal event: the president, however, clearly enjoyed it hugely.

"As entrepreneurs, businessmen and risk takers, you hold the key to the future prosperity of the Soviet Union," he began. "You understand that opportunity arises when people act freely... No concourse of government experts, no matter how brilliant, can match the sheer ingenuity of the market... Some call it the American dream, but really it is the universal dream, and it is a dream that the Soviet people are striving to make real for themselves."

Mr Bush used the word "striving" advisedly. For Soviet businessmen (and some women, especially in professions such as the law, where they are strongly represented, making the dream real is often

to enter the coils of a nightmare, compounded by official bureaucracy, public distaste and personal inexperience.

As Mr Bush was talking, Mr Vladimir Koskov, entrepreneur, businessman and risk-taker of Sverdlovsk, was striving to salvage his business from the clutches of the local KGB.

**This month he received a letter from the KGB asking to see his accounts**

Mr Koskov, who had worked in the military industrial sector in Sverdlovsk, has over the past two years built up his own business, SA Ural, from scratch. It employs 3,000 people and has a turnover of Rb300m a year. This month, he

received a letter from the KGB asking to examine his accounts: he now fears that an investigation may close him down.

Also as the president spoke early yesterday, Muscovites were enjoying a rare, if small, break from spiralling prices: Metro rides were free. A company named MMM, calling itself the Soviet Union's largest maker of computers and electronic office equipment, had paid for the day's fares in exchange for the right to advertise its name and products on station loudspeakers.

Yet, when a reporter from Izvestia called the company to discover who had conceived the unprecedented stunt, he could get no names - because the executives feared an adverse reaction to them from the public.

Two years ago, Mr Vladimir Zaitsev, director of the Polet aerospace plant in Omsk, was told to convert around half of his mainly defence-related output to civilian production, and

to sell it "on the market". As he recounted the story in yesterday's edition of Pravda: "Unnecessary haste was built into the plan. There were no elements of the market in the Defence Ministry. The state assigned us the inputs and took all of our production."

But success can come. Mr Zaitsev's struggle with the market became easier when he cut himself free of the Defence Ministry, went into a joint venture with the French company Thomson and began producing household appliances and other goods for the Soviet and foreign markets. He believes he can get up to world standards in a few years, and now calls on the government to free industry from its orders.

"Your task will be difficult," Mr Bush said yesterday. "You can say that again, would be a collective response. For not only do the Soviet entrepreneurs share their western colleagues' risk of business failure, they have their own, rather higher, risks of success."

## Border killings cast shadow

By Leyla Bouton and John Lloyd in Moscow

THE MURDER of six Lithuanian border officials yesterday cast a shadow over the superpower summit amid speculation the violence was an attempt to discredit President Mikhail Gorbachev and hurt US-Soviet relations.

Mr Gorbachev, who was informed of the killings during his talks with President George Bush, said he would closely monitor an investigation and expressed his condolences to the victims' families.

He also said that "some people" were intent on destroying a dialogue he was holding with the Baltic states, which are seeking independence from Moscow but are sceptical about the Kremlin's promises of a political settlement.

But Mr Bush, who on Tuesday tied freedom for the three Baltic republics with US aid for

the Soviet Union, went out of his way to show support for his Soviet host. "It's not fair to take this - a border incident - under the heading of 'freedom for the Baltics,'" he told a joint news conference.

The bodies of the six customs officers and four policemen were discovered at a makeshift customs post at Medininkai, on Lithuania's border with Byelorussia, at dawn on Wednesday. A seventh man later died in hospital. Surgeons were fighting to save the life of an eighth victim, who if he survives, will be the only witness to what police described as a particularly cruel attack. Many of the victims were shot in the head at point-blank range.

Mr Vyntas Landsbergis, the Lithuanian leader, said the attack was the work of either

Soviet security forces or of the mafia. But he said that the mafia leadership bore ultimate responsibility for attacks by its own security forces and even accused Washington of abandoning the Baltic cause.

Suspensions of guilt immediately focused on the controversial OMON elite police force, which has been involved in previous incidents at Lithuanian border posts and last month took over the Vilnius telephone exchange, cutting off the republic from the rest of the world for two hours.

Mr Boris Yeltsin, the Russian president who signed an unprecedented friendship treaty with Lithuania on Monday, condemned the attack.

Separately, Interfax news agency reported that 14 to 15 people had died in an explosion on board a Moscow-Baku train.

## AMERICAN NEWS

# Peru seeks global converts to the sacred leaf

Moves are afoot to make coca a tradeable commodity, writes Sally Bowen

THE COCA leaf, classified by the UN as a psychotropic and therefore illegal substance since 1961, may become a tradeable commodity if recent Peruvian moves, as yet only semi-official, come to fruition.

A task force inside the Ministry of Foreign Affairs is studying how best to reverse coca's current illegal status and so permit its export; while Enaco, the state coca marketing board, has started an intensive publicity campaign to persuade Peruvians - and ultimately, it hopes, the world - of the benefits of "the sacred leaf".

No one knows exactly how much coca is grown in Peru: the US State Department estimated in 1989 there were 150,000 hectares being cultivated - but Mr Carlos Amat y Leon, Peru's respected former minister of agriculture, says new satellite pictures confirm 250,000 hectares under cultivation, with each hectare capable of producing 1.8 tonnes of coca leaf.

Coca is a traditional Andean crop and the leaf has been used for centuries by the local population for chewing, trading and a variety of cultural purposes. Only 25,000 small growers are registered prior to legislation in 1978 are unequivocally "legal". They farm principally in the Cuzco area and sell about 5,000 tonnes a year to Enaco at fixed prices.

But there are no legal outlets for growers in the Huallaga Valley, 250 miles north-east of Lima and now Peru's prime coca-growing zone, which developed after the 1978 law. Of the 5,000 tonnes it buys annually, Enaco resells about 4,500 tonnes for chewing. The remainder is processed in Enaco's well-concealed,



Peruvians have grown coca for centuries, principally for chewing

run-down plant in one of Lima's rougher districts.

The factory is running at only 10 per cent of capacity. It produces 92 per cent pure cocaine hydrochloride for medical use, exporting 420kg in 1989-90 to the US. About 1,000kg of the leaf finds its way to Italy for use in making vermouths, while Stepan, an American company based in New Jersey, imports the leaf under special licence and supplies Coca-Cola with a flavour essence extracted from it. (It is part of the popular history associated with the soft drink that its traditional bottle is modelled on the striated coca seed pod.)

Yef Coca tea bags, Enaco's principal product and a familiar sight on Peruvian supermarket shelves, cannot be exported. An attempt late last

year to ship 7,300 boxes of "de-cocainised" bags to the US ended in their seizure and incineration by Drug Enforcement Administration officials in Miami. The importers are still trying to challenge a US Department of Justice ruling that even without the alkaloid which produces the cocaine drug, coca tea bags are not permissible under the 1961 UN Single Convention on Narcotic Drugs.

Peruvian experts are arguing increasingly vociferously that this ruling is nonsense. Coca's many medicinal properties are well-known to Bolivian and Peruvian peasants: apart from alleviating fatigue, it is held to be beneficial to the digestive and circulatory system.

Mr Amat y Leon says that North American "discrimination" against the coca leaf, as

distinct from its derivative cocaine, is absurd. "No one with a modicum of education holds the grape, or those who grow it, responsible for alcoholism," he says.

By-products from coca abound. Enaco's Lima plant displays an array of coca wines, elixirs, honey, shampoo and toothpaste. The future for these is not bright, however - the wine is poor (with much sediment), while products like toothpaste use only small quantities of coca leaf against a large proportion of imported items.

Coca tea bags are a different prospect. Most of the leaf processed by Enaco goes into the 7m bags produced annually. Plant capacity is 80m.

"Just one per cent of the Japanese herbal tea market, and we'd be in full produc-

tion," says Mr Victor Altamirano, Enaco general manager.

Mr Hugo Cabieses, an economic adviser to the Confederation of Traditional Coca Leaf Growers, favours bringing in South Korean experts in the marketing of ginseng to advise on coca, "which is just as beneficial as ginseng and actually more nutritious," he says. Ginseng is a hugely profitable export for South Korea, where it provides work for 30,000 peasant farmers and workers in processing plants.

Mr Cabieses also proposes an agreement with the US for the use of coca tea bags as a treatment for cocaine addicts: experiments show the tea bags can help wean addicts off cocaine.

Flooding the world with coca tea may seem an off-beat solution to Peru's problem. But eradication and/or substitution of hundreds of thousands of acres of "illegal" coca will take years, if at all, and will be immensely costly. Mr Amat y Leon estimates crop substitution would cost \$500m a year for 10 years.

Interandes, a Swiss-Peruvian engineering consultancy specialising in Andean development projects, believes that "legal coca is the best substitute for illegal coca". Under the Interandes scheme, the state would purchase coca leaf from growers for an interim period at prices competing with those paid by drugs traffickers. While coca is gradually substituted with alternative crops the leaf could be destroyed or used in tea bags.

But the tea-bag option will be ultimately with the UN, to whom Peru, together with Bolivia, is likely to present its proposals before the end of the year.

## Passage of bank reform legislation faces delay

By Peter Riddell

LEGISLATION to reform the US banking structure ran into squalls in Congress yesterday, threatening to delay its passage this year.

The Bush administration had been pressing for early action as it had thought the insurance fund guaranteeing bank deposits would run out of money in autumn. However, Mr Nicholas Brady, treasury secretary, admitted yesterday the fund should not now be insolvent during this calendar year.

In the Senate, a planned drafting session by the banking committee was held up by the objections of some Republicans to proceeding so rapidly with such a complicated measure.

An agreement could still be worked out to allow the committee to meet before the Senate starts its August recess in a few days' time. But delaying committee action until September could affect the chances of passing a comprehensive measure this year.

Senator Alfonse d'Amato from New York described the draft legislation as too complicated to be rushed on.

On the House side, where the banking committee approved its version a month ago, Mr John Dingell, chairman of the energy and commerce committee, underlined his opposition to proposals permitting commercial banks to expand into securities and insurance activities, and commercial businesses to own banks.

During a hearing yesterday Mr Dingell said "the corporate cemetery" is littered with companies that failed because they were involved in activities unrelated to their successful core businesses.

He cited Citicorp which, he said, "lost its shirt" in the securities business overseas. He described the US's largest banking group as struggling to survive and said it was "technically insolvent".

Instead of legislation changing the current laws to expand bank powers, Mr Dingell preferred step-by-step initiatives by regulators to roll back some of the restrictions on bank activities.

# US black rights group opposes black judge

By Peter Riddell, US Editor, in Washington

THE already controversial nomination of Judge Clarence Thomas, a prominent black conservative, to the US Supreme Court has run into further trouble following yesterday's public opposition by the National Association for the Advancement of Coloured People, the largest civil rights organisation in the US.

The odds are still that Judge Thomas will be confirmed, but the NAACP's decision will increase pressure on Democrats to oppose him when the Senate judiciary committee considers the nomination in September.

There has been considerable squabbling within the NAACP about whether to oppose a black nominee. Mr William Gibson, chairman of its board of directors, said yesterday that Judge Thomas had inconsistent views on civil rights while in opposition to affirmative action was "hostile to the best interests of black people" and "reactionary".

"We have concluded that Judge Thomas' confirmation would be inimical to the best interests of African-Americans. While we appreciate the fact that Judge Thomas came up in the school of hard knocks and pulled himself up by his own bootstraps, our concern is for the millions of blacks who have no access to the bootstraps."

The NAACP believes the seat on the Supreme Court left vacant by the retirement of Justice Thurgood Marshall, a leading black liberal - should go to an African-American. The group would, he said, "continue to fight until an appropriate replacement embodies the view of the majority of black Americans is nominated and confirmed."

Several women's rights and liberal groups have already come out in opposition to the Thomas nomination, and the NAACP's announcement may be taken as a lead by other organisations.

## Brazilian police launch big anti-drug operation

By Victoria Griffiths in São Paulo

BRAZIL'S federal police have launched a big anti-drug operation in a bid to break the influence of the Colombian-based Medellín and Cali drug cartels in the Amazonian state of Rondonia.

Three federal representatives from Rondonia are under investigation for alleged links to cocaine trafficking. One congressman, Mr Jabea Rabelo, testified yesterday before the congressional commission on narcotics traffic regarding his alleged connection with the Cali drug barons.

Last month Mr Rabelo's brother, Abdiel, was arrested in São Paulo on charges of possessing half a tonne of cocaine. He was said to have been using false identification signed by his brother.

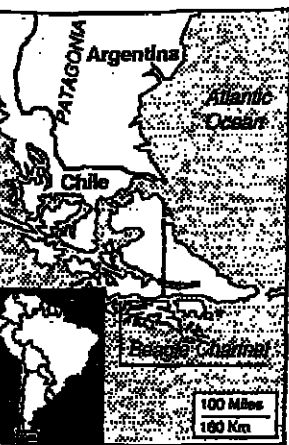
The other two congressmen implicated in the scandal are Mr Mauricio Calixto, allegedly a member of the Medellín

organisation, and Mr Nobel Moura, allegedly a member of the Cali clan. The Colombian cartels are believed to have relocated much of their operations to Brazil.

The three congressmen were denounced by Ms Raquel Candido, a fellow-Rondonian representative, who is under police protection after she was physically attacked by Mr Moura on the floor of Congress as she made a speech denouncing drug activities in Rondonia.

The federal police have also begun to evacuate 9,000 independent gold and tin miners from Rondonia. The miners are suspected of laundering money for the drug cartels.

The authorities believe Rondonia is the centre of the cocaine trade in Brazil. The state, which has already earned the nickname of "the Brazilian Colombia," shares an 800-mile border with Bolivia.



## Aylwin and Menem to sign border accord

PRESIDENT Patricio Aylwin of Chile arrives in Buenos Aires today for a 48-hour visit being billed as an historic reconciliation between the democratic leaders of two countries divided by more than two Andes mountain ranges, writes John Barham in Buenos Aires.

Tomorrow Argentina's President Carlos Menem and Mr Aylwin are to sign an accord settling 23 border disputes that have soured relations since the nineteenth century. Argentina

has long suspected Chile of coveting Patagonia and the two countries almost went to war in the 1970s and 1980s over the control of the Beagle Channel at the tip of the continent.

The last remaining significant border dispute over a Patagonian lake - is expected to be referred to mediation by the Organisation of American States.

Ending the border disputes does more than eliminate a

source of tensions between the two countries. Mr Aylwin said in an interview that "the definitive establishment of the border is a guarantee of peace because it eliminates any pretext (for conflict) by the armed forces of either side."

Both countries' armed forces often cite the military "threat" posed by the other to justify bigger defence budgets or a larger role in domestic politics.

Trade and economic topics are likely to predominate in

meetings between the presidents and their aides.

Chile, Latin America's free-market trailblazer, has avoided closer trade links with the unstable economies of Argentina, Brazil, Paraguay and Uruguay, which plan to form a common market in 1995.

However, Buenos Aires believes Chile will be attracted to regional integration as Argentina and then Brazil consolidate their orthodox economic reforms.



## INTERNATIONAL NEWS

## S Korea suffers big trade deficit

By John Ridding in Seoul

SOUTH KOREA suffered a current account deficit of \$6.4bn (\$3.47bn) in the first six months of this year, the worst half-year figures ever recorded, the Bank of Korea said yesterday.

The central bank said that the deficit, prompted by sharply increased imports from Japan and the US and relatively sluggish exports, will further deteriorate before improving in the third quarter. It forecasts a deficit of between \$3.5bn and \$4bn for the year, a sharp increase from beginning-of-year forecasts of a \$2bn shortfall.

But inflation figures for July, also published yesterday, provided some good economic news for the government. According to the Economic Planning Board, the top economics ministry, the consumer price index rose by just 0.4 per cent in July.

The increase was the lowest monthly rise so far this year and means that the government may now be able to achieve its annual target of single-digit price rises. For the first seven months the consumer price index has risen by 7 per cent, down from the 7.8 per cent rise recorded in the same period last year. In the first half of the year, according to the Ministry of Trade and Industry, South Korea's merchandise trade deficit widened to \$1.5bn. This compares with \$1.35bn in the same period last year and \$5bn in 1980, the previous worst first-half performance.

Exports during the period totalled \$32.99bn, an increase of 12.9 per cent from a year ago, while imports rose by 24.5 per cent to \$38.08bn. Trade with both the US and Japan suffered record deficits in the first half. South Korea suffered a shortfall of \$876m in its trade with the US, its single largest trading partner, with which it has traditionally achieved trade surpluses. With Japan the deficit in the first six months amounted to \$4.58bn.

## Malaysian land law approved

MALAYSIA'S parliament has approved a law letting the government acquire for development land belonging to individuals. Reuter reports from Kuala Lumpur. Opponents say the bill could allow the Malay-dominated government to seize land owned by ethnic Chinese, who control the economy. Parliament voted 99-25 to pass the Land Acquisition (Amendment) Bill, which lets state governments acquire land for purposes "beneficial to Malaysia's development".

## China flood aid

THE UN has decided to use most of the \$7.3m international aid to flood-stricken China to provide temporary shelters, it said yesterday. Reuter reports from Beijing.

"About 80 per cent of aid will be allocated to purchasing building materials for temporary shelter, 10 per cent for medicines and water purification facilities, and 10 per cent for contingency," it said.

## Mongolian reforms

Mongolia's ruling Communist party, facing national economic collapse, has ended a conference cautiously endorsing capitalist-style reforms, Reuter reports from Ulaan Bator. The party had agreed to continue free-market economic reforms, avoiding return to "bureaucratic socialism" and collapse into "wild capitalism".

## Pakistan arms move

Pakistan has extended a deadline for surrendering illegal arms until August 30, Reuter reports from Karachi. Only 25 illegal weapons have been surrendered in one month.

## Inkathagate lances boil left by era of apartheid

The slush fund scandal could have several beneficial effects for South Africa, writes Patti Waldmeir

OLD HABITS die hard in South Africa. The habits of secrecy and deceit, authoritarianism and abuse of power, bred by 43 years of uninterrupted National Party rule, will not easily be abandoned. The deep distrust which is the legacy of apartheid will not quickly be overcome.

That is the sober lesson of the past fortnight, which has seen the South African government thrown into crisis over revelations that it secretly funded the Zulu Inkatha movement. Government officials led about this policy, their untruths have cast doubt on denials that Pretoria has been involved in far more nefarious deeds, including security force violence against political opponents.

On Tuesday night, President F W de Klerk guaranteed that such abuse would end, and promised a new dawn of honesty, openness and accountability in government. Unfortunately, he has forfeited his automatic right to be believed.

It was a confident and persuasive performance. But the president volunteered almost no details of secret projects beyond those already unearthed by the press; he did not admit that wrong had been done, but continued to defend what many consider indefensible; he insisted that he did not

know of a policy which contributed to the rivalry which has left thousands dead in black townships.

In the circumstances, there was probably little else he could have done but pledge himself to future propriety — and hope that no further misdeeds are revealed to undermine the edifice of trust he is struggling to rebuild.

That trust will not easily be restored, as callers to a Johannesburg radio station made clear immediately after Mr de Klerk's televised address to the nation. "I feel so disappointed," said Esther van Soest, with real bitterness in her voice. "I trusted de Klerk," she complained, adding "he's worse than Verwoerd (Hendrik, the architect of apartheid) — at least Verwoerd was open, you knew he was against the black man."

That is strong language about a man who has nearly abolished apartheid and brought blacks to the brink of political power almost single-handedly. But every black caller to the station, Radio 702, expressed a similar sentiment. Black South Africa has been left with no illusions about Mr de Klerk's intentions: he is a statesman, certainly, but ultimately he is a politician seeking to protect the interests of his constituency.

The recognition of that reality

could well benefit negotiations: "What did they expect him to do, hand over the keys to the Union Buildings (the seat of power) and ride off into the sunset?" asks one exasperated political commentator who thinks the government's opponents were naive to ignore the demands of realpolitik.

Indeed, the crisis could have several beneficial effects. Not least, it has proved a sobering experience for the National Party, which had grown arrogant after 18 months spent running political rings around the disorganised and fractious ANC.

By substantially weakening Chief Mangosuthu Buthe (who risks being branded a stooge because his party was funded by Pretoria), the scandal has cast doubt on the prospects for a so-called Christian Democrat Alliance, built around the poles of Zulu and Afrikaaner nationalism; many in the National Party believed such an alliance could win non-racial elections, and cut the ANC out of power. This new looks unrealistic.

Even more importantly, Mr de Klerk has removed from power two ministers who — by neglect or by design — blocked progress to a new South Africa. Mr Adrian Vlok, who was demoted from the law and order

ministry, and Gen Magnus Malan, formerly minister of defence, jointly presided over an era of death squad killings, assassination attacks in neighbouring territories, and the detention of 30,000 political activists.

There is a weight of circumstantial evidence to suggest that under their leadership, the police and army instigated — or even participated in — violence between Inkathas and the ANC. Doubts remain over whether Mr Rolf Meyer, 44 — urbane and liberal — will be tough or shrewd enough to control the fearsome National Intelligence Service in his new post as Minister of Defence.

The promised commission of inquiry into violence could also do much to clear the air, especially as Mr de Klerk has said its composition would be agreed with the ANC and other opposition groups. But past commissions have failed to appease the opposition; they have proved either unable or unwilling to carry out their task impartially. And in a country where the words of one commentator "the police have a record of dumping bodies in the veld", it will take rare courage to testify against the security forces.

Perhaps the most important effect of the crisis will be to force the issue of an interim government. For if the

ANC does not trust the government to avoid abusing its monopoly of power, the solution is to put mechanisms in place which will make abuse impossible — or at least easily detectable. The government is offering the ANC and other groups places in cabinet, and may offer appointments to the security services as well. Pretoria knows that almost all obstacles to the talks have now been cleared away: the government has agreed to solve the problem of remaining political prisoners in the nominally independent homeland of Bophuthatswana, and a joint ANC-Inkatha-government-church committee on violence has agreed in principle a code of conduct for political parties and the police. Still, the ground must be prepared carefully for the talks, which will probably begin only at year-end or early next year. Overall, "Inkathagate" was an opportunity to lance the boil left by decades of apartheid. The operation is not yet complete, but at least it has begun.

But any such arrangements must be agreed through negotiation at a proposed multi-party conference. Both sides say the scandal has demonstrated the need to proceed swiftly to the table. Privately, ANC officials say that almost all obstacles to the talks have now been cleared away: the government has agreed to solve the problem of remaining political prisoners in the nominally independent homeland of Bophuthatswana, and a joint ANC-Inkatha-government-church committee on violence has agreed in principle a code of conduct for political parties and the police. Still, the ground must be prepared carefully for the talks, which will probably begin only at year-end or early next year. Overall, "Inkathagate" was an opportunity to lance the boil left by decades of apartheid. The operation is not yet complete, but at least it has begun.

The reforms were first mooted late last year by Mr Bob Hawke, the prime minister, who said that without such changes, the European market, consisting of many different countries, would be a huge barrier to trade. The state has agreed to establish a National Rail Corporation to standardise rail tracks, signals and industrial relations, and become the sole marketing authority for all inter-state rail freight services by next year.

They announced the establishment of a National Road Transport Commission to force truck companies to pay their fair share of road damage and to help truckers with one set of licensing standards across the country.

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## S African miners exchange higher pay for better union rights

By Philip Gawth in Johannesburg

SOUTH African miners yesterday accepted their lowest wage increase since their negotiating rights were recognised in 1983, but the National Union of Mineworkers has gained improved workplace rights.

Workers at two mining houses agreed to restrict pay increases starting at 6.5 per cent, the South African Chamber of Mines said. Employees at four other mining houses

agreed to wage increases linked to the miners' profits. The profit-linked wage offer includes a basic 5 per cent increase on group rates and creates the opportunity for miners to receive bonuses tied to the price of gold, the Chamber of Mines said.

Concluding their annual wage negotiations, both parties stressed that the agreement, a high-water mark in industry realism, should be

seen against the background of the exceptionally difficult circumstances in the gold industry.

The NUM has suspended for 1991 its policy of seeking a uniform national wage policy across the industry because of the industry's weakened condition.

According to NUM calculations the average wage increase is about 6 per cent, well below inflation, which is

running at 15 per cent. The agreement covers 180,000 NUM members directly, but most of it is extended to all of the 500,000 miners employed by members of the Chamber.

Insofar as gold mines are concerned, four of the mining groups — Anglo American, Gemmin, JCI and Rand Mines — have made profit-linked wage offers. The trigger at which their bonus linked to the price of gold becomes oper-

ative is an average monthly gold price above \$350 per ounce (roughly \$365/oz at current rand/dollar exchange rates).

The maximum bonus which can be paid is 7 per cent. The bonus scheme does not apply to "black" mines — those where less than 5 per cent in every Rand of gold sold is profit, after deducting capital expenditure.

Gold Fields' mines and Harbetsfontein in the Anglo-

vaal stable will be paying straight wage increases of 6.9 per cent. Chamber collieries, whose financial position is better than in the gold industry, have made offers of 6.5-19.1 per cent.

What the NUM lost in terms of wage increases was made up in part through significant gains in terms of union rights. These include the right of reasonable access to mine property for union officials.

Gold Fields' mines and Harbetsfontein in the Anglo-

## Saddam to recast his ruling party

By Larin Andoni in Baghdad

PRESIDENT Saddam Hussein has launched a broad restructuring of his ruling Ba'ath party in an effort to secure his power base following Iraq's military defeat and the rebellions by the Kurds and Shias that followed.

The process involves holding party elections at all levels, the first since 1979, organisational reforms and a programme to win over the younger generation which had been alienated by years of political suppression and a decade of almost continuous war.

So far the elections appear to have been freer than expected and according to Ba'athist sources some senior government officials, including Mr Mohammed Hamadi, the information minister, have been defeated. This is seen as confirmation of the big gap between the party base and senior government officials.

"The elections are not expected to bring about a radical change in the upper hierarchy but some members hope that the results will pave the way for the democratisation of the party and the system."

The trend towards greater democracy, which includes a commitment to pan-Arab nationalism, is said to be prevailing in elections across the country. Some party veterans believe that the elections pro-

vide a chance to rid the organisation of bureaucracy, opportunism and nepotism.

Party membership is believed to exceed 1.5m, but, as many Ba'athists concede, membership had become a passport, if not a prerequisite, for job promotion, admission to universities and sometimes for survival. Furthermore, the growth of the party apparatus has been mostly confined to the security and the army at the expense of the political organisation.

Senior Ba'athist officials admit that fear of security retaliation and the absence of political freedom had paralysed the ability of local party leaders to take initiatives or voice constructive criticisms.

The party's weakness was exposed during the Gulf war but showed up most strongly by the inability of local leaders to deal with the Kurdish rebellion in the north and the Shia uprising in the south.

At the same time, some analysts believe that the reprisals carried out by rebels against thousands of members, particularly in the south, has provided a new impetus to rebuild the party and preserve the system.

"Many party members now feel that their fate is linked to the continuity of the system," said one veteran Ba'athist.



MADAGASCAR'S opposition stepped up the pressure on President Didier Ratsiraka yesterday, occupying another government ministry building in the capital.

For the past seven weeks demonstrators have been taking to the streets of the island's capital, Antananarivo, (above) and other centres calling on the president to resign.

After yesterday's rally thousands of

protesters marched in orderly silence to the Ministry of Higher Education, the eighth ministry building to be occupied. The buildings are empty because of a three-week civil servants' strike. Despite a state of emergency imposed on the capital last week, security forces have kept a low profile.

The opposition have formed a shadow government led by Mr Jean Rakotonari-

son, a retired general.

He said the government's latest crackdown on any signs of opposition, a Moslem source said yesterday. Reuter reports from Mae Sot, Thailand.

He said the Burmese army had rounded up 186 Moslem

## Monsoon failure threatens harvest prospects in India

By KK Sharma in New Delhi

INDIA'S growth prospects for the 1991-92 financial year, when sweeping economic reforms will be implemented, could be seriously affected by a drought in key states in the north.

The ministry of finance had forecast a growth rate of 4 per cent in gross domestic product and an inflation rate of 9 to 10 per cent in the year.

It had been assumed that the country would have normal monsoon rains on which agricultural production — mostly from the north and still the mainstay of the economy — is heavily dependent.

While the monsoon has

caused floods in other parts of the country, and hundreds of villages are feared to have drowned, the drought in the north, India's bread bowl, is causing serious infrastructure problems for industry, which relies for 30 per cent of its electricity supplies on hydro-electric stations which need the monsoon rains to fill their reservoirs.

It is unlikely that the record foodgrain production of 170.6m tonnes in 1990-91 will be repeated this year. But three good agricultural years have enabled the government to build up stocks of more than 20m tonnes.

The Burmese army accused the people of both Maung Daw and Sitwe of supporting the Arab Rohingya Islamic Front (ARIF), the source said.

## Burma's rulers arrest Moslems

By Victor Mallet in Jerusalem

THE NUMBER of Soviet Jews emigrating to Israel fell sharply in July to about 10,000 as new Soviet passport regulations and concerns about high unemployment in Israel took their toll.

Israeli officials have been forced to reduce their estimate for Soviet immigrants in 1991 to 235,000 from the 300,000 they hoped for at the start of the year; 187,000 arrived in 1990.

The number of last month's arrivals was below average and less than half the number in June, when Soviet Jews rushed to beat the introduction of a Soviet law requiring emigrants to obtain passports before leaving the country.

However, the Jewish

## Israel's Soviet immigration slips

By Victor Mallet in Jerusalem

Agency, which is responsible for organising immigration, said yesterday that the cut in July was less than expected because the Soviet authorities had done everything in their power to issue passports quickly.

There is no substantial change in the desire of Russian Jews to come to Israel," said Mr Gad Ben Ari. "The only difference is in how long it will take them to come to Israel."

Mr Yitzhak Peretz, Absorption Minister, said: "These figures show that fears that *af-gah* [immigration] would stop are baseless."

Mr Ben Ari said some Soviet Jews were taking a more calculated view about when to emi-

grate now that fears of pogroms in the Soviet Union had subsided. In Israel, a third of the immigrants are still without work, while few of those who do have jobs are working in their chosen professions.

Israelis generally welcome Soviet Jewish immigrants despite the strains on jobs and housing, because they believe the influx helps them to attain the "critical mass" they need for survival as a nation in the Middle East. The Jewish Agency is hoping the number of immigrants from the Soviet Union will eventually reach 1.5m, which compares with Israel's present total population of less than 5m.

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## Australian inter-state barriers to go

By Emma Tagaza in Canberra

AUSTRALIA'S federal government and state premiers agreed yesterday to dismantle barriers that have restricted inter-state movement of goods and labour for almost a century.

Following the agreement, the Canberra government indicated that it would develop more taxation powers to state governments.

Mr John Kerin, federal treasurer, said it was inefficient for both federal and state governments to be collecting the same taxes and it would be sensible to give the states responsibility for collecting some excise taxes.

The extent of the transfer of powers will be finally decided in November at a special meeting between state and federal governments.

State premiers declared agreement in principle on mutual recognition of standards on products and occupations. At present, non-tariff barriers are imposed on products from other states. Certain occupation requirements on professionals also differ among the states.

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## INVASION OF KUWAIT: ONE YEAR ON

5



## Uneasy sits the crown on unrepentant Saddam

ONE year on, President Saddam Hussein of Iraq, the man who unleashed his armed forces for the invasion of Kuwait, has apparently learned nothing at all. That, at least, is the impression he gives.

He gave a virtuoso performance just two weeks ago on July 17 to celebrate the 1968 coup d'état which laid the foundation for his rise to power. The unrepentant president first praised the soldiers he sent to fight and die, both against Iran between 1980 and 1988 and against the US-led multinational alliance in the "Mother of Battles" (he still calls it by that name) which ended on February 28 this year.

He went on to say his Baath Party was the latest standard-bearer of Islam (ignoring the party's secular ideology) and to blame Zionists and colonialists for Iraq's problems (forgetting to mention the rashness of his decision to invade Kuwait and betray his Arab allies).

"The treacherous 30-country aggression against Iraq on January 17 1991, was a battle which in terms of reality and results was one between good and faith on one side, and evil and aggression on the other," he said.

"The villains... thought that they could destroy manhood by destroying childhood; that they could close the doors to the future by destroying the foundations of the material construction of the present; that they could remove faith from hearts by stripping markets of goods; and that they could terminate principles by dividing ranks."

President Saddam did not forget to remind his listeners the country called Iraq was a centre of civilisation 6,000 years ago, and that it was now moving towards "the principles of party pluralism".

His speech was remarkable for containing the same themes he was expounding before he invaded Kuwait in August last year. Here

was a man, responsible for one of the worst disasters in military history, talking to his people as if nothing had happened.

There was a brief period in March, just after the war, when the Kurds in northern Iraq and the Shia Moslems in the south rose up against him and butchered Baath party officials. President Saddam faltered and failed to appear in public. Visitors to Baghdad reported that junior officials who would once have hesitated to criticise the government over a family meal were now openly contemptuous of Mr Saddam and his followers even when talking to strangers.

One year ago in the early hours of August 2, President Saddam Hussein of Iraq sent his troops into Kuwait. Their mission was to annex the tiny emirate, to create Iraq's 19th province. The invasion unleashed the biggest allied military operation since the Second World War. Financial Times reporters look at the region one year on.

of his regime's internal security services.

Having failed either to keep Kuwait and its oil wealth or to overthrow President Saddam, the Iraqi people are now wearily getting on with the business of living. It was hard enough before the invasion, and men used to complain that they did not have enough money to get

married; now economic sanctions have caused widespread shortages and rampant inflation, and cholera outbreaks have been reported.

Even as the evidence emerges day by day of Iraqi weapons programmes (and of Iraqi lies about those programmes), President Saddam appears to have put his enemies abroad in a diplomatic quan-

dary. The Iraqi leader argues that the country needs to sell oil to feed its children, while the west struggles to think of a method of feeding the children without supporting the regime.

He points out to sympathetic Arabs that intransigent Israel is allowed to get away with flouting UN resolutions while Arab states are not, leaving President Bush casting around for allies who might support further air strikes against Iraqi military targets.

Mr Saddam can nourish the idea that squeezing Iraq too severely will create the kind of bitterness which allowed Nazi Germany to emerge from the aftermath of the First World War. Fugitive Shias, meanwhile, are camped out in the marshes, fearful of reprisals after their failed uprising, while the Kurds who embarked on negotiations for autonomy when Mr Saddam was weak now find him less willing to compromise.

None of this can disguise the fact that the Iraqi regime has been weakened and isolated by the war.

Mr Saddam has the same strengths as before - the ability to survive his own mistakes and the ability to appeal to Palestinians, Algerians and other resentful Arabs who do not have to endure his authoritarian rule.

He also has the same weaknesses, including an obsession with his own ambitions and an inability to envisage Iraq becoming great through the peaceful exploitation of its substantial natural resources rather than by military might.

Above all, Mr Saddam is so anxious not to be overthrown that he is liable to kill his most successful generals, and he has instilled so much fear into his underlings that they dare not tell him when things are going badly.

Victor Mallet

## VIEW FROM WASHINGTON

## The aura of victory must be preserved

FOR President George Bush, and most Americans, the Gulf war remains a victory to be celebrated - barely tarnished by the continuing problems with Iraq and the so far disappointed hopes of creating a new Gulf security structure.

The proportion of the American public considering the war to be "a great victory" has declined from the very high levels of early March, but around 80 per cent still believe the US did "the right thing".

These findings condition how the Bush administration and the American public view the region in the aftermath of the war. For Mr Bush, facing re-election in November next year, the aura of victory must be preserved. Questions about whether the US gave sufficient warning to President Saddam Hussein ahead of the Iraqi invasion of Kuwait, and later ambiguities about the cost and consequences of the war, are pushed to one side.

The US and its coalition allies achieved the formal aim of United Nations resolutions in expelling Iraq from Kuwait and restoring its government. But there has been less success with two implicit US aims: removing Saddam from power

and retaining the potential to continue a nuclear weapons programme. Washington after the confident statements that bombing had destroyed this capacity. The US, and its British and French allies, have sought to keep up the pressure on Iraq to allow inspection of its nuclear facilities and to permit their destruction. The right to take military action has been asserted in warnings from Mr Bush.

Overall, however, the Gulf war has left the US in a much stronger position in the region. This is a reflection not only of the US success in pulling together a remarkably diverse coalition and producing a quick military victory but also of the determination of the Bush administration to induce Israel to attend a Middle East peace conference.

There is a widespread desire among Middle East states to have friendlier relations with the US, even among countries previously critical of Washington over its attitude towards Israel. There have even been signs of a thawing of the decade-old hostility between the US and Iran.

In January, the US relaxed its three-year-old ban on Iranian oil imports, but until Tehran uses its influence to secure the release of US hostages in Lebanon this improvement is likely to be limited.

The US has had a mixed time with its Arab allies in last winter's coalition. The main problem has been Kuwait itself, where the restored emir and his family have embarrassed Washington with their attitude to human rights and democratic aspirations.

The US has found Saudi Arabia supportive of some of its broader foreign policy goals - notably working towards a Middle East peace conference - but cautious about creating new regional security arrangements. Further sales of conventional arms to Gulf states to bolster their own defence capabilities have been proposed but Saudi Arabia has sought to play down any continuing presence of US troops in the region.

Regional efforts have been set back by tension between Egypt and Syria on the one hand and Kuwait and other Gulf states on the other over the balance of an Arab peace force. This has forced the US to retain an armoured brigade in Kuwait.

The US has had to come to terms with the slow-moving nature of Gulf politics which the 1990-91 crisis shook but did not fundamentally change. There are limits to how far the US can use its enhanced authority in the region.

Peter Riddell



## POLITICS IN KUWAIT

## Hopes of lighting a democratic beacon have faded fast

THE 300,000 KUWAITIS who endured occupation emerged from it at first with a defiant optimism believing their country would never be the same again.

This mood, amplified by newly confident opposition groups, was reassuring to the west, which believed the effort to return the ruling al-Sabah family to power might encourage it down the democratic road. But hopes that Kuwait will become a democratic bea-

con in the dynastic Gulf have had to be severely tempered. As Kuwait City comes to resemble its pre-war self, so too does Kuwait's political topography. Moreover, the treatment of the country's large Palestinian population - which stands at just over 90,000 against 400,000 before the war - has added an unsightly stain on the country's image and tarnished the coalition's sense of victory.

But while the opposition, and influential quarters in the west, have been quick to identify the al-Sabah as the chief impediment to democratisation, the clamour for change in Kuwait itself has lessened.

Sheikh Jaber al-Sabah, the emir, was slow at first to respond to opposition calls to restore in full the 1961 constitution, parts of which he suspended in 1986 along with the full parliament. Nevertheless, by June he had promised full elections and a restoration

of the constitution by October next year.

The seven main opposition factions - which have formed a co-ordinated working group embracing all from the liberal left to the rigidly Islamic - protest that elections should be called immediately and that the government is playing for time to perjure the poll.

The emir's decision to reconvene the National Council, an interim assembly set up in April last year to quiet opposi-

tion demands for more democracy, was also greeted with cries it was unconstitutional and toothless.

But opposition rallies have drawn only hundreds on to the streets. The emir's commitment to set a date for elections, albeit more than a year from now, has gone a long way to defuse the cries for change.

Other concessions have also helped, such as an undertaking to consider ending the

franchise to women and naturalised Kuwaitis. The government has also courted its own conservative constituency with the traditional Gulf rulers' resort to the cheques-and-bribes system.

In the end, the extent of outright opposition to the al-Sabah rule may not prove an unmanageable threat to the family, which has shown itself determined not to cede any real executive power.

M.N.

## REGIONAL SECURITY

## Fighting shy of joint force

NEXT MONTH, the foreign ministers of the six Gulf states, Egypt and Syria will gather to discuss the implementation of the Damascus declaration - the accord signed by the eight states in March which initially envisaged the formation of a joint Arab peace force to defend Kuwait.

When they meet, however, there will be no Arab peace force on Kuwait or any other Gulf soil. In part this is because the eight signatories have decided that the now diminished threat from Iraq can be contained without one - at least while the US keeps its F-16s parked on aircraft carriers in the region.

But their final failure to agree on this physical and symbolic embodiment of an Arab security arrangement for the Gulf indicates that, for all the eight countries' cries of unanimity and protestations that the Damascus declaration is alive and well, there remain unresolved questions about what such an arrangement might mean.

When the eight foreign min-

isters met last month in Kuwait to discuss the declaration Sheikh Salim al-Sabah al-Sabah, Kuwait's foreign minister, declared that the eight countries' views on Gulf security were "identical". He was able to do so only because the eight had agreed to dispense with the Arab force, which was



the gravest source of disagreement. The eight looked on the verge of agreeing to such a force in June, but a month later the deal had foundered, largely over Egyptian and Syrian disapproval of Kuwait's preference for western guarantees for its security and the Gulf states' misgivings about the costs and feared social consequences of hosting contingents of non-Gulf troops.

The military component of the declaration now amounts

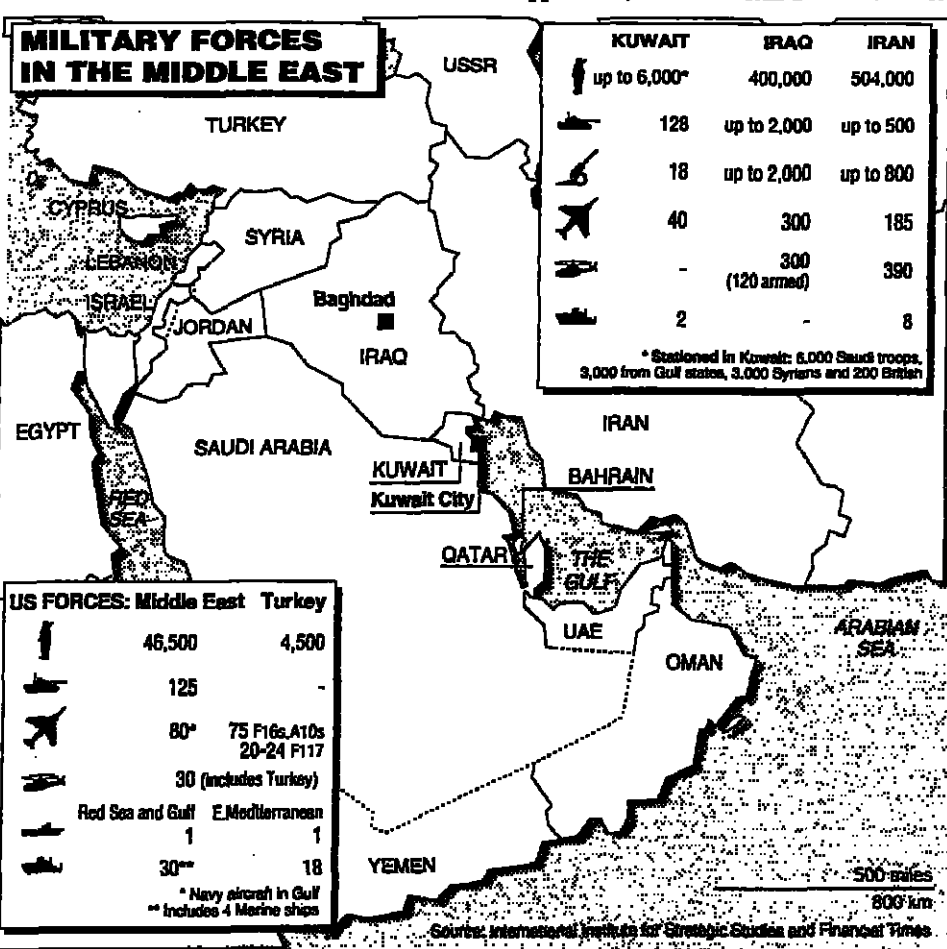
to no more than the right of any signatory to call on military help from its fellows.

If Syrian, Egyptian and Saudi troops remain on Kuwaiti soil for the time being, this is largely as a result of bilateral undertakings outside the terms of the Damascus declaration.

All of the Gulf states meanwhile are pursuing further ambitious military procurement programmes and doing what they can to shore up their defences independently - with little to indicate these will have any sharper teeth than proved to be the case during the Iraqi invasions year ago.

The Gulf states are no closer to taking their security effectively in their own hands than they were at the time of invasion. Should Mr Saddam Hussein, the Iraqi president, decide to repeat his adventure of last August - admittedly an unlikely prospect - only the remaining presence of US aircraft in and around the Gulf could deter him.

M.N.





## THE BCCI SHUTDOWN

## COMPENSATION

## Call for scheme to be extended to other countries

By Andrew Jack

TUESDAY'S surprise compensation offer for BCCI depositors in the UK has caused disquiet among individuals not covered by the proposal.

Those who held BCCI accounts in Scotland and the Isle of Man will be among those ineligible to claim. So will anyone who held deposits in any currency other than sterling.

In its offer of compensation in the

High Court two days ago, the Abu Dhabi government recognised that there was a risk that its scheme would be viewed by other jurisdictions as discriminatory by favouring one national grouping.

However, it then dismissed the risk, saying the shareholders had considered the issue and decided the scheme met the concerns expressed by Mr Nicolas Browne-Wilkinson.

the senior chancery judge.

Those excluded from the ruling were less sanguine. Mr Pierre Jauns, director of the Luxembourg Monetary Institute (LMI), called for a widening of the offer. "We welcome the fact the shareholders have made an advance for a deposit protection scheme in London," he said. "But this should be extended to BCCI's other locations."

Mr Michael Parkhurst, who had a large sum of money in BCCI in Gibraltar, said he was a British citizen and he felt compensation should extend to Gibraltar, which closed its branches in co-operation with the Bank of England. "I don't have a home, or any money and nobody else," he said.

Others cast a note of caution for depositors in England and Wales.

"There is a danger in assuming this crisis is over," said Mr Antony Gold, a solicitor at Alexander Tatham, the solicitors co-ordinating a national depositors' group. "There has just been an adjournment to see if restructuring can take place," he said. "There are an extraordinary series of difficulties to be overcome."

Mr Ernest Dartnell, a business consultant who had a "reasonably

large sum" on account in Luxembourg, was calm. He said he had placed his money there when he was working overseas and was unsure whether he would receive compensation under the voluntary scheme since his deposit was in sterling.

"If I got nothing out I would hurt but I wouldn't scream," he said. "And if the Bank is restructured, I will certainly leave my money in."

## UK AUTHORITIES

## Initiative starts to elude the regulators

By Richard Waters

THE UK authorities have initiated this week in their actions against BCCI, although regulatory and criminal action against the bank elsewhere has been stepped up.

On Tuesday, the Bank of England failed in its second attempt to have the bank wound up by the High Court. The day before, the Serious Fraud Office, which has mounted probably its biggest ever investigation in the BCCI case, saw criminal proceedings launched in the US which take the initiative away from its own inquiry.

The Bank of England had argued forcefully for the bank to be officially liquidated. Only that way could its UK depositors get the full benefit of the UK's statutory deposit protection scheme, it said.

Mr Brian Quinn, its head of banking supervision, said: "As a matter of public policy it is important that there should be an early winding-up and a full investigation of a company which has been run fraudulently."

One of the Bank's arguments had been that, even with a formal winding-up in place, it would still be possible for BCCI's majority shareholders to put together a restructuring of any parts of the bank that they wanted to save.

That argument received short shrift from the court and from insolvency experts, who said that it was almost unknown for a company not to be liquidated once a winding-up order had been approved.

In spite of the failure of the Bank's application, an earlier High Court order freezing BCCI assets and appointing provisional liquidators in the remains in force. Insolvency lawyers said that already meant that the Bank had fulfilled its regulatory objectives of protecting depositors. Also, the powers of provisional liquidators in the UK are as wide as those of full liquidators, suggesting that there, much of the work that would go on under a formal winding-up was already in progress.

## TOUCHE ROSS

## Abu Dhabi scheme under way

By Andrew Jack

DEPOSITORS with sterling accounts in English or Welsh branches of BCCI can expect to receive forms to claim for compensation under the Abu Dhabi government's scheme through the post by the beginning of next week at the latest.

Touche Ross, the provisional liquidator, is still preparing the form, which will ask depositors for details of their bank accounts and for some form of identification.

Under the Abu Dhabi compensation scheme, depositors will be eligible to receive 75 per cent of the value of their deposits, up to a maximum of £5,000. Those with non-sterling deposits, or with accounts outside England and Wales, are not entitled to any compensation under the scheme.

The London branch of the National Bank of Abu Dhabi has already received £50m for compensation payments to the 48,400 eligible depositors.

Anyone with difficulties in completing the forms can contact a Touche Ross helpline on 071-480 7766. The firm asks that depositors should not call until they have received the form, although anyone who is eligible and has not received one by the middle of next week should contact Touche Ross on the same number.

Touche Ross has posted cheques to BCCI employees for the balance of their salary for July. Their normal pay cheque will follow at the end of each month.



WORLD ROUND-UP

## ARGENTINA

## Police raid local branch

POLICE have raided BCCI's branch in Buenos Aires. The move was ordered by the judge handling a money-laundering case involving the sister-in-law of President Carlos Menem of Argentina.

Federal judge Maria Servini de Cubria is investigating an international money-laundering ring in which Mr Menem's sister-in-law, Ms Amira Yoma (left), and other former Peronist officials were alleged to have been involved.

According to witnesses' accounts in Argentine and Spanish courts, Ms Yoma, her former husband, Ibrahim al-Ibrahim, and Mr Menem's former campaign press director, Ms Maria Caserta, helped to transfer drug funds from the US to Argentina and Uruguay.

The judge declined to say whether the raid was linked to the money-laundering inquiry, a scandal that has harried the Peronist administration.

## DEPOSITORS' PROTECTION SCHEME

## Higher payouts loophole is closed

BRITAIN has closed a loophole in its bank deposit insurance scheme to prevent depositors with BCCI from manipulating their accounts to win a higher payout.

The Treasury said that from Tuesday, banking laws had been modified to ensure that BCCI depositors could not abuse the fund.

"This action is designed to prevent bank depositors with large deposits securing a higher level of compensation under the deposit protection scheme than parliament intended," the Treasury said.

The change in the law will ensure that depositors are eligible for only 75 per cent of their original deposit up to a maximum payout of £15,000.

The government is said to have learnt that some substantial depositors were trying to break up their accounts with BCCI through letters of assign-

ment, splitting deposits into smaller tranches in the names of relatives or friends.

By breaking deposits into blocks of, say, £20,000, depositors could secure a far higher payout on money trapped in the closed bank.

Even though the bank was closed in the UK on July 5, it is still legally possible for a depositor to break up a deposit at any time before the bank is formally wound up.

That allows depositors to assign parts of their deposits to other people to benefit more from the scheme.

The Treasury order has now prevented that, but the position of depositors who have already assigned parts of their deposits before the order is unclear. The Bank said it would examine each case to see if there had been attempts to get round the terms of the scheme.

## AGHA HASAN ABEDI

## No query on extradition

MR Agha Hasan Abedi, the ailing founder of BCCI, will not be extradited to the US or any other country to face fraud and embezzlement charges, a government official in Karachi said yesterday.

The closure of BCCI's operations worldwide and the indictment of Agha Hasan Abedi were engineered by the West and Israel, said Mr Jan Sadiq, the highest elected official in Pakistan's Sindh Province, the country's financial hub.

A grand jury in New York on Monday indicted BCCI, four affiliates, Mr Abedi and former deputy Mr Swaleh Nagvi on charges of fraud, falsifying records and stealing.

Pakistan and the US have an extradition treaty but so far Washington has made no such request, Mr Sadiq said.

Mr Abedi retired from BCCI in September 1989 after having a heart transplant.

## Local depositors in UAE may be compensated

THE UNITED Arab Emirates

is considering compensating local depositors, the country's central bank said.

UAE bankers also said yesterday that they were cautiously considering taking over some regional BCCI operations.

Gulf bankers expect Abu Dhabi to continue to help bail out depositors, especially those with small accounts, but do

not expect it to put more money into premature rescue operations.

The closure of BCCI has created hardship in the UAE economy because many traders, shippers, and businessmen have funds frozen in the bank. Bankers had expected that BCCI's 40 per cent-owned UAE subsidiary BCC (Emirates) might be used to rescue some

of the regional BCCI business.

Bankers said other local banks, including Emirates Bank International, were interested in picking up some parts of BCCI, such as the Indian operations.

UK: The Abbey National bank may be called upon to make a contribution of up to £10m to depositors under the Depositors' Protection Scheme.

COLOMBIA: Representatives of Glitinsky Group, a Colombian company with interests in the financial, leather goods and food sectors, are negotiating to acquire BCCI's Colombian subsidiary in a deal that might be worth \$15m (£7.7m).

ARGENTINA: The central bank has cancelled the operating licence of BCCI's local arm. Mr Manuel Domper, central

bank director, said he was sure the central bank's board would allow BCCI's local representatives to wind up operations, sell assets and pay off creditors.

HONG KONG: The colony's government yesterday released a special report compiled by the banking commissioner for the governor, Sir David Wilson. The government said the

report, which contains confidential memos but little new information, showed that its handling of the case was correct. The government and the provisional liquidator are trying to find a buyer for the Hong Kong arm, a direct subsidiary of BCCI Holdings SA, and has not been implicated in the difficulties discovered elsewhere in the group.

## WORLD TRADE NEWS

## MFA extended for 17 months

By William Dufforce in Geneva

EXPORTING and importing countries yesterday agreed to extend the Multi-Fibre Arrangement (MFA) which governs world trade in textiles and clothing for 17 months until the end of 1992. It was due to expire at midnight yesterday.

The 11th hour agreement was reached after the US had abandoned its bid for a 29-month extension and after Pakistan and India announced they would not block the extension.

These two exporting countries had been holding out for a loosening of import restrictions despite repeated refusals by the US and the EC.

Under the MFA, importing countries negotiate import quotas bilaterally with Third World producers, to prevent disruption of their markets to the detriment of their own producers. MFA deals cover about 65 per cent of the \$196bn annual world trade in textile products.

Governments have undertaken to negotiate in the Uruguay Round trade talks an agreement providing for the phasing out of the MFA and the application to textiles and clothing of the rules of the General Agreement on Tariffs and Trade (GATT). Failure to complete the round on schedule last December left traders uncertain about the situation that would prevail, if the MFA expired yesterday.

GATT's textiles committee said that the extension had been limited to just 17 months in the expectation that the results of the Uruguay Round would come into

force immediately thereafter.

Extension of the MFA without improvements had not given the right signal to India at a time when it had just launched "root and branch reform" in its economic and trade policies, Mr Bakrishnan Zutshi, Indian ambassador to Gatt, said.

Pakistan's ambassador, Mr Ahmed Kamal, criticised the importing countries' refusal to improve access to their markets or to loosen restrictions that had "turned the MFA into a semi-permanent instrument of (trade) protection".

By contrast, Mr Allan Nightingale, executive chairman of the UK Apparel, Knitting and Textiles Alliance, saw the extension as "good news for the textile and clothing industries throughout the world."

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## EC plans cut in oilseeds subsidy to comply with Gatt

THE European Commission yesterday proposed terms for EC compliance with a Gatt ruling against its oilseeds subsidies which amount to a move against opponents of its plans to overhaul the Common Agricultural Policy (CAP), writes David Gardner in Brussels.

The proposal trades the trade dispute with the US over oilseeds off the boil. Because it makes it more likely that Brussels will get its radical CAP reform plans through the member states, it brightens prospects for a successful end to the Uruguay Round trade talks, which hinges on farm subsidy reductions. EC agriculture ministers have to decide on a new oilseeds regime before October 31.

It is unlikely they will produce an alternative to the Commission's compliance suggestions. But because the proposed new subsidy system for oilseeds is directly linked to plans to reform cereals subsidies - the heart of the CAP - ministers will find it difficult to avoid locking themselves into the grand design.

The 1990 Gatt ruling found EC subsidies for soyabean, sunflower and rapeseed amounted to more than the world market price and therefore discriminated against outside producers.

The US soy farmers lobby has kept the issue at the forefront of US-EC trade relations, and in April Washington told the Gatt that it would take unilateral action against the Community unless the oilseeds regime was changed immediately.

The proposals, to take effect from the 1992-93 farming year, would abolish subsidies paid through the processing industry and compensate farmers by paying them the world market price plus direct compensation for lost income. This is what the Commission wants to do with cereals, where it wants to slash prices to near world market levels and refund farmers directly for the difference. So correlated are the oilseeds and cereals regime that if farm ministers agree one set of proposals alone they risk plunging EC agriculture into chaos.

## Hong Kong invites tenders for airport bridge contract

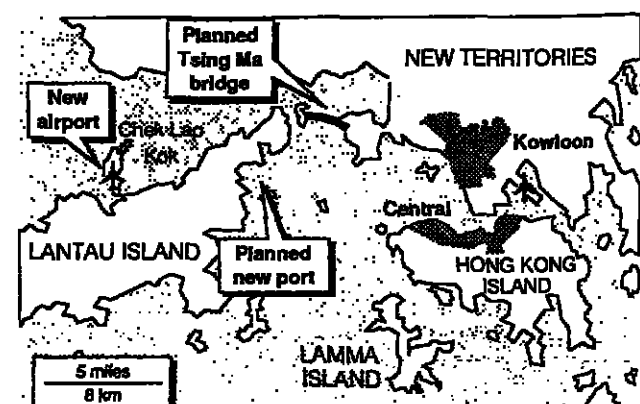
By Angus Foster in Hong Kong

HONG Kong yesterday invited tenders for the first major contract related to the colony's new airport plan, a 1.37km suspension bridge which will provide road and rail access to the new airport.

Five consortia have pre-qualified for the HK\$3,390m (\$491m) contract and tenders are due by December 16. The tender period has been shortened to make up for time lost when the airport was in doubt because of disagreement between Britain and China, since resolved.

The contract will be awarded early next year and will start immediately. The bridge will take five years to build and is still due to be finished in time for the opening of the new airport in 1997.

Called the Tsing Ma bridge, it will link with a viaduct and another bridge to form the Tsim Sha Tsui Crossing. The Tsing Ma bridge will have to withstand the region's frequent typhoons and will become the world's longest suspension bridge capable of carrying road and rail traffic. A HK\$2.48bn



contract for the viaduct and second bridge is due to go out to tender at the end of this month.

Consortia which are understood to have pre-qualified are a British-Japanese group, Trafalgar Coastline Mitsui and an all-Japanese consortium called Nishimatsu; Hong Kong International Consortium, which includes Hochtief of Germany, Bouygues of France and Amer-

ican Bridge; and two consortia linking Hong Kong companies with either German or Japanese partners.

Some of the consortia are now looking to bring in new members from China following the agreement. Chinese companies are keen to become involved in the new airport projects and could carry out site formation and steel assembly work for the bridge.

## MHI in ¥10bn Iran tyre contract

By Robert Thomson in Tokyo

MITSUBISHI Heavy Industries (MHI), the Japanese heavy machinery maker, yesterday announced a ¥10bn (\$43m) tyre production plant order from an Iranian state-owned company, Kerman Tyre and Rubber Complex Co.

The contract, which comes as Japanese confidence is growing in trade with Iran, includes 39 tyre vulcanisers and 15 tyre making machines for a complex that will have the capacity to produce 500,000 tyres annually for cars, buses, and trucks.

MHI said that, with the assistance of Mitsubishi Corp, the trading house, it had obtained a letter of credit covering the entire cost of the contract, under which equipment will be delivered in July next year. The company will also send specialists to Iran to oversee the scheduled completion of the complex in March 1993.

Japanese companies had been wary of business with Iran following the decade of problems suffered by the Mitsui group in a 55bn petrochemical joint venture. Construction

of the plant was disrupted by the Iranian Revolution, and the party-complexed regime was then badly damaged by Iraq bombing in the Iran-Iraq war.

Japan's Ministry of International Trade and Industry (MITI) paid ¥7.7bn in trade insurance to Japanese investors in the joint venture yesterday, a MITI official said. Better reports from Tokyo.

It was the highest amount ever paid by MITI in trade insurance. Japan and Iran ended the partnership in February 1990.

## ABB to build Dr20bn plant in Crete

By Kerin Hope in Athens

THE Greek Public Power Corporation (DEH) has signed a Dr20bn (\$26m) contract with Asea Brown Boveri, Europe's largest electrical engineering group, to build a 132-megawatt power station on the island of Crete.

The turnkey project is for a combined-cycle plant including two gas turbines, two heat-re-

covery steam generators, and a steam turbine. It will be built beside an existing 101MW gas turbine plant at Hania in western Crete.

The plant will be diesel-fuelled at first but will be able to switch to natural gas when a distribution network for Soviet natural gas, now beginning construction in northern

Greece, is extended. The plant is to be completed in mid-1994, but a DEH official said that in order to meet increasing demand for electricity in Crete the first gas turbine would start operating early in 1993.

Electricity consumption on the island is growing at 8 per cent annually, twice the rate in the rest of Greece, he said.

## Councils to compete for city funds

By Hamilton Fazey

FINANCIAL TIMES THURSDAY AUGUST 1, 1991

## UK water

By Daniel Green ex

FINANCIAL FIGURES IN UK

water companies yesterday

attacked the industry's regulatory body, Ofwat,

saying it had succumbed to

pressure from politicians to

cut water prices. The director

general of Ofwat, in which he

said that the water companies

should not be rewarded

for raising above the general

level. He said: "There are

many reasons why they should

be rewarded with less given the low

cost and security of the water

supply. The water company

finance committee might have

guided the industry in response to

public pressure for increases for

the industry, and policy

makers on the opposition

to rights of consumers as

shareholders.

He said: "We're

in a bit of a bind, we're

in a bit of a bind, we're

in a bit of a bind, we're

in a bit of a bind, we're

in a bit of a bind, we're

in a bit of a bind, we're



UK NEWS

# Councils to compete for city funds

By Ian Hamilton Fazez

VIRTUALLY all government money for inner-city regeneration in England and Wales is to be spent on competitive bidding between cities and towns. Mr Michael Heseltine, the environment secretary, announced yesterday.

Over the next few years, less and less inner-city funding will be distributed according to formulae based on a variety of statistics.

To win a share of budgets worth hundreds of millions of pounds, cities will have to demonstrate partnership with the private sector and community support for regenerative projects. They will have to prove they need the money, specify what they will do with it, and make proposals to cut bureaucracy.

The shift in policy came as Mr Heseltine indicated the 11 cities and towns which will share £410m over the next five years under the experimental City Challenge scheme, on which the new policy is modelled.

He said: "This is about local opportunity. It is about encouraging local leaders to act in the widest interests of their communities and generating form partnerships with central government and the private sector."

# Toyota aims for 90% European car content

By John Griffiths

TOYOTA is understood to have set a long-term goal of 90 per cent European content for its 200,000 cars-a-year plant due to go on stream at Burnaston, central England, in December next year.

This would require the construction of a transmission plant, as well as the £700m car facility at Burnaston and £140m engine plant due to go into production on Deeside, Scotland, next September.

The 90 per cent is well in excess of the formal 'local content' undertakings it has made publicly, of 60 per cent by August 1993 and 80 per cent two years later.

Last night Toyota would not confirm nor deny that a transmission plant was under consideration.

The company, however, has previously indicated that the 80 per cent level could not be exceeded because the Burnaston project required gearboxes and some specialised engines to be imported.

The gearbox is one of the highest value components of the average car, typically accounting for around 8 per cent of the content value.

While it is known that Toyota intends to export a small proportion of Burnaston's production for sale in

Japan, it is also beginning to emerge that the Deeside engine facility is likely to produce more engines than can be absorbed by the Burnaston plant alone.

The excess output of 1.8 litre and 1.8 litre engines is expected to go to the US and Canada, for fitment to North American-built Corolla models, and possibly to a Toyota assembly plant in Turkey.

Meanwhile, Toyota Motor Manufacturing of the UK has released more details of the 150 European component makers it has chosen to supply prototype parts for the Burnaston factory.

Around half are UK based, and include Lucas, GKN, Dunlop, Pilkington's Triplex subsidiary, BTR and Pirelli, whose Burton-on-Trent factory almost adjoins the Burnaston site.

The supplier developments came as the European Commission ordered Toyota to pay Derbyshire County Council £2.5m, following a Commission ruling that the car company received hidden subsidies when buying the 580-acre Burnaston site.

Toyota, the Japanese car group, paid £18.3m for the site but an independent valuation prompted by Brussels put a price-tag of £22.5m on it.

The European Commission said yesterday that the difference constituted illegal state aid to Toyota. It has asked the British government to make sure that Toyota refunds the cash to the council.

"The Commission assumed that a private commercial vendor in similar circumstances and in the absence of alternative offers would have had the site professionally valued before seeking to ensure that the subsequent sale price was at least equal to the resulting valuation," said a statement.

The Commission added, however, that it had always accepted that the UK government had not intended to grant aid to the car manufacturer, and that Toyota had not sought a subsidy.

Burnaston is not an area eligible for EC regional aid, so there was no justification for Toyota being able to buy the site at anything less than market value, said the Commission.

Toyota "was surprised and dismayed" by the decision. It stressed that it has not sought any state aid for the project. It would seek government advice on how to respond, but it thought to be anxious to settle through a prompt payment.

# Japanese car maker selects 130 suppliers

By John Griffiths

HONDA has chosen the 130 component suppliers for its 100,000 a year cars plant at Swindon, west of London, which is due to come on stream in late 1992.

A company spokesman yesterday confirmed that the decisions had been made, but with the Swindon facility closed for summer holidays was unable to disclose the identities of all the successful suppliers.

They will share business estimated by Honda of the UK Manufacturing (HUM) to be worth £600m-£800m after the plant reaches full production, with at least 80 per cent European content for the cars, in the mid-1990s. UK suppliers are expected to account for about 50 per cent of the total.

It is understood that the list includes most of the UK's biggest component groups, together with Robert Bosch of Germany whose £100m alternator plant at Miskin, near Cardiff, is now on stream.

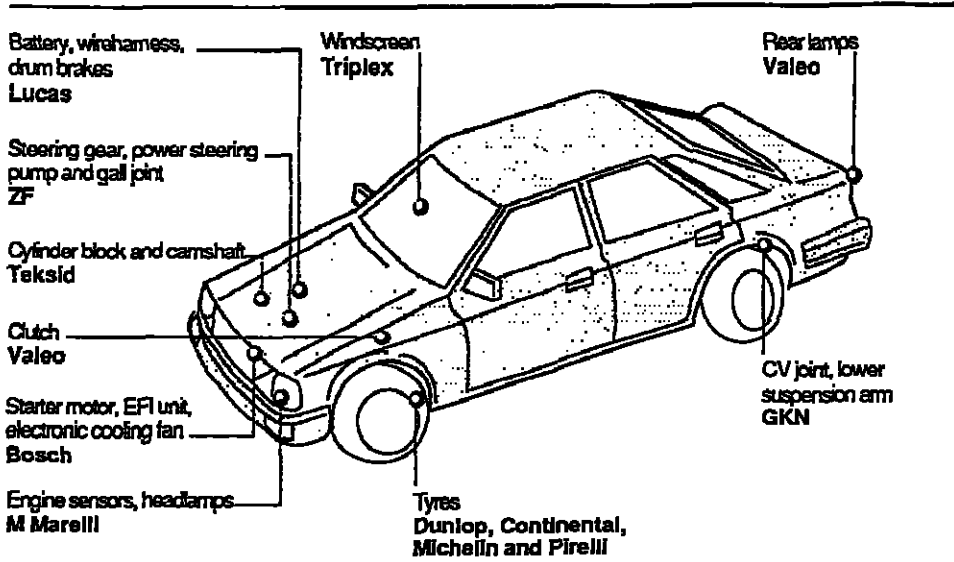
Unipart, the former Rover Group parts and accessories subsidiary, confirmed yesterday that it is to supply the exhaust systems, catalytic converters and fuel tanks of the new car, which is to be produced under both the Honda and Rover badges.

It has invested £7m in a joint venture near Coventry to produce catalytic converter systems, starting in September next year. The venture is with Yotaka Giken, one of Japan's biggest producers of catalytic systems.

GKN and Lucas Automotive are also understood to be among the successful suppliers. The components are for an upper-medium sized car code-named the Synchro, which will go into production on a single shift basis in September 1992.

The cars will supplement Honda's existing range. Some models will also be badged as

# HONDA'S MAIN EUROPEAN SUPPLIERS



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Rovers and these will replace the Rover's current Montego range built at Cowley, near Oxford.

Both Cowley's South Works, which produces the Montego and Maestro, and North Works, which makes the executive Rover range, are due to close within the next three years.

The Honda venture is already employing 600 people on engine production, which began in late 1988, and other activities such as testing and final preparation of current vehicles. Last year it produced 75,000 engines with this year's output expected to rise to 109,000. Eventually, the engine plant is expected to produce

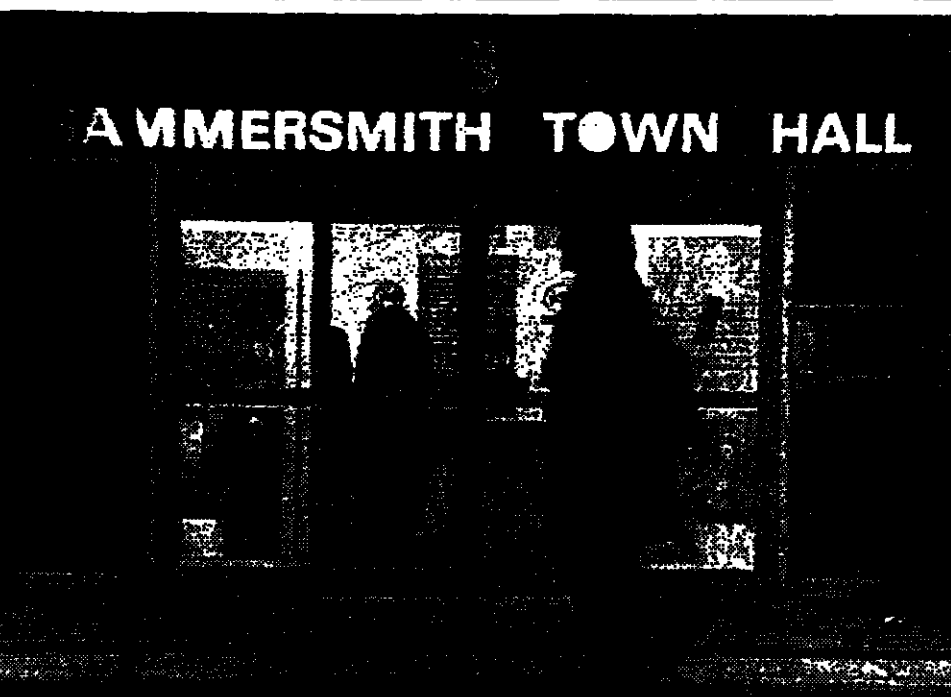
200,000 units a year.

When in full production the Honda project will employ directly some 2,000 people.

It is already starting to draw component suppliers towards the Swindon area, which is also the home of Rover Group's pressings facilities.

Among them is Bertran Faure Automobile, a French seating manufacturer, which has applied for planning permission to build a 177,000 sq ft factory at Shellingford Aerodrome, 15 miles from the Honda plant.

Property agents in Swindon say they are also talking to several other component makers.



'Grave errors of judgement' at Hammersmith and Fulham council (above)

# Council risked huge losses through interest-rate swaps

By Tracy Corrigan and Raymond Hughes

THREE PAST and present council employees were responsible for the potential losses of hundreds of millions of pounds run up a London council in the swaps market, according to an independent inquiry published yesterday.

The 850 page report on the activities of Hammersmith and Fulham Council absolves all elected councillors, on the grounds that they did not know about the transactions.

The swaps mostly involved the exchange of fixed-rate for floating-rate interest payments.

The council was involved in more than 550 transactions between 1988 and 1989. At its peak, the council's exposure was close to £30n, accounting for as much as 10 per cent of the global sterling swap market, according to the report.

The council was saved from the potential losses on swaps earlier this year when the House of Lords ruled that all such agreements entered by councils were illegal and could not be enforced by banks.

Eighty banks face losses of about £600m on swap transactions with 130 councils as a result of the ruling.

The three council officials named were Mr Clive Bole, former director of finance; Mr Lindsay Robb, another former director of finance; and Mr Terry Price, currently deputy-director of finance.

A preliminary investigation by the council will be held into the role of Mr Price, who is criticised for misunderstanding the risks involved and for the

shift in strategy from debt management to speculation.

Mr Iain Coleman, leader of the Labour-controlled council, said yesterday that he had been "grave errors of judgement" by council officials but added there had been "intense pressure" on councils as a result of the financial squeeze by central government.

The report, produced at a cost to the council of £400,000, showed that the management of swap transactions was riven with inadequate control of financial risk, failure to follow reporting procedures, and a lack of understanding of financial markets.

The report is likely to add to pressure for the internal management of councils to be restructured.

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# BRITAIN IN BRIEF



# Iraqi exports were vetted says Major

Mr John Major, the prime minister, responded to Labour party attempts to stoke the political fire over the export of militarily-sensitive goods to Iraq by accusing the party of impugning the "integrity and professionalism" of officials.

He told Mr Gordon Brown, the Labour opposition's trade and industry spokesman, that all applications for export licences to Iraq prior to the invasion of Kuwait would have been "carefully-vetted".

The Department of Trade and Industry will next week send MPs a memorandum setting out details of goods licensed between January 1987 and August last year.

# BR faces action over service

British Rail was issued with seven summonses in county courts by commuters backed by the Consumers Association. All of the actions are brought by individual travellers. Four involve poor service on daily journeys, and three concern serious disruption to travel plans.

# Football super league nearer

Mr Arthur Sandford, chief executive of the Football League, pictured below, shortly after a judge had given a ruling that could lead to the creation of a football super league by next year.

The court ruled that it was within the rights of the Football Association, the game's governing body, to establish a premier league. The Football League, which runs the four existing divisions, had sought a judicial review of the FA's plans.

# British Gas pressured to reduce industry prices

By Deborah Hargreaves

AN ULTIMATUM for British Gas to reduce prices for power station customers by the end of the week came yesterday from the industry regulator which has threatened to force the cuts.

The warning from the Office of Gas Supply (Ofgas) follows a stormy meeting last week between Mr Robert Evans, chairman of British Gas, and Mr John Wakeham, energy secretary.

Mr Wakeham is believed to have put pressure on the company to end the five-month row about the price of gas for power stations.

British Gas is now believed to be putting the final touches to a new price schedule that will offer a significant reduction in price to power station gas buyers. But this will apply to a small portion of gas.

The small amount covered by gas to a frantic rush among companies planning to build 18 independent power generating plants to tie up gas supplies at the reduced price.

Once all of this is taken, British Gas is understood to be planning an overnight increase in price to cut off demand again. It was the company's decision to raise prices by 35 per cent in March that started the row.

Mr Wakeham has exerted pressure on British Gas to try and resolve the issue without resorting to litigation. He can now apply a stronger lever to the company since the Office of Fair Trading will deliver this week a report assessing the development of competition in the gas market.

Letters, Page 11

# MPs say Atomic Weapons Establishment plagued by fundamental weaknesses and inefficiencies

By Paul Abrahams

A CROSS-party committee of MPs delivered a scathing indictment of management at Britain's Atomic Weapons Establishment (AWE), in a report published yesterday.

One member of the Public Accounts Committee described the position at AWE, which develops and manufactures Britain's nuclear weapons, as a "managerial mess."

The committee said the managerial systems at AWE contained fundamental weaknesses and inefficiencies that did not encourage manufacturing to be completed on time or at cost. These had existed for many years. Lack of control over research also meant no one knew what work remained to be done.

Ministry of Defence officials told the committee that "such

things as completing jobs in the workshops to time were not the main priority for research engineers or the people who had been running the AWE.

"The department recognised that the ethos of the AWE had been that work was fed into the workshops, target times were specified and then 'if they happen, they happen and if they do not, they do not'."

The committee was also told that AWE has still not succeeded in transferring management information into computers, although it has been trying to do so for the last eight years, said the committee.

The MoD said the AWE was staffed at higher levels almost entirely by brilliant nuclear scientists who were not well

informed on management information systems and did not regard this matter as their highest priority. This was in spite of the fact that without such systems it was very difficult for them to determine what research work remained to be done.

The committee said it was surprised and disappointed that weaknesses remained in this straightforward area. The MoD accepted that management information systems at AWE "left something to be desired."

A £1bn capital works programme for the Trident programme is three or four years late, according to the MoD.

The ministry said the main reason for the delay was that an enormous civil engineering programme had been managed

by nuclear scientists. However, this would not affect delivery of the Trident warhead programme.

The committee criticised the MoD for not establishing a strong capacity within the department to probe and challenge research plans, costs and achievements at AWE. It said it expected the MoD to operate as an informed customer and should have reacted much earlier to problems some of which were revealed as early as 1985.

Meanwhile an interim management contract has been awarded to Hunting Bree, a consortium of Hunting Engineering, Brown and Root, Vickers and AEA Technology. A new chief executive and senior managers have been put into place by the consortium.

# UK water chiefs try to dilute regulator's proposals

Daniel Green examines claims that Ofwat has succumbed to political pressure over financial returns

SENIOR FIGURES in UK water companies yesterday attacked the industry's regulatory body, Ofwat, claiming it had succumbed to short term political pressures in its proposals to tighten controls on dividend growth.

They were responding to a consultation paper from Mr Ian Byatt, the director general of Ofwat, in which he said that investors in the water companies should not be rewarded with returns above those generally available in the financial markets. He said: "There are reasons why they should be content with less given the low risk and security of the water shares."

One water company finance director said that government officials might have guided the regulator in response to publicly given to pay increases for privatised industry company chiefs, including some in the water industry, and policy statements from the opposition Labour Party which emphasised the rights of consumers as opposed to shareholders.

"Let's be quite blunt, we're in election season," said another. "Ofwat is responding to political pressure. Water is the one privatised industry where prices are increasing in real terms."

He described as "weasel words" the regulator's statement that he would respect

promises on flotation of a progressive dividend policy from water companies, and the low risk view of his business as "a popular myth".

Although the paper is for consultation only, with comments to be submitted by November 30 1991, it generated a sharp reaction in the water companies' share prices.

Since mid-afternoon on Monday, water sector shares have lost almost 4.5 per cent of their value, equivalent to a fall of £30m in their market value. The worst hit was South West Water whose shares fell almost 6 per cent.

There are three main changes in policy outlined by Ofwat:

- Gearing. After 1995, the water companies' gearing could rise to 50 per cent or even 75 per cent. This compares with a typical 35 per cent seen as an upper limit before that date.
- Cost of capital. On flotation, the cost of capital was estimated to be 7 per cent. The proposal is to reduce this to 5 or 6 per cent. Since it is part of the formula used to calculate the pricing regime (the so-called X-factor, related to retail price inflation), reducing it will limit price rises.
- Dividends. On flotation real dividend growth of 4 per cent was anticipated. The consultation document says this should



Testing the water: Ian Byatt (above) has provoked a strong industry reaction

be reduced to 2 per cent before 1995 and zero thereafter.

The proposals represent the latest stage in the toughening up of a regulator whose avowed intention two years ago, ahead of the companies' flotations, was to take an "arms' length" approach to regulation.

In August 1989 Mr Byatt said of the water companies: "They must be able to make management decisions without undue interference."

There is still a great deal of flexibility in what water executives can do. The proposals relate only to the companies' core businesses. Indeed, the regulator has no remit to consider, for example, waste disposal operations.

Although Ofwat has proposed limits on dividend rises, shareholders may be able to earn greater returns than those specified either through efficiency gains or expansion into non-core businesses.

The water companies say they will redouble their efforts to diversify into new areas if Ofwat's recommendations are set in stone. Severn Trent says that it anticipated a tightening of the regulatory environment and planned accordingly: in May it paid £212m to industrial services group BET for the Biffa waste disposal business.

The gist of the consultation paper was not a great surprise to the rest of the industry either. In May, a letter to the

water companies from Ofwat warned that unexpectedly high profits should be used to increase capital spending rather than pay "excessive" dividends.

The water companies did keep their dividend payouts low in their results season, but at higher levels of profitability than anticipated by Ofwat. The regulator's position is that the level of return on investment typical for the high inflation 1980s is not necessarily applicable for the 1990s.

The industry replies that while this may be true, the licence under which they operate does not have a mechanism for reversing changes to levels of expected return on capital if, for example, interest rates were to rise again in the mid-1990s. They add that, far from reducing risk, the proposals to allow gearing to rise will increase it.

While there are still doubts over the extent to which the licence Ofwat will transform its thoughts into actions, the fact remains that it is breaking ground untouched by other utility regulators. "There should be a great deal of worry about what it has said," said one City analyst. "This is loud and clear saying that we've heard from any regulator."

*Cost of Capital, A Consultation Paper, Office of Water Services, July 1991.*

# Call for postal liberalisation

Britain should demonopolise its postal services and abandon uniform letter prices in order to encourage the EC to adopt a liberal postal service policy, according to a report by the Institute of Economic Affairs.

The report argues that the forthcoming EC green paper on the future of postal services in Europe is likely to recommend the continuation of national monopolies, intra-EC trade restrictions, an EC-wide uniform letter price and regulation from Brussels.

# Increase in insurers

The number of insurance companies active in the UK rose to 839 last year from 832 the year before, according to the IIT's Insurance Annual Report. Following implementation of the EC non-life services directive, EC companies with their head office elsewhere in the EC became entitled in 1990 to carry on general insurance business in the UK.

# Insolvency orders rise

The government's Insolvency Service has obtained more than 1,000 disqualification orders against incompetent, dishonest and negligent company directors since 1987, said Mr John Redwood, DTI corporate affairs minister.

# Vauxhall chief returns to US

Mr Paul Tosch, who steered General Motors subsidiary Vauxhall through four successive years of record profits, is relinquishing his job as chairman and managing director at the end of this month.

He is returning to the US to become a general manager of GM's Harrison components division, and will be succeeded by Mr William Ebbert, presently group director of business operations at GM's Automotive Components Group in Michigan, US.

# Thames wins union approval

Thames Water, Britain's largest water utility, has won union approval for a "single table" bargaining arrangement in which three separate sets of negotiations will be replaced by one.

# Helicopter contract delay

The decision for the prime contractorship of the controversial RH101 helicopter, which was due by the end of this month, has been delayed. However, Mr John Major, the prime minister, said the contract would be awarded "well before the end of September."

# Irish president to visit US

President Mary Robinson of the Irish Republic will visit the US from October 12-21, the Irish government has announced.







ARTS

# The Beggar's Opera

HOLLAND PARK OPEN AIR THEATRE

The clouds that burst over Luciano Pavarotti in Hyde Park on Tuesday did their best to put a damper on spirits at nearby Holland Park too - but at least the audience of *The Beggar's Opera* could be guaranteed a dry seat. The problem here was not discomfort, but the relentless redemptive set up by the rain on the smart white awning which shields players and audience from the worst that the English summer can hurl at them. Basic audibility was good - the stage is well equipped with microphones - but the effect was to conduct attention away from the centre of the stage to its periphery, emphasising the flat expanses that somehow had to be filled by Peter Benedict's valiant but sadly unconvincing production.

This eccentric and enduringly influential ballad opera was created by John Gay in 1728 as a waggish response to the artistic and political corruptions of his day. Italian opera is parodied in the tender love songs of a bigamous highwayman and his many molls. Prime Minister Walpole himself is discernible in the cunning Peacrum, president of a thriving pick-pocketing industry. A clever satire of social injustices is scattered among the thieves and whores of a society living in the shadow of Newgate jail.

The difficulty, historically, has been to find an idiom that embraces the idiosyncracies of Gay's conception: Oracle Productions declares the piece an "archaic musical comedy", but then casts performers of operatic voice in the central roles of Macheath and Polly Peacrum, much as the early producers are believed to have done. Mark Tinkler and Sophie-Louise Dunn sing well together; their rendition of "Over the hills and far away" is beautifully done.

But while Dunn sets up a pretty charm of Jo-Anna Lee's Lucy Lockitt, and the laid-back sexuality of Aline Mowat's Jenny Diver, Tinkler's stand-and-deliver style seems simply out of place. He gets nowhere near the dash of this most celebrated and raffish crook, and submits to the caresses of the treacherous Jenny Diver as if hoping, against hope, that she would allow him to move on to the next song.

The overtones extend to Penelope Fielding, whose bill-topping Mrs Peacrum points and postures in a world of her own; possibly in anxiety to reach the audience, she appears to forget that there is anyone else with her on the stage. The distances involved mean that it is like watching a rag doll trying to perform a star turn. Peacrum, in Colin Starkey's rendering, fares rather better - becoming jolly, capering fixer much prone to losing his wig.

The chorus gives itself gamely to the business of populating the stage with scrofulous whores and scurvy drinking companions, although the roughness of the stereotypes makes a curious contrast with the refinement of the singing. Cross-dressing is used to stretch the modest ensemble which is fair enough as far as it goes. On this stage it simply does not go far enough.

Claire Armitstead

## CINEMA

# Witty tale of human bewilderment

Marcello Mastroianni is the world's most radiantly doleful matinee idol. The face is that of an ageing Frog Prince in shock. The eyes bat in eternal vigilant scepticism. The voice is a musty baritone marinated in bewilderment.

The Italian star's presence raises Giuseppe Tornatore's *Everybody's Fine* from a minor opera buffa into a serio-comic *King Lear*. Our hero is a peasant patriarch from Sicily on a mainland trip, perhaps his last, to see his children. The operatically named offspring - Tessa the actress-model, Canio the politician, Norma the young wife - pretend to delight on Dad's arrival. But they dodge his questions about their welfare and secretly wait for the old lion to swoot back to his nest. The crowning irony is that Mastroianni himself hides and husbands the biggest family secret of all.

This could have been a maudlin piffle, overdosing us with generation-gap poignancies like the more resolvable parts of Tornatore's last film *Cinema Paradiso*. Instead, led from the front by Mastroianni, it has a witty, tragic human bewilderment. Zigzagging across the land like a migrant bird who has lost his map, Signor M peers through pebbled glasses at the oddities of modern Italy. In Rome a rooftop madman yells "If I don't get a million by tonight I'll tell you my TV serials." In Milan everyone moves about in smog masks. And on the motorway, traffic grinds to a gridlock when a stag crosses the road.

Modern life is magnified for the terrified outsider. Even when safe in his Rome-dwelling daughter's flat, our hero mistakes the sounds of strife from a TV soap opera for a real mortal row. Jollied along by Enzo Moriconi's music, composed as if for bouncing ball without trampoline lyrics, Tornatore's tale is never allowed to stand still and suffer. It flickers with fun even when veteran French diva Michele Morgan hoves into view to bedevil Signor M. "You have to be ready for every-

EVERYBODY'S FINE  
Giuseppe Tornatore  
BACKDRAFT  
Ron Howard  
THE ROCKETEER  
Joe Johnston  
AFTER DARK MY SWEET  
James Foley  
LISTEN UP  
Ellen Weissbrod

thing" Morgan croons, "even for one's children to reject one." Yes indeed. But no sooner does the old codger get the message than he delivers his message, finally answering the children's repeated query "How's mother?"

As befits a film about a man who has his blinkers removed and then removes those of his family, *Everybody's Fine* has peripheral emotional vision from the start. Even the Fellini-esque flourishes - like the nightmare sequence of a raggedy black balloon lifting squealing children from a beach - belong in that landscape of old age where dream and reality fight it out, like the last warfare of the mind before we fall asleep. This is a funny, moving film, given titanic charm by its unlikely star, who wears his hundred-old previous movies like beauteous ballast.

If only *Backdraft*, a \$38m firefighting epic directed by Ron (Cocoon) Howard, had been turned over at an early stage to Signor Tornatore. He could have called it *Everybody's On Fire* and cast Mastroianni as a plucky veteran fighting the deadly, singeing crackle of Hollywood action-movie dialogue.

Here we have Kurt Russell and William Baldwin as estranged brothers making their differences in flame-torn Chicago. Their fireman

father having died on the job, headstrong Kurt and nervous William must purge the memory by dashing into every damned conflagration they see. Watching from afar are arson investigator Robert De Niro and jailed nutcase Donald Sutherland, a sort of Hannibal Lecter of the safety helmet. Watching from slightly nearer is the audience, fanned by fire scenes so vivid that we hold the press notes in front of our faces to keep out the heat.

Under Special FX supremo Allen Hall, the film plays every variant on the Promethean theme from lunging walls of flame devouring whole buildings to tiny, flirtatious curls of smoke that lick under a door and then retreat, signalling the deadly backdraft.

Unfortunately the film's plot and dialogue are less flamme than its effects. The story is standard sibling rivalry hokum. And as for the Gregory Widen's script is written entirely in the exclamationary mode - "This is the real shit, man!", "I gotta do this, Stephen!" - except for one moment when sex-interest Jennifer Jason Leigh is allowed to toy with the Spooner potential of the word "firetruck." Of that ingenuity even James Joyce might have been proud.

The summer term having ended, many of you will be sitting at home wondering "Where do we take the children if it rains?" My advice is let it be *Backdraft*. Let it be *Backdraft* rather than *The Rocketeer*. And on no account at all let it be *After Dark My Sweet*. *The Rocketeer*, directed by Joe Johnston of Honey I Shrunk The Kids, is a 1930s-set Disney romp about a flying-machine designer (Alan Arkin), his handsome test pilot (Bill Campbell), the test pilot's girl (Jennifer Connelly), and a Nazi conspiracy (Timothy Dalton). The plot-propellant is a rocket-powered backpack that sends its wearer zooming at high speed all over the landscape. After being invented by Howard Hughes (Terry O'Quinn), it is sought after by the FBI and fought

over by Messrs Campbell and Dalton.

It will soon be snored over by film audiences worldwide. Despite the best kiddle-fare intentions, the film scores enough for wit and suspense, four-and-a-half for dying sequences. The only straight line goes to production designer Jim Bissell, whose triumphs include a Mayan-style mansion for the villain and a free-standing saloon bar shaped like a bulldog.

*After Dark My Sweet* is barely standing thriller twaddle shaped like a Jim Thompson story. Washed-up boxer Jason Patric meets man-hungry widow Rachel Ward and gets entangled in a kidnapping scheme with Ward's friend Bruce Dern. The victim is the diabetic son of a Palm Springs millionaire. The boy is clearly near his tetter's end, though no more so than the stark mad Mr Dern who overplays like the blithe master he is. Elsewhere Thompson's novel lies prone and senseless. Director James Foley (*Reckless*, *At Close Range*) stretches out talk scenes like chewing gum - verbal mastications alternating with elastic, meaningless pauses - and Mr Patric and Miss Ward search vainly under beds and behind curtains for the lost shades of John Garfield and Barbara Stanwyck. Thank heaven for Mr Dern. After decades of playing lovable psychotics, his youthful mania has matured into a mellow, toothy virtuosity. Madmen in the movies, he proves, can be savoured like the finest wine.

Ellen Weissbrod's *Listen Up* tries to be a *Citizen Kane* of the documentary but picks the wrong subject. Quincy Jones, composer, record producer and soft-spoken interviewee, is no Charles Foster Kane. And his last-remembered memories of having his fifth birthday cake thrown away by his mother (later institutionalised) are no substitute for "Rosebud".

Undaunted, Miss Weissbrod clatters on through his life. Kaleidoscopic editing abounds. And interviews from the famous are chopped



Unsinkable star: Marcello Mastroianni in 'Everybody's Fine'

up, intercut and overlapped: "My name is Francis Albert Sinatra." "My name is Barbra Streisand." "My name is - no one's ever asked me that before!" (Ray Charles). As for Michael Jackson, he turns Kane's chloasma into total obscurity by insisting on no lights. Since he had agreed to an audio-only interview anyway, this sounds like a bid to out-crazy Bruce Dern.

Meanwhile, millions of filmgoers less-than-versed in popular music may be asking who is Quincy Jones? Answer: black popular musician;

composed some 40 film scores, including *The Heat Of The Night*; produced Michael Jackson's best-selling records; has arranged music for almost everyone including Sinatra; and has three broken marriages, one on this film's evidence, a lot of confused children. Versatility can sometimes be a mixed blessing, "Quincy's like a spray gun of love," rhapsodises Steven Spielberg, in what may be the most ambivalently accurate remark in the film.

Nigel Andrews

# The Lady from the Sea

RIVERSIDE STUDIOS

I am, no doubt, old-fashioned, but I am still moved by *The Lady from the Sea*, Ibsen's 1888 drama of a wife torn between married love and the call of the sea. And not just the sea; she is called by a man from her past, a man who belongs as surely to the sea as the Flying Dutchman. The play is, with *A Doll's House* (1879) and *Hedda Gabler* (1890), one of Ibsen's finest studies of marriage and, in particular, the confinement felt by married women. And, please note, each of these three ends differently. Whereas Nora (*A Doll's House*) leaves home and husband and Hedda commits suicide, Elida Wangen, "the lady from the sea," once given freedom by her husband, opts for life with him.

I'll grant that, every so often, the playwright clangs his symbols round our ears too boomingly. (The carp in the pond; the physician and his patient; and - oh yes - the sea, the sea.) Also that he spells out too obviously what he Means. (The key phrase, about "of my (your) free will," occurs maybe a dozen times.) Still, the story itself rivets me, and, as often with Ibsen, I am amazed by how ahead of his era he was. This story is proto-Freudian; the husband who knows that he, as physician, must find the key to his wife's misery, the wife who knows too well that the problem is within herself.

This staging, presented by the Women's Playhouse Trust, is said to be "a new version by Heidi Thomas," from an original translation by Karl Dickson. It is hard to know, however, what role Thomas has played here, though her name is featured as large as Ibsen's on the programme. The plot, the characterisations, the resolution are all as usual. The translation is fresh and idiomatic, but the text is not significantly different from the two translations of the play I have on my shelves.

The staging, directed by Jules Wright, keeps everything quiet, muted, subdued. Too much so. With her cropped hair and loose clothes, Kathryn Pogson makes Elida the most modern character in the play, but she keeps her neurosis so internalised that it only occasionally registers.



Kathryn Pogson and Hugh Fraser

Impossible to fend off memories of Vanessa Redgrave in the 1979 Roundhouse production; I keep seeing her luminous presence in this role, the extraordinary way in which she floated over the stage like a spectral column of shining mist, and hearing her desperate, haunted, tender tones. As Elida's husband Dr Wangen, Hugh Fraser is so mild and passive that his great moment, relinquishing Elida to her freedom, becomes almost an act of complacency. Neither Fraser nor Pogson nor Peter Gowen as the Stranger exert any dramatic force through their voices; indeed, Pogson was sometimes scarcely audible. The play was never dead, every line had been considered, nuanced - but in unduly pastel colours. Too many of Ibsen's stage directions were ignored. The best playing was in the supporting roles; and Fofinu Dimou's designs, creating three or four adjacent types of space, are wholly admirable and atmospheric.

Alastair Macanlay

# Luciano Pavarotti

HYDE PARK

Tuesday in the Park with Luciano turned into a typical English summer evening. As the hand crashed into the overture to *Luise Miller* the rain became a downpour, before settling into a steady, relentless drizzle.

The audience in the plastic seats, who had paid up to £450 for the experience, decided that it was all so depressing that they took about it and some good-natured middle-class bunter forced the tentatively-raised umbrellas to be lowered. "They're just nouveau", shouted one hardy opera lover at a lady rigidly dressed as for a Covent Garden gala, who eventually admitted defeat and sacrificed her perm to the heavens.

And the fat man sang Pavarotti himself

was protected by a vast pink portico, a Greek temple erected over the Philharmonia Orchestra and Chorus and the world's leading tenor, who had generously sacrificed his £100,000 concert fee to entertain an estimated 100,000 fans out there somewhere in the park, for free.

He seemed to enjoy himself, smiling broadly, kissing fingers to the crowd, as he mopped his noble head with the inevitable white napkin. He paced himself carefully, letting the orchestra and chorus fill plaintive gaps while he concentrated on half-a-dozen operatic arias and a trio of Italian lullabies. But, in the few moments when he

reached for the sullen darkening skies with his most perfect and sustained of high notes, the event became magical. His choice of arias may be hackneyed in the extreme - from Tosca, from *Luise Miller*, even "On with the Motley" from *Pagliacci*, but his voice is so sweet and certain that they temporarily seem enchanted.

With the popper soup, the banal is close at hand in "Mama" he is almost the ice-cream tenor. But his presence; his confidence; his integrity, came to the rescue in the encore, in "Nessun Dorma", the aria which has brought millions to a love of great singing and the operatic fantasy.

Antony Thorncroft

# Norwegian Chamber Orchestra

ROYAL ALBERT HALL, RADIO 3

At Tuesday's Prom, this Norwegian band lived up to its excellent reputation. There'd been an honest BBC warning that the Pavarotti concert next door in Hyde Park would make getting to and from the Albert Hall a marathon, so I listened at home. I can't say confidently whether the NCO's keen attack and big dynamic contrasts carried as well into the big hall as on the radio; but the applause sounded seriously enthusiastic and well-earned - thanks in considerable part to their conductor and soloist Kona Browne.

Miss Browne has been closely involved with their fortunes for a long time (and has just been honoured for that by the Norwegian government), though British audiences probably think of her still as a superlative leader of the Academy of St. Martin-in-the-Fields. In fact she is a soloist of muscular verve and strong musical opinions - among them, that chamber-orchestral playing is a vital art which was why this programme left so little room to distinguish between her and her band.

They began with two alluring masterpieces, young Britten's "Frank Bridge" Variations and old Richard Strauss's *Metamorphosen* for 23 "solo" players. I'd have defied anybody to find anything unidirectional in the Britten, characterised with the utmost vividness and pace to boot. The ripely elegiac *Metamorphosen* of 1945 (swifter than some), punctuated by a few passionate, unwritten rubato on impeccable musical grounds, and trading

upon the individual strengths of the whole string band. In this work Strauss effectively expanded the string idiom of the sextet-prelude to his opera *Capriccio*, and the conductor here insisted rewardingly on chamber-interplay throughout the score. (A missed entry or two made no difference.)

Their second half was given over to Mozart's long "Haffner" Serenade K. 250, in which Miss Brown figured dashing in the solo music - crisp, witty and whimsical. It was composed the year after Mozart's last official violin concert; six years later the famous "Haffner" Symphony itself began as a five-movement Serenade, and K. 250 has almost as much to offer. Beyond the lively delights of its three "concerto" movements (the last an athletic, breathless Rondo), Brown enforced a robust stamp in the purely orchestral ones.

Most of all, in the undanceable first Minuet; at least as aberrant and darkly aggressive as any of Papa Haydn's mock-minuets up to 1776, it apologises with a dewy, harmonically naïve Trio. Brown and the NCO played up the irony for all it was worth - which is a lot, since it catches young Mozart at a new point of knowing sophistication. For his bicentenary it would be good to hear other watersheds in such sharp focus, and not just nth performances of his familiar perennials.

David Murray

European Cable and Satellite Business TV (all times CET)

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2330-0030 FT Business Weekly  
0100-0130 Moneyline  
0100-0130 Moneyweek  
1540-1610 Your Money  
1900-1930 World Business This Week  
0840-0910 Inside Business

# INTERNATIONAL ARTS GUIDE

TODAY'S EVENTS

ATHENS  
Lycabettus Theatre 21.00 Euripides' play *Iphigenia in Tauris*, in a production by the Municipal Regional Theatre of Larissa, repeated tomorrow. Sat and Sun in Herod Atticus Theatre. *Iphigenia in Aulis*, in a production by Karolos Koun's Art Theatre (322 1459)

BRUGES  
Onze-Lieve-Vrouwekerk 20.30 Concerto Armonico Baroque Orchestra of Budapest presents a programme of Handel concertos and cantatas, with Maria Zadori soprano. Tomorrow in Bruges Cathedral: Ex Tempore vocal and instrumental ensemble gives a recital of English cathedral music. Sat Collegium Instrumentale Brugense plays music by Bach and Salieri. Sun: Fokstet's *Vespro della Beata Vergine*, performed by Concerto Palatino Bologna. There are Flanders Festival concerts in Bruges all next week (050-448685)

LONDON  
DANCE  
Covent Garden 19.30 Birmingham

Royal Ballet in Frederick Ashton's *Filide*, designed by Robert Lancaster, with music by Harold Langford by John Lamborch. Repeated tomorrow and Mon, with two performances on Sat. The BRB season at Covent Garden lasts till August 10 (071-240 1000)

Royal Festival Hall 19.30 English National Ballet in Mary Skeaping's version of Giselle, also tomorrow, with matinee and evening performances on Sat. ENB season runs till Aug 17 (071-928 8800)

Royal Albert Hall 19.30 Tadeaki Otaka conducts BBC Welsh Symphony Orchestra in Grace Williams' *Sea Sketches*, Prokofiev's *Romeo and Juliet* (excerpts) and Tchaikovsky's Violin Concerto, with Dong-Suk Kang. Tomorrow: Otaka conducts Ein Heldenleben and Tippet's Piano Concerto, with Peter Donohoe. Sat: David Atherton conducts National Youth Orchestra in Shostakovich's Leningrad Symphony and Walton's Viola Concerto, with Yuri Bashmet. Sun: Andrew Davis conducts first-ever performance at the Proms of Mendelssohn's *Elijah*, with soloists Gianna Rolandi, Alfred Hodgson, Hagenrud, Dale and Hagan Hagenrud (071-823 9938)

Royal Shakespeare Company in the Barbican main theatre, Ian Judge's colourful, camp production of *The Comedy of Errors* is showing tonight, followed tomorrow and Sat by *Much Ado About Nothing*, directed by Bill Alexander, with a cast led by Roger Allam, John Carlisle and Susan Fleetwood. Next week's repertoire also includes *King Lear* and Chekhov's *The Seagull*. In The Pit,

Sam Mendes' production of *Truitt and Cressida* can be seen tonight, tomorrow and Sat, with a cast led by Ralph Fiennes and Amanda Root. Next week's repertoire begins with Christopher Marlowe's play *Edward II* (071-538 6891)

New Shakespeare Company At the Open Air Theatre, Regents Park, tonight's performance of *Macbeth* is directed by William Gaunt and designed by Bruno Santini, with Peter Woodward and Nicola McCulliffe as the leading couple. Tomorrow and Sat, Roy Hudd plays Bottom in Ian Tailor's production of *A Midsummer Night's Dream*, which can also be seen on Mon, Tues and Wed next week (071-485 2431)

For information about other shows, phone Theatreline from anywhere in the UK: Plays 0836 430969 Musicals 0836 430960 Comedies 0836 430961 Thrillers 0836 430962

NEW YORK  
MUSIC  
Avery Fisher Hall 20.00 Cleveland String Quartet plays Beethoven's *Quartet in F Op 95*, and is joined by Richard Stoltzman in Mozart's *Clarinet Quintet* and by Horacio Gutierrez in Mozart's *Piano Quartet in E flat*. Tomorrow: Pinchas Zukerman is conductor and violin soloist in a Haydn and Mozart programme with the Mostly Mozart Festival Orchestra. Mon, Tues and Wed: concerts with Jean-Pierre Rampal (875 5030)

New York Theatre 20.00 Guido Ajmone-Marsan conducts Jonathan Eaton's production of *Turandot*, designed by Beni Montresor. Rebecca Coughlin sings the title role, with Michele Boucher as Liu and Antonio Barasorda as

Calaf, repeated Sun matinee. Tomorrow: La traviata. Sat matinee: Sondheim's *A Little Night Music*. Sat evening: Richard Bradshaw conducts new production of *Cav and Pag* (870 3570)

OFF BROADWAY  
● Prom Queens: Unchained is a musical comedy about a senior high school prom queen competition in 1953, with a wide range of fifties sounds by Keith Herrmann, directed by Karen Asenborg (Village Gate Downtown, 475-5120)  
● Lips together, Teeth Apart is Terence McNally's play about two married couples sharing a Fire Island beach house over a long Fourth of July weekend (City Center's Stage 1, 131 West Fifty-fifth Street, 581-7907)  
● The Good Times Are Killing Me is Linda Barry's play with music, directed by Mark Brokaw, about the coming of age of two girls, one black and one white, as they explore the mysteries of adolescence, divided families and racism (Minetta Lane Theatre, 18 Minetta Lane, 420-8000)  
● Forever Plaid is a musical comedy written and directed by Stuart Ross, about a semi-professional harmony group whose opening tour is cut short in a fatal car accident, and who are allowed one night back on earth to finish the show (Steve McGraw's Place, 158 West Seventy-second Street, 595-7400)  
● Ticketron answers inquiries and sells tickets (246 0102)

PARIS  
Auditorium, Forum des Halles 20.30 Harpischord recital by Virginia Black, including works by

Domenico Scarlatti, Rameau and Byrd. Mon: concert of piano trios with Jean-Louis Haguenauer and friends (4804 9801)

A 24-hour recorded telephone guide to Paris entertainments is available in English by dialling 4720 8888

ROME  
Caracalla 19.15 Concert by soloists of the Teatro dell'Opera, followed at 21.00 by Aldo conducted by Nello Sant, staged by Silvia Cassini, with a cast including Maria Chiara as Aida, Bruna Baglioni as Amneris and Nicola Martinucci as Radames. Sun: Zorba the Greek ballet. The Caracalla Festival continues till August 21 (488 3641)

STRATFORD  
Royal Shakespeare Theatre 19.30 Twelfth Night directed by Griff Rhys Jones and designed by Uitz, with Jane Gurnett as Olivia, Sylvester La Touzel as Viola, Terence Hillier as Orsino and Tim McInerney as Sir Andrew Aguecheek. Repeated tomorrow and on Mon, Tues and Sat next week. Sat matinee and evening: *Henry IV Parts 1 & 2*, with Robert Stephens as Sir John Falstaff (0789-295623)

Swan Theatre 19.30 Shakespeare's early romantic comedy *The Two Gentlemen of Verona*, the RSC's first full production of the complete play for 20 years, directed by David Thacker, also tomorrow and on Mon, Tues next week. Sat matinee: Thomas Shadwell's comedy *The Virtuoso* (1676). Sat evening: John Ford's *The Pit* (1976). Sat evening: John Ford's *The Pit* (1976) (0789-295623)

VERONA  
Arena The programme this weekend consists of *Il turandot* with Grace Bumbry (Fri). *Rigoletto* with a cast led by Leo Nucci, Salvatore Fisichella and Aida Farrarini (Sat) and Nabucco with Sylvano Carroli in the title role and Linda Rorik Strummer as Abigaille (Sun). Performances continue till the end of August (045-590109)

VIENNA  
Konzerthaus 20.30 Vienna Hofburg Orchestra plays waltzes and operetta favourites, with vocal soloists, repeated on Sat. Tomorrow: Vienna Mozart Orchestra in period costumes (587 2552)

Nationalbibliothek 20.00 Manfred Huss conducts the Haydn Sinfonietta of Vienna in a programme of music by Haydn and Mozart (825208)

Rathausplatz 20.30 Opening of Mozart Video Festival, a nightly screening of films of major opera house productions, runs till Aug 24. Tonight: Johannes Schaff's Salzburg production of *Entführung*. Tomorrow: Marco Arturo Marelli's Volksoper production of *Così fan tutte*. Sat: Jonathan Miller's Figaro production for the 1981 Vienna Festival. Later in the festival there will be a chance to see videos of Mozart productions by Ponnelle, Karajan, the Hermanns and Ingmar Bergmann (211140)

Schönbrunn Schloßtheater 19.30 Vienna Chamber Opera's German-language production of *La nozze di Figaro*. Tomorrow and Sat: Don Giovanni. Season runs till Aug 15 (824566)



Thursday August 1 1991

## BCCI is no phoenix

THE HIGH COURT'S decision to postpone the winding up of BCCI for four months may seem like good news for the bank's thousands of depositors in the UK, because it keeps alive a flicker of a chance that the business will be salvaged. But it is more likely to raise false hopes which could add further complications to this already horrific affair.

For the large majority of UK depositors, it will make no immediate difference at all. The terms of the £50m tender package proposed by the Abu Dhabi shareholders mean that depositors with less than £5,000 in the bank - or 90 per cent of them - will get exactly the same amount as they would had the bank been wound up and the Deposit Protection Fund been brought into play immediately.

Larger depositors will actually get much less straight away. People with £20,000 in the bank will get only £5,000 compared to the £15,000 they would have received from the Fund. They will get more later, but certainly not till December and since the scandal is only beginning to unravel, anything could happen in the meantime. The only obvious immediate beneficiaries are the employees whose jobs have been made a bit more secure.

The case for postponing the winding up is that it strengthens the chance of salvaging something from the mess. This is built mainly on the hope that some kind of new bank can rise, phoenix-like, from the ashes with the help of the ruler of Abu Dhabi.

### Other resurrections

Such resurrections have occurred in the past, it is true. Banco Ambrosiano, wound down by scandal in Italy in the early 1980s, re-emerged as Nuovo Banco Ambrosiano and now thrives. But the scale of the BCCI catastrophe is of a wholly different order. Although it is hard at this stage to calculate the sums that would be needed to plug the deficit in BCCI and provide it with sufficient capital to begin a new life, they would clearly run into the billions of dollars. That is always assuming that the banking supervisors would authorise a new bank with such tainted origins.

## Veteran at the Bundesbank

MR HELMUT Schlesinger succeeds to the Bundesbank presidency today in a buzz of market speculation that he will start his all too brief term with a rise in interest rates to prove his credentials. Yet nobody, surely, has ever assumed a senior office with less to prove. After a career of nearly 40 years with the bank, half of them as a member of the directorate, and as vice-president for the last 11 years, he has long been a fixed star in the monetary sky.

He is reputed to be tough. He was blamed in 1982 for bringing down a Social Democratic government and in 1987 for provoking a world stock market crash. In fact he is not so much tough as better informed than any of his critics - or, for that matter, than any of his uncritical admirers.

He lives and breathes economic statistics, and is firmly based on conclusions, and acts on them. Intellectually, he is very much akin to his opposite number at the Federal Reserve, Mr Alan Greenspan. As the voice of economics on the Bundesbank Council, he has been known for uncompromising statements; as president of a group of strong-minded individuals he will probably be constrained, as Dr Greenspan has been, to seek consensus.

### Forbidding situation

On the face of it, the situation he inherits is forbidding. German inflation, which the balance of payments is in deficit, and the federal budget is in disarray - very much the same troubles which the retiring Mr Karl-Otto Pöhl found when he himself assumed office. The Bundesbank has already published its wish-list: inflation below 4 per cent (it is now running at 4.5 per cent); wage increase below 6 per cent (now running at 7.1); and a federal budget deficit below 0.51 of GDP (which is clearly going to be widely overshoot). A picture of disapproval would clearly be perfectly appropriate, and is already disquieted in the markets.

Mr Schlesinger has already hunted at such a move by pointing out the unusually wide gap between the official discount rate and the commercial-influenced Lombard rate

There are other possibilities - merger with another bank, break up and disposal, absorption by a newly-created bank entity - but all look most unlikely. Not least among the complications are the suits launched against BCCI by the US authorities earlier this week, and the \$200m fine being sought by the Federal Reserve.

However there is another disturbing aspect to the court's decision, and that is the one of fairness. Why should depositors in England benefit from the largesse of the Sheikh when depositors in many of the other countries (even Scotland) which BCCI operated had to lose much of their money? Some countries have no deposit protection at all, and it would not be surprising if depositors all round the world now raise a clamour for a hand-out of their own.

### Equal treatment

This will make still more difficult the task for Mr Brian Smouha, the provisional liquidator, one of whose responsibilities is to ensure that all the bank's creditors receive equal treatment. Mr Smouha welcomed the court decision because it gives him a breathing space to sort out the bank's future. Yet it would be within his powers to negotiate a reconstruction of the bank with a winding-up order in place, one which still ensuring fair shares all round. One thing that can be said for the postponement is that it may help to preserve the value of whatever BCCI assets are still whole in a liquidation, banks' assets (loans) are notoriously difficult to collect. It may also have been the only way to retain Abu Dhabi's commitment to BCCI. But who can judge the nature and strength of that commitment after all that has happened in the last four weeks?

Although the Bank of England emerged as a loser from the court decision, it is, ironically, bears out the Bank's contention that legal proceedings need to be broached with great care. One reason why the Bank took so long to shut BCCI down was the lack of hard evidence of fraud which would stand up in court.

thus in effect encouraging the markets to lead the way to an increase. There is now a fear that wage bargainers may rise in interest rates to prove his credentials. Yet nobody, surely, has ever assumed a senior office with less to prove. After a career of nearly 40 years with the bank, half of them as a member of the directorate, and as vice-president for the last 11 years, he has long been a fixed star in the monetary sky.

### Desired effect

It is not clear, though, that anything more than a gesture would be required to plug the deficit in BCCI and provide it with sufficient capital to begin a new life, they would clearly run into the billions of dollars. That is always assuming that the banking supervisors would authorise a new bank with such tainted origins.

Meanwhile, there are now some early signs of revival in the east, where output is likely to fall by a quarter this year. The growth projected next year will restore less than half of what has been lost, and clearly one aim of policy must be to maintain steady conditions in which this revival can be expected to take a firmer hold. With the broader national responsibilities which the Bundesbank now carries (and the enlarged council which goes with them), it cannot be expected that policy will simply be a projection of the past.

In any case, the Bundesbank also shares international responsibilities in a world in which the recession in the English-speaking countries is proving unexpectedly obstinate, and in which excess German demand offers some welcome relief - points which are stressed in the Bundesbank's own commentary on the policy background, a draft which Mr Schlesinger no doubt checked in person. He is not likely to fall victim to his undeserved reputation for simple-minded toughness, even if the market tries to impose it on him.

Zurich will have been woken today by a 23-gun salute, one for each Swiss canton. Later 550 Alphorns will boom across the mountains linking Montreux and Basle with Küssnacht in the canton of Schwyz, the country's heartland. Three ships this morning will be deployed to take the seven members of the federal council (government) and 1,900 Swiss and foreign guests across the Lake of the Four Cantons to the Rütli meadow, where on August 1 1291 the peasants of three mountain valleys struck the alliance which now marks the birth of the Swiss Confederation.

Incomparable organisers, the Swiss are celebrating their 700th anniversary in style after an 18-month prelude of inter-cantonal quarrelling, abuse from their intellectuals and an odd decision to bury a parade by their citizens' army. Today's celebrations are the culmination of several weeks during which Swiss folklore - wrestling, Alpine cow combats, yodelling - has been supplemented by a series of locally arranged special events and exhibitions featuring (inevitably) Wilhelm Tell.

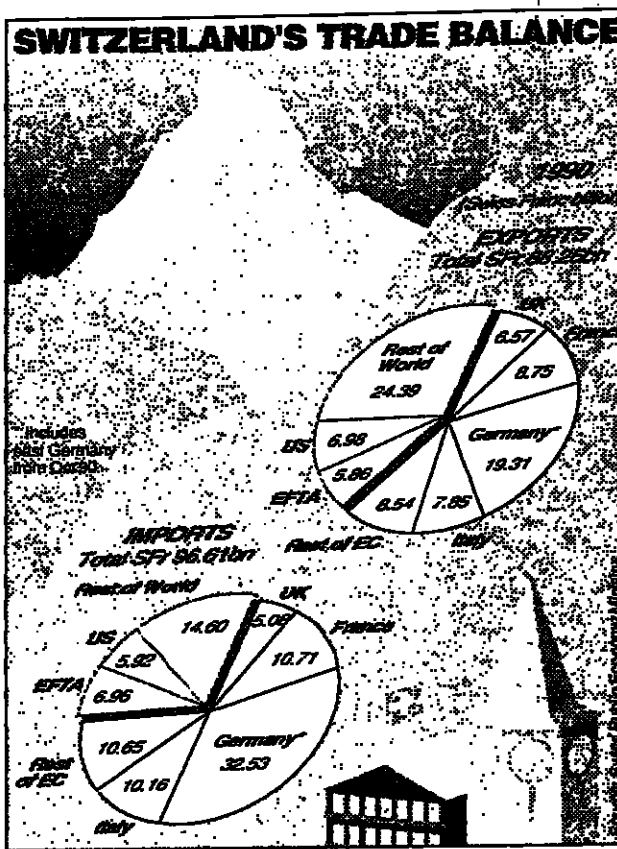
What matter that Tell never existed or that historians contest the selection of the Rütli pact, one of several in the period, to mark the founding of the Confederation? Many Swiss clearly feel the need to steep themselves in their myths and legends this summer.

Understandably so, for their identity as a *Sonderfall*, a special case among nations, has never been so sharply queried since they put their unique political system in place in the federal constitution of 1848. For months before this anniversary Swiss politicians, businessmen and media have been indulging in untypical soul-searching about their ability to continue shaping their own future.

The collapse of communism, east-west détente, the dismantling of international barriers to trade, the nature of their future relations with the European Community are forcing the Swiss to think again about cherished values. This introspection notwithstanding Switzerland remains a great success story. By sheer hard work - and cunningness, some of their neighbours would say - a people with no natural resources apart from mountain valleys that allow hydro-electric power generation has been able to achieve Europe's highest per capita income. The Swiss run big multinational companies in chemicals and engineering; Switzerland is home to the world's biggest foods group (Nestlé); their banks and insurance companies have an international importance quite disproportionate to the nation's 6.5m population.

This material achievement has been favoured by three elements. Internally, the Swiss devised a system, based on direct democracy, that preserved cohesion between four language groups (German, French, Italian and Romansh) and two religions and ensured political stability. Externally, they backed their neutrality with a well-armed militia army which has helped them to stay out of the wars that wracked the continent. Finally, they combined a faith in private enterprise and single-minded

## William Dullforce on Switzerland's 700th anniversary celebrations Angst in the Alps



pursuit of their external economic interests with protection for domestic cartels-like practices that effectively sheltered their enterprises from foreign competition.

With some stretching of the historical evidence it is possible to argue that all three elements existed in embryo in 1291 in the valleys of Uri, Schwyz and Nidwalden. Their peasants were free and a rudimentary democracy prevailed. Their federalist instinct was shown in the readiness of valley communities to make alliances with cities on the plateau. Resistance to foreigners was certainly present. And clearly the peasants were defending their economic interests: they intended to keep control of the Alpine route over the St Gotthard pass and retain access to northern Italy, then the most highly developed part of Europe, for their cattle-raising pursuits.

But in 1991 these components in Switzerland's make-up are exposed to challenges that have already caused unusual political and economic upheavals domestically in the last two years. Mrs Elisabeth Kopp, the country's first woman cabinet minister, was forced to resign as justice minister, because of an indirect link to a scandal involving the laundering through Swiss banks of proceeds of international drugs trafficking.

the right, centre and Social Democrats which has governed Switzerland since 1959. For a people which has made political stability a priority implementing such proposals would amount to a minor earthquake. In the economic dimension Swiss secretiveness in business and banking is being undermined. Companies are having to tell shareholders more, pay them higher dividends and bring their public accounting more in line with EC practice. Price-fixing cartels in banking and insurance have been broken up. Bank secrecy has been curbed, though not destroyed, by new laws on insider trading and the banning of lawyers' right to deposit clients' funds with the banks anonymously.

Among all the external influences compelling change the advent of the European single market in 1993 looms largest. Of the six countries in the European Free Trade Association (EFTA) negotiating the formation of an 18-nation European Economic Area (EEA) with the EC, Switzerland has been toughest in seeking exemptions. And with good reason.

Economically, Switzerland and the Community are already tightly bound. 57 per cent of Swiss exports go to EC countries, from which Switzerland takes 70 per cent of its imports. But for the Swiss the real issue is political.

The movement within the Community towards political union is incompatible with Swiss direct democracy, where any decision can be subjected to a popular referendum. It would win support from enough of the more numerous German-speaking cantons. The willingness of the Swiss voters was illustrated in 1986 when they voted against joining the United Nations.

Even an internationalist, former central bank chief and debt crisis negotiator, balks at the political leap that adhesion to the EC would require. "Federalism is a matter of survival for a country that is a union of cantons and linguistic regions," he says.

Moreover, the Swiss have yet to settle one outstanding bilateral problem with Brussels, which emotionally takes them back to 1291, when the peasants of Uri, Schwyz and Nidwalden joined to keep control of an Alpine pass and founded the Confédération. Now, the same cantons lead the resistance to the EC's demand that Switzerland open the road through the St Gotthard tunnel to lorries weighing 40 tonnes.

On their 700th anniversary the Swiss are divided and anxious. Some, like Mr Leutwiler, believe the country should independently liberalise its economy and free itself of its cartels, keeping pace with the EC economically while taking time to adjust its political institutions. Others, including many young businessmen especially those from the frontier cantons of Geneva, Basle and Ticino, think Switzerland cannot afford to remain isolated and should apply to join the EC now.

### BOOK REVIEW

## Transforming the banks

THE FUTURE OF BANKING

By James E. Pierce

Yale University Press. 163 pages. £16.95

Central bankers have produced two remedies for the ills that beset the world banking system: risk-adjusted capital adequacy standards and consolidated supervision. The logic of Professor James E. Pierce's study for the Twentieth Century Fund is that both are misguided.

The first of these two remedies means that banks must hold capital that meets a certain percentage of their liabilities, with those liabilities weighted according to their inherent riskiness. The second means that international banks should be supervised as a consolidated whole by their home-country authority.

On the first point, Prof. Pierce is bristling. "The risk-adjusted capital adequacy standards are already distorting and overly complex, and they will probably become even more so over time as the regulators respond to banks' attempts to circumvent them. This unhappy cycle is likely to break down eventually."

He does not address the second point, the doctrine of consolidated supervision, directly: his book is mainly concerned with US domestic issues. But a central theme of his argument is that regulators have bitten off more than they can chew in their desire to protect and regulate those parts of the banking industry that are essential to the monetary system, he says, regulators have found themselves extending their supervision ever wider.

They are saddled with supervising activities which are quite irrelevant to the central issue of preserving the monetary system. Consolidated supervision of international banks is a logical consequence of this approach, just as consolidated supervision of bank holding companies has been a logical consequence of the way the US authorities have regulated domestic banking. The current structure of banking regulation is inevitably doomed to fail - not least because "government supervisors who interrogate bankers earn maybe sixty thousand dollars a year, the people they question often make ten or twenty times that and operate out of offices that make a regulator's quarters look like a shelter for the homeless."

Enough, says Prof. Pierce: "The government must stop trying to police everything related to banking and to prevent all banks from failing." It must share the burden of disciplining bankers with market forces.

This is less of a risk than it might seem, he argues, because the things banks do that have traditionally earned them their distinctive institutional position form a smaller and smaller part of their total activities. Prof. Pierce estimates that at most 37 per cent of US banks' sources of funds are current or deposit accounts payable on demand. Most liabilities are unrelated to the

payments system, he argues. On the other side of the balance sheet, at most 15 per cent of bank assets, he says, are devoted to the kind of business lending that historically made banks special.

Small business lending, the one area in which banks have special expertise, "is probably less than 10 per cent of what the banking industry does. It is really necessary to protect and regulate the other 90 per cent of bank activities to ensure provision of this credit."

His remedy, therefore, is to create a new insured, regulated entity, a monetary service company. This may be a bank subsidiary, a stand-alone operation, or part of any other commercial grouping. It can hold only money-market instruments such as commercial paper, treasury bills, and so on. It offers fully federally insured current accounts, and provides payments services. It cannot lend to its owners under any circumstances, and must be completely insulated from the liabilities of its parent. All other activities were currently thought of as banking become uninsured, and their providers are regulated only by company and securities law, not by banking supervision.

Prof. Pierce is seeking, with these proposals, to confine government regulation and insurance only to those activities - about 40 per cent of what we currently define as banking - which are essential to the smooth operation of the economy.

The approach is far more sweeping than the current US banking reform proposals, but it is one of a number of alternative ideas which seek to limit bank regulation and insurance to what is practically feasible. Without such an approach, the government's responsibilities expand without ceasing.

There is one weakness in what is otherwise an interesting, clearly written contribution to an important debate. This is the exclusive focus on US domestic issues, which stems in part from the fact that the tangled history of US bank regulation has been a principal contributor to current problems. It is certainly true that the way that the problems of the banking system manifest themselves in the US are shaped by the history of regulation there; but other countries have underlying problems that are very similar, even though the symptoms are slightly different. More attention to international trends, and to the international implications of the author's proposals, would have greatly strengthened the argument.

Peter Martin

### Third time lucky?

■ Abbey Life, Hambro Life and now J Rothschild Assurance. Why does South African born Sir Mark Weinberg, probably the most successful entrepreneur in his business, want to start yet another life insurance business at a time in life when others are retiring or at least trying something different?

Even if he made only £5,000 from his first venture, he made a fortune when he set out to BAT A trustees of the Tate, joint chairman of the Per Cent club, and a deputy chairman of Business in the Community. Weinberg has all the trappings of the establishment. However, he has been quietly disengaging himself from these good works in preparing to take a full-time job again as executive chairman of Lord Jacob Rothschild's St James's Place Capital.

Although he stresses he parted company with BAT amicably, one senses that he and Lord Rothschild - part of the unsuccessful Hoylake attack on BAT - are out to settle some old scores. Weinberg, who had links with both sides, had to stand down from the BAT board for the duration and was never invited back. If he had, BAT's Allied Dunbar would probably not be facing him as a competitor.

Despite their establishment connections, Weinberg and Lord Rothschild remain outsiders. Why else would they promote their new venture by describing Weinberg's last initiative as "perhaps the most successful financial institution established in this country in the past 30 years"?

Disorientated

■ Students of far eastern affairs are hard-pressed to know which are the more confused: the chickens of Australia, or the citizens of Singapore.

## OBSERVER

Antipodean hens are distracted from laying by the weather effects of long-range fallout from the Philippines volcano eruption, which in some places is lengthening daylight by nearly two hours.

Singaporeans are befuddled by a surfeit of governmental do-gooding campaigns. For instance, asked which were running in July, a sample citizen cited the Speak Mandarin campaign, but he was wrong. That doesn't start until September.

The right answer was National Courtesy Month in conjunction with the Keep Public Toilets Clean campaign punctuated by Community Week and the 10th anniversary of the Productivity Movement.

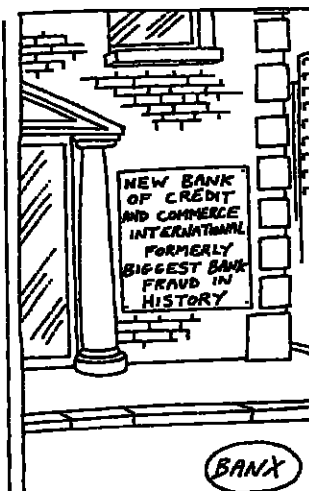
Previous exercises have included a Killer Litter campaign against the dropping of junk from high-rise flats, as well as a treat to get Singaporeans to smile more, sip less, smoke not at all, and have fewer children - which they did so dutifully that they were soon under pressure to have more.

Hard case

■ Sir Norman Payne felt it time to wave goodbye to his beloved British Airways Authority this week. But not so Sir Robert Scholey, the bluff boss of British Steel who is all of a day older.

Scholey still seems to enjoy life at the top, and by all accounts he gave his militant Scottish shareholders a good thrashing at yesterday's annual meeting. Which leaves a hard case to crack for anyone trying to detect who will be British Steel's next chairman.

Dr David Grieves's promotion to the vice-chairmanship is almost certainly a false trail. An elder statesman figure, he has been on the board since 1993 and has taken on more



responsibilities following the surprise departure of Martin Lilworth, Scholey's apparent successor, in June.

Sir Ronald Halstead is non-executive deputy chairman but he doesn't seem a natural successor to the 68-year-old Scholey. RTZ's Sir Derek Birkin would be a more interesting choice - provided, of course, that Scholey is not intent on hanging around as long as 73-year-old Lord King of British Airways.

Fresh tack

■ Quite a change of corporate culture for Peter Macfarlane in his move as finance director from the engineers of Rolls-Royce to the marketers of Allied-Lyons. But so long as nobody insists he drinks his new group's Kahua coffee-based liqueur, he sees no problems on that score.

"From one business to another, the finance functions are concerned with common criteria: return on capital employed, interest cover..." he says.

He also strongly supports Allied's policy - in contrast

to that of Guinness and Grand Met - of steadfastly refusing to put its brands on the balance sheet. "Nobody has yet come up with a satisfactory way of measuring brand values," he thinks. "Present methods seem too subjective."

Macfarlane will restore some of the sailing skills that the Allied board lost with the departure of Sir Derrick Holden-Brown. He is sailing his Sigma 38 to northern Spain this weekend for a holiday.

A competitive sailor who usually competes in the Soling, he describes himself. But he gives the impression that, once under way, he's unlikely to take a lee berth in the boardroom.

Also ran

■ Wolverhampton Racecourse may seem the last place to look for significant currency movements. The EBF Sleeping Beauty Maiden Stakes there, however, proved otherwise. For among the 100-1 shots was lurking a filly by name of Sterling Prospect.

Alas, she lived up to her long odds and finished down the field. The Sporting Life described her race thus: "Prominent three furlongs... weakened quickly, well behind final three furlongs."

The winner? Why, Bundesbank, of course, the odds-on favourite who "ran on gamely" under champion jockey Pat Eddery.

Elitist

■ Richard Branson's Virgin Atlantic airline has won numerous awards, but its staff can go too far in using its name colloquially. Or so Branson was told by Labour MP Gwyneth Dunwoody when he appeared before a parliamentary committee.

While "Virgins this way!" might be a permissible way to call passengers to their flight, she suggested, "First-class virgins this way!" was gilding the lily.

## National Savings Interest Rate Changes

The variable gross interest rates earned on our Investment Account and Income Bonds will change as follows:

### INVESTMENT ACCOUNT

Beginning on 14 August 1991 the rate of interest earned on the Investment Account will go down from 11% pa to 10.25% pa.

### INCOME BONDS

Beginning on 13 September 1991 the rate of interest payable on Income Bonds will go down from 11.75% pa to 11% pa.

The same change will apply to Deposit Bonds (no longer on sale).

NATIONAL SAVINGS

Issued by the Department for National Savings on behalf of the Treasury

### What about BCCI money?

Mr Kenneth C. King, head of the BCCI affair, there has not been a word from him on the position of the OWE money to BCCI. When I was a small child, I never managed to do it. In fact, I was told that all small business - and large - were equally overdrawn. What is happening about them?

I am a "GreenCard", a permanent card issued by the UK on Friday, July 19, I received my statement, showing payment to "BCCI Ltd". Do I pay it? If I do, will the goods come back to me? Or will they be lost to the goods later, when BCCI has defaulted?

Is an intention inviting me to join the BCCI "Offshore" in the Isle of Man. I was told that the BCCI "Offshore" was not the same as the BCCI "Onshore". Is it?

Is it more of the same? Is it better to have the money there, or to have it in the UK? Do I have to pay tax on it? Do I have to pay tax on it?

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## ECONOMIC VIEWPOINT

## The golden rule of boom and slump

By Samuel Brittan

The most level-headed assessment of the British economy is that the recession has hit its bottom, and that there are some slight hopes – not much more – of an upturn. The remark in the Confederation of British Industry's new Economic Assessment about "some flickering signs of revival" of consumer demand hits the right note. But such are the lags in the data – and in the business mood – that we will only know when recovery is well under way.

The conventional view is that the upturn when it comes will be modest. But that is in the nature of upturns, which start off looking too feeble and end up looking too vigorous.

Meanwhile, the seasonal adjustments of the Central Statistical Office show that the apparent deterioration in the forward-looking elements in this week's CBI survey are mostly seasonal. The government – and more important the British economy – pay a heavy price in lost confidence for the CSO's overfastidiousness in not publishing its seasonal adjustments. Even on an adjusted basis, however, the CBI survey disappointed those looking for positive confirmation of recovery.

The mainstream case for an upturn is based on the link between falling

valued sterling and improving export prospects are offering a lifeline to UK-based manufacturers, and are a major reason why the current recession is less severe for manufacturing industry than the 1979-81 recession.

These are words which members of the red-black coalition – of allies from opposite sides of the political spectrum who assert that sterling is overvalued because of ERM entry should learn by heart and repeat.

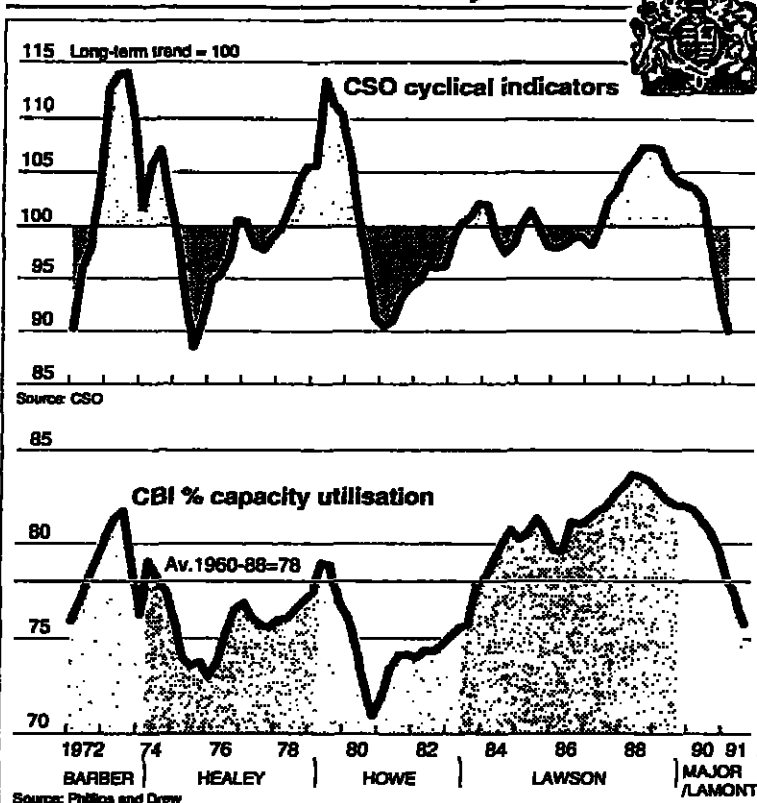
The main reasons for hedging one's bets are financial and international. So far there is nothing abnormal about low UK monetary growth, if one is serious about keeping inflation down more than temporarily. The government's favoured aggregate M0 (basically notes and coins) has increased in the last year by 2 per cent – the exact middle of the target range. Its growth has indeed somewhat speeded up in the last six months.

The broader aggregate, M4, has been rising by 7 to 8 per cent. This is less than the double digit rates of expansion seen in the 1980s, but surely not deflationary. Any attempt to fine-tune the credit cycle could moreover boomerang dangerously. The one UK indicator on which I would keep a wary eye is bank and building society lending. This is called by the Bank of England the "credit counterpart to M4", but in the short term it leads a life of its own. Although it has risen by a respectable 9 per cent over the last year, its growth diminishes steadily the shorter the period of comparison.

Those who assert that the world real money supply is growing too slowly inevitably base themselves on past inflation data, which it is the object of policy to reduce. Looking at nominal money supply, as one should, the main country suffering from credit crunch is Japan, where broad money growth has dropped like a stone. Fan-German money supply growth rates have also been slightly below target, but velocity is not so stable that one can forget other pointers towards rising inflation.

A similar impression is given by the more common sense Dunn and Bradstreet international business expectations survey. Worldwide, sales optimism is stable or rising. But it has dropped heavily in Japan and Germany (and also Switzerland and Brazil). Internationally, business is slightly less "optimistic" about

Two views of UK economic cycle



increasing prices; but the change has been too modest to expect anything other than lower inflation.

The German slowdown is an adverse factor for its neighbours, even if it reflects capacity rather than demand constraints; or if the combination of economic slowdown and rising inflation, known in other countries as stagflation, makes a monetary tightening more likely than a stimulus. The British government will wisely hold its fire on base rates until it has seen what the Bundesbank, under its new president, Helmut Schlesinger, decides to do about German monetary policy after the August holiday. In the end the Bank of England may find that it has a surprising amount of headroom to reduce base rates further.

Normally the dramatic narrowing to 2 per cent of the short-term interest rate differential between Britain and

Germany would indicate that the end of the road was in sight for further base rate cuts. In fact the situation is anything but normal. Quite soon in the next few months the headline UK inflation rate will be below the headline German rate. The crossover will reflect favourable distortions in the British headline figures and unfavourable ones in the German figure. But underlying inflation, at least in the traded goods sector, should converge. German pay settlements in manufacturing have already overtaken British ones; and one in five British companies have imposed pay freezes.

There is thus a chance that sterling's positive interest rate differential over the D-Mark's will temporarily vanish or even go into reverse. It is, however, in everyone's interest that Germany should overcome its unification problems without making more than a temporary dent in its

price stability record. For it is a delusion to suppose that any other country could replace it as the anchor in the ERM or that the system could function without one.

Speculation about the timing or shape of the recovery is a mug's game. Far more fundamental is to see where the UK has reached in the business cycle in terms of pressures on capacity and slack in the economy. The top chart, based on CSO data, simply plots deviations from a five year moving average and tells us little about the absolute amount of slack. Indeed if output continues to bump along the bottom for several years a pseudo-recovery would be shown, as the trend itself would bend downwards. The main value of the chart is indeed its mechanical, robotic quality. Unemployment used to be a standard indicator of demand pressures, but it has become less useful because of structural changes in the labour market which have altered the relation of vacancies to jobs. I have therefore used instead for the second chart an index of capacity utilisation devised by Mark Brown of Phillips & Drew on the basis of answers to the main CBI question on the subject.

The charts give somewhat different results. The CSO indicator makes the

## When the pressure of demand reaches a critical level, inflation speeds up. Below that level, it slows. This is the golden rule

Lawson boom much smaller than the Healey one, while the CBI indicator gives the opposite impression. But both show a very similar shape for the UK cycle.

They also illustrate the golden rule for understanding economic events. This is that when the pressure of demand on capacity reaches a critical level, inflation accelerates. When it falls sufficiently below that level, inflation decelerates. We cannot say in advance what the critical level is.

The Treasury's best guess is that the level of capacity operation reached towards the end of 1990 was not far from the equilibrium one at which inflation would neither rise nor fall. Whether that guess is right or wrong, we can be pretty sure that the British economy was operating above that critical level in 1988 and is below it today.

That is why the CBI is able to report "the smallest expected price rises for 24 years". Its economists believe that factory gate prices are now rising by only 3 per cent on an annualised basis – much less than is shown by the normal year-on-year comparison.

Just as the rise in inflation led to a slowdown and recession, the fall in inflation will create the conditions for recovery – whether that recovery is natural or policy-induced or a mixture of both. Hang on to this framework and you know the essence of macroeconomics. The rest is commentary.

## LOMBARD

## True blue but green at heart

By Bridget Bloom

Margaret Thatcher was a good chemist but she has never been a country person, who understood and felt deeply about these things, as I did.

The author of that sentence? Not, as you might think, Sir Derek Barber, former chairman of the Countryside Commission, or some other such green-welled figure, but Mr Nicholas Ridley, the former prime minister's controversial environment secretary.

Conservationists frequently crossed swords with Mr Ridley as they fought his plans for new towns in the countryside, for nibbling away at the green belt or for favouring farmers who wanted to turn fields into golf courses.

So they and others may well read with some disbelief Mr Ridley's impassioned chapter on his stint at environment in his book on the Thatcher years. Ridley paints himself in the greenest of hues, a "countryman" through and through who, as a lad, worked during his holidays "with farm workers or the woodmen, the masons or the gardeners... thus I knew exactly how the balance of nature and the rural economy worked".

For a man who loves the countryside, Mr Ridley wanted some odd things to happen there. One of his most extreme ideas was to be found in a consultative paper of two years ago, in which he proposed "to ease the burden of planning controls on farmers and others who seek alternative uses for surplus agricultural land and buildings".

This would have allowed landowners to establish, without planning control, such enterprises as equestrian centres, country, theme or amusement parks, zoos and safari parks, flying, ballooning and parachuting establishments, along with accompanying car parks and restaurants.

The document caused barely a ripple in the wider world, but the rural lobbies were up in arms. The Council for the Protection of Rural England, for example, said it posed the most serious threat yet to the beauty of the landscape. Even the National Farmers' Union thought such a policy of unfettered development might rebound.

In September 1989, after Mrs Thatcher had been converted to "green" issues, Mr Ridley was replaced at the DoE by Mr Chris Patten, a noted "green" enthusiast, and the paper was withdrawn.

It has, however, fallen to the new regime at the DoE under Mr Michael Heseltine to turn the affair almost full circle and introduce stringent planning regulations for farmers.

Last month the department announced that English farmers would be subject to the same constraints as those landowners in the national parks. They must give notice of virtually everything they build to the local planning authority. If no objection is raised within 28 days, approval is deemed to have been given.

This is not the same as requiring farmers to apply for planning permission, a course advocated by many conservationists (though such permissions will now be needed if the landowner has five hectares or less). But it should preserve much-loved landscapes for a bit longer.

More broadly, the tale seems to have two lessons. First and critically, it is apparently part of a government's conversion to the virtues of planning: Mr Ridley would have abolished all country development plans – country-wide plans covering industry, housing and leisure – greatly weakening the nation's so-called strategic planning system, when virtually everyone else thought it needed strengthening.

Second, the turn-round shows the strength of pressure groups even when public ignorance is profound. Some 18m people seek solace in rural Britain at the weekend, but how many of them knew (or it was never in any election manifesto) that a minister who deemed himself a countryman was about to sanction the car-bunching of the countryside?

## LETTERS

## What about those owing BCCI money?

From Mr Kenneth C King.

Sir, In all I have read and heard of the BCCI affair, there does not seem to have been one word on the position of those who owe money to BCCI. When I was a small shopkeeper, I never managed to be £20,000 in credit. In fact, I thought now all small businesses are large? – were hopelessly overdrawn. What is happening about them?

I have a "GreenCard", a Mastercard credit card issued by BCCI. On Friday, July 19, I received my usual statement requesting payment to "BCCI Card Center". Do I pay it? If I do, will the shops which supplied me with the goods receive payment? Or will they come back to me direct later, saying BCCI had defaulted?

Enclosed with the statement was an invitation inviting me to invest in the BCCI "Offshore Fund" based in the Isle of Man. This was July 19, remember! As I understood that the BCCI staff had lost their jobs, who is sending these out? Is he/she not aware of the future surrounding his/her employer? Do you think someone should tell him/her?

Kenneth C King, 54 Southridge Rise, Croydon, Surrey.

Fax service: LETTERS may be faxed on 071-873 3038. They should be clearly typed and not handwritten. Please set fax machine for line reduction.

## British Gas challenged on contention that it is encouraging competition

From Mr Ian Powe.

Sir, Mr Robert Evans chose a good moment to declare ("A fair deal for gas consumers", July 30) that British Gas is doing all it can to ensure real competition in the gas contract market. The Office of Fair Trading report, soon to reach ministers, may carry another message.

Notwithstanding any steps that British Gas takes, two factors which limit competition are a shortage of gas for competitors and an artificially structured market. In consequence, competitive gas suppliers cherry pick for the best deals; with limited volumes for sale, they choose customers with annual off-takes of about 1m therms at high load factors whose sites are not too far from the terminals in Scotland and East Anglia. Meanwhile, there are about 15,000 contract consumers, with loads of less than 1m therms, who simply have no choice but to buy from British Gas. Some are too far from the terminals to make them worthwhile customers for suppliers who must pay distance-related transport costs to British Gas for using its pipeline. Others are too close to the 25,000 therm threshold.

The worrying truth is that British Gas's *de jure* monopoly in the mainly domestic tariff market extends, *de facto* and too far, into the commercial and industrial contract market. The least that the OFT report should recommend is some

"unbundling" and greater accounting transparency, in the integrated sectors of British Gas's monopolistic gas supply business, along lines favoured by the European Commission. Only then will evidence emerge on whether Mr Evans is right to claim there is no case "for further radical restructuring of the market".

Ian Powe, director, Gas Consumers Council, 15 Wilton Road, London.

From Mr Alan Marshall.

Sir, Mr Evans' claim that effective competition will be in place in 1993 on the grounds that gas supplied by competitors will grow towards 25-30 per cent in 1992, cannot go unchallenged.

A far better measure of effective competition is that no supplier, including British Gas, should have more than 25 per cent of the market, the usual level for an OFT evaluation. Until effective competition is

well established, the schedules, admittedly unsatisfactory, have a role to play.

Mr Evans' point that new suppliers inevitably take time to come to market is important and well made. An assurance that the gas swaps arrangement will continue until adequate new supplies are coming to market would have been most welcome. Perhaps this will be forthcoming soon.

The article states that it is difficult to envisage what else British Gas could contribute to the development of real competition. As an independent gas supplier, my company would be willing to discuss with Mr Evans a list of changes in British Gas's approach which could help.

Perhaps, more importantly, customers who find themselves not enjoying any advantage from emerging competition could also be helped.

Alan Marshall, managing director, Associated Gas Supplies, 59 Markham Street, London.

## Green Paper on industrial relations does not reflect realities

From Mr John Marsh.

Sir, Mr Michael Howard, the employment secretary, really should come clean and admit that the latest Green Paper on industrial relations has nothing to do with industrial relations and everything to do with his personal prejudices and evident complete lack of understanding of the day to day realities of the workplace. Everyone I have spoken to over the past few days who has ever had anything to do with industrial relations is clear on this, whether they be management or union.

It speaks for itself that none of the proposed changes has any visible support from anyone but the Institute of Directors, an organisation which everyone but the government stopped listening to years ago. Any trade union member who wishes to resign from his or her union and cease paying subscriptions has only to write to their employer saying so. Mr Howard suggests (Letters, July 26) that employees may be paying union subscriptions without their knowledge, but the

law plainly provides for all deductions from salary to be clearly noted. The proposed requirement to renew authority to deduct annually is nothing but a nasty spiteful attempt to tie up trade unions in red tape.

As for the right to belong to the trade union of one's choice, whatever happened to Tory complaints about too many unions? The plain fact is that the average complaint heard from employers about the TUC's Bridlington rules is that they are often not enforced as completely as they might like. Yet again this is a thinly disguised and cynical ploy to undermine trade unions and their ability to organise.

Far from being the nice little vote catcher, the Green Paper will be seen by all for what it really is – a triumph of prejudice, vindictiveness and stupidity over common sense, balance and reason.

John Marsh, branch secretary, Nalco, Harrogate Branch, 2a Brabant Road, London.

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# FINANCIAL TIMES

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## Britain and France react coolly to German call for armed unit to help halt civil war Peace force suggested for Yugoslavia

By Quentin Peel in Bonn, Robert Mauthner in London and George Graham in Paris

FORMATION of an armed European peace force which could be used to separate the warring factions in Yugoslavia was called for yesterday by Mr Volker Rühe, secretary general of Germany's governing Christian Democrats.

The proposal prompted a cool reaction from British officials. French officials questioned under whose control the force would be.

Mr Rühe said the peace force should be set up by the nine-member Western European Union (WEU), with or without the participation of Germany, which is constitutionally barred from sending its uniformed soldiers outside the country.

There is growing German anxiety about the civil war in Yugoslavia and frustration at the failure of the European Community to take more decisive action.

British officials said the time was not yet ripe for the despatch of such a force, echoing comments last Monday by Mr Douglas Hurd, UK foreign secretary, after a European Community ministerial meeting in Brussels.

Officials said the current priority was to establish a ceasefire between the Serbian and Croatian factions. That could not be brought about by military force, but the EC would do everything in its power to see it established by diplomatic means and to monitor it once it was in place.

However, Mr Hurd has not ruled out in principle sending a peacekeeping force in the longer run. If it were to be a European force, it would have to be under the umbrella of the 9-nation Western European Union.

Mr Roland Dumas, French foreign minister, who last week said he was in favour of sending a buffer force, yesterday repeated his fears that Yugoslavia might sink deeper into civil war. He said the first objective must be to establish an effective ceasefire.

However, French officials yesterday indicated that a



Croatian National Guardsmen protect a convoy of refugees from the village of Kostajnica against Serbian snipers

mission of the WEU. I don't think the UN will do anything.

We must prepare something that might deter the atrocities and hostilities," he said.

Mr Rühe said the other members of the WEU, led by Britain and France, should not be deterred by the German constitutional difficulty over using its troops outside the Federal Republic.

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## Commission advises EC talks with Austria

By Judy Dempsey in London

THE European Commission last night said it would advise European Community governments to open negotiations with Austria on admitting it to the bloc.

"The opinion on Austria's application for membership is essentially positive," Mr Frans Andriessen, the Community's External Relations Commissioner, told a news conference.

Mr Franz Vranitzky, the Austrian chancellor, said he was "pleased" about the outcome. "We are now looking forward to starting the substantial negotiations as early as possible," he said in a statement issued from his holiday home in Austria.

But Mr Andriessen said negotiations with Vienna should not begin for another two years to give the Community time to complete work on forging internal economic, monetary and political union.

"We do believe that it is not wise to start negotiations before 1993, but whether the Council (the member states) will follow that position or not I do not know," he said.

Austrian officials had been concerned that the country's

neutral status, linked to the withdrawal of Soviet troops from its territory in 1955, would weaken its case for application for membership which it submitted in July 1989.

In particular officials in Brussels would question whether Austria's neutrality would interfere with the trading bloc's efforts to form a common foreign and security policy in the coming years.

However, Mr Vranitzky yesterday stressed that Austria welcomed political union. "Austria is not only looking

for economic advantages. We welcome the setting up of the political union as a crucial step in the process of European unity, and as a country with a deep European orientation, we want to participate in it. We certainly accept that this involves also obligations and we will certainly fulfil them," he said.

The "opinion" by the commission will now be submitted to the foreign ministers of the member nations.

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## Famous names listed in Japan scandal

By Robert Thomson in Tokyo

MANY OF Japan's leading industrial companies, a Buddhist movement and a collection of individuals, were listed last night as having received unfair compensation from 13 large and medium-sized securities brokers for investment losses.

The 13 brokers said they reimbursed 386 clients a total of ¥3.7bn (\$317m) for trading losses incurred until March last year, adding to the list of 231 customers given a total of ¥108.6bn by the Big Four securities houses.

Several leading companies appeared on both lists, including Matsushita Electric Indus-

trial, Hitachi, the electronics companies, Toshiba and Nippon Steel.

But most interest last night was focused on the ¥457m received by Soka Gakkai, a lay Buddhist movement, which backs the opposition Komeito, or Clean Government party.

That link will be embarrassing next week when the scandal is discussed at an extraordinary sitting of parliament.

There was also widespread speculation that some of the six individuals listed could be senior politicians, though it was unclear whether their identities would be revealed. They were identified by their

initials or simply described as company directors.

The Japan Securities Dealers' Association said the publication of the new list of compensated clients showed that the practice was commonplace in the industry.

The compensation is not illegal, although the Ministry of Finance had asked brokers not to cover clients' losses, and it is illegal to promise reimbursement before an investment is made.

Among the 13 houses were New Japan Securities, Japan's fifth largest broker, and Kanak Securities, as well as Kokusai Securities, Wako Secu-

rities, and Sanyo Securities.

Senior executives at several of the broking houses made public apologies for the compensation and promised that the practice would not be repeated.

The Tokyo Regional Taxation Bureau has ordered some of the 13 companies to pay additional taxes on the compensation, which it wants classified as "social expenses".

Several of the companies are already believed to have lodged revised taxation returns, and the new details provide taxation officials with evidence to press other houses for extra payments.

## US index of leading indicators up

By Michael Prowse in Washington

THE US index of leading indicators rose 0.5 per cent in June to register its fifth successive monthly increase, the Commerce Department reported yesterday.

However, new orders for factory goods were weaker than financial markets had expected, falling 1.4 per cent from May.

The main factor pushing up the index of leading indicators was a lengthening of the average work week as industry expanded production. But it was also lifted by improving consumer expectations and lower claims for unemployment insurance.

The weakness of industrial orders and money supply, however, exerted a restraining influence.

The index of coincident indicators, which measures the current state of the economy, rose 0.3 per cent in June to register its third successive monthly increase. This supports earlier evidence that the economy began to revive in spring.

Movements of the leading and coincident indicators are consistent with the Bush administration's forecast of a steady but moderate economic recovery. There is no hint of the "double dip" recession feared by some forecasters.

Weakness in June factory orders was expected following last week's report of a drop in orders for durable goods. But yesterday's figures showed declining orders in most sectors, including non-durable goods. The weakness, however, may be partly a reaction to increases in orders in excess of 2 per cent in April and May.

## Asylum in the Abbey

FT-SE Index: 2,588.8 (-6.5)

SmithKline Beecham

Share price relative to Glaxo

105

100

95

90

85

80

75

Jul 1988 1990 1991

Source: Datastream

founder finance director of BTR took on the chairmanship of Lowndes Queensway shortly before it went bust. A former finance director of GrandMet is now chief executive of Mountleigh. The lately retired finance director of ICI went on to the board of Brent Walker. There is more to business, it appears, than doing hard sums.

Shareholders, meanwhile, will have few complaints. Income is rising faster than costs, the company's share of the UK's near £18bn liquid savings market has jumped from 8 to 12 per cent and there is reason to believe that had debts - up fourfold since the first six months of last year - are nearing their peak. The company's provisioning is notoriously conservative and the indications are that the number of new customers in arrears is falling.

Abbey can still manage double digit earnings growth without any recovery in the UK housing market, something it would be unwise to count on this time round in the absence of rising inflation. Short-term progress in the shares, however, must be conditioned by the fact that, at 290p, they have outperformed the market by almost exactly 100 per cent in the two years since the flotation.

Finance directors Yesterday's move by the finance director of Rolls-Royce to the same job at Allied Lyons is a reminder of the profession's curious penchant for musical chairs. One thinks of the finance directors of BTR and British Telecom swapping jobs three years ago, with the latter then going on to RTZ, or Cadbury Schweppes's finance director going to GrandMet.

There is evidently an element of scarcity value in an increasingly technical function. But the job also seems to stand outside the normal run of management. When finance directors abandon their specialisation, they are capable of some odd career choices. The

market and no guarantees that the cultural blend will work out. Like Lyonnais des Eaux and Générale des Eaux, Dumez and Philippe Holzmann of Germany before them, it is not surprising that the Spaniards are taking a stake in the UK via a small company.

SB The 3 per cent drop in SmithKline Beecham's shares yesterday seems slightly irrational. The market's present tendency is to look to growth in the company's sales rather than earnings, on the grounds that there is considerable discretion over cost savings and therefore reported profits in the early years of the merger. The more 3 per cent rise in sales for the quarter is in unimpressive contrast to the 18 per cent rise in earnings. But it is exactly the same growth in sales reported for the first half by Glaxo, shares of which have handily outperformed those of SB in recent months and stand on a higher rating.

That said, the shares are not necessarily cheap. At yesterday's 780p, Pharmacia continues to have been the third best performing sector in London since the turn of the year, which might seem slightly anomalous in the context of a market looking for economic recovery rather than defensive strength. And while SB has managed to form its sector, it is becoming slightly disturbing that its stock should be so far out of favour with US investors. While they may still be overweight in what is formally a UK-based company, they are at least as well equipped to judge its prospects as their UK counterparts. It may be that the discrepancy between the two classes of equity is merely technical. If so, it is time the company addressed it.

Weinberg Scottish Amicable seems an unlikely addition to the collection of insurance whiz-kids brought together in Rothchild Assurance. But its involvement as shareholder and investment manager would at least appear to rule out policies linked to the Korean national debt. Searchlight ventures or other such exotic investments favoured by Lord Rothchild's own company. And if Sir Mark Weinberg were to secure even 10 per cent of the sales now enjoyed by the two life companies he set up previously, Amicable's stake could be worth twice the £12.7m it paid for it.

Lilley The market has not really trusted Lilley since its costly shy at Tilbury in 1989. Yesterday's deal to bring in two of Spain's largest construction companies as investors - thus repairing the battered balance sheet and giving the company's accomplished contracting business a realistic chance to bid for larger contracts at home and abroad - may go some way to restoring shareholders' faith. While it all sounds fine in theory, there are still plenty of risks left in the

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## Adjustment of Exchange Price

## PCO Finance Limited

£28,000,000

8 per cent. Convertible Capital Bonds due 2005  
guaranteed on a subordinated basis byPremier Consolidated  
Oilfields plcand convertible into 2 per cent. Exchangeable  
Redeemable Preference Shares of the issuer and  
exchangeable for Ordinary Shares in the guarantor.

Notice is hereby given that following the capitalisation issue of Ordinary Shares made by Premier Consolidated Oilfields plc at the rate of one share for every ten shares held, the Exchange Price of the Convertible Capital Bonds has, in accordance with the Trust Deed dated February 28, 1990, been adjusted from £1.20 to £1.09 with effect from July 30, 1991.

By: The Chase Manhattan Bank, N.A.  
London, Principal Paying Agent



August 1, 1991

Residential Property  
Securities No. 2 PLC

£200,000,000

Mortgage Backed Floating Rate Notes 2018

The rate of interest for the three month period 30th July, 1991 to 30th October, 1991 has been fixed at 11.5125 per cent. per annum. Coupon No. 13 will therefore be payable on 30th October, 1991 at £2,901.78 per coupon.

Aggregate interest charging balances of Mortgages redeemed during the previous Interest Period: £9,068,337.95.

Aggregate interest charging balances of Mortgages redeemed as at 30th July, 1991: £144,653,704.13.

The aggregate principal amount of Notes outstanding as at 30th July, 1991: £146,900,000.

S.G. Warburg &amp; Co. Ltd.

Agent Bank

## THE BANK OF NOVA SCOTIA

(A Canadian Chartered Bank)

£100,000,000

Floating Rate Debentures 2000

Issue Price 100.10 per cent.

For the three months 31st July, 1991 to 31st October, 1991 the Debentures will bear interest rate of 11.2875% per annum and the coupon amount per £10,000 denomination will be \$284.51.

Agent Bank

Samuel Montagu &amp; Co. Limited



FUTURES  
AND  
FOREIGN EXCHANGE  
24 HOUR COVERAGE

CAL Futures Ltd  
Windsor House  
50 Victoria Street  
London SW1H 0NW  
Tel: 071-799 2233  
Fax: 071-799 1201

Prices for electricity determined for the

purpose of the electricity trading and

settlement arrangements in England and Wales

Residential prices for electricity trading in England and Wales

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## INTERNATIONAL COMPANIES AND FINANCE

US insurers fail  
to turn the tide

By Karen Zagor in New York

THE TROUBLED state of the US insurance industry was borne out in the second-quarter results of Travelers and USF&G.

Travelers, the multi-line insurer which upset investors last autumn when it took big provisions for potential losses on its property investment interests, turned in second-quarter net income of \$91m, or 85 cents a share, 11 per cent below the \$102m, or 93 cents, reported in the 1990 second quarter. Revenues were unchanged at \$3bn.

Excluding realised investment gains and losses and extraordinary taxes, Travelers' income in the quarter rose 6 per cent to \$94m, or 89 cents a share, from \$88m, or 85 cents, in the year-earlier period.

Mr Edward Budd, chairman and chief executive, said: "We see no indication that real estate markets have bottomed in most areas of the country. Opportunities for sale of foreclosed properties at reasonable prices are severely limited."

US consumers have grown

increasingly uneasy in the aftermath of the seizure by state regulators of California's Executive Life and Mutual Benefit of New Jersey.

Travelers said yesterday that its real estate reserves had stood at \$255m at the end of the second quarter. Mr Budd said these reserves and highly liquid assets of \$100m, combined with statutory capital of \$3.8bn, provided strong security for Travelers' customers.

USF&G, the large but troubled US insurance group, sank further into the red in the second quarter with a net loss of \$56m, or 77 cents a share, against net income of \$5m, or 1 cent, in the 1990 quarter.

For the first half, the composite insurer's net loss was \$9.41bn, or \$1.47 a share, against income of \$56m, or 57 cents, in the first half of 1990.

US consumers have grown

Varity's move to Buffalo  
endorsed by shareholders

By Bernard Simon in Toronto

SHAREHOLDERS of Varity have overwhelmingly approved a plan to transform the 14-year-old Canadian farm machinery and industrial products group into a US company.

After two years of controversy, the shareholder vote clears the way for Varity to move its head office from Toronto to Buffalo, New York, and to incorporate in the US state of Delaware.

At the same time, the company's shares, which trade at slightly above US\$2 apiece, will be consolidated in a one-for-10 reverse split.

Varity, formerly Massey-Ferguson, was widely criticised in Canada for the decision to pull up its roots.

The company, which had been kept afloat in the early 1980s by financial support from the federal and Ontario governments, earlier reached a settlement to enable it to break a pledge to keep its head office in

Canada. A court challenge by the federal government was unsuccessful.

Varity has already bought an elegant mansion in Buffalo for its new head office, and is expected to move within the next few weeks.

Mr Victor Rice, chairman, said Varity had for some time been "a US company with a Canadian address". He predicted that the move would generate greater interest in Varity's shares from US security analysts and investors.

Mr Rice said the company's highest priority was to cut its debt, partly to make the fullest possible use of US tax-loss carry-forwards.

Despite a US\$29.7m first-quarter loss, Mr Rice predicted a profitable year. He cautioned, however, that markets for Varity's main products - farm equipment, automotive parts and diesel engines - remained sluggish.

Kodak slips  
to \$357m as  
film business  
disappoints

By Karen Zagor

EASTMAN Kodak, the world's biggest producer of photographic products, yesterday reported lower net income for the second quarter, with weakness in the core photographic business more than offsetting gains in its health operations.

Kodak's net income in the quarter was \$357m, or \$1.10 a share, on sales of \$4.99bn, against profits of \$384m, or \$1.19, on sales of \$4.87bn a year earlier. Pre-tax earnings fell 12 per cent to \$583m from \$662m.

Earnings from operations fell 11 per cent to \$764m from \$844m, and revenues from the core imaging segment declined 3 per cent to \$1.59bn.

For the first half of 1991, Kodak's net income dropped 8 per cent to \$535m, or \$1.65, from \$583m, or \$1.89, a year ago. Sales rose 5 per cent to \$9.41bn from \$8.93bn. Earnings from operations slid 10 per cent to \$1.21bn from \$1.34bn.

Mr Kay Whitmore, president and chief executive, blamed the lacklustre economy and constraints on demand for the weak earnings. He said good manufacturing margins, particularly in photographic film and paper, were offset by higher selling and advertising expenses and R&D spending.

"To meet 1991 expectations, our health and chemicals groups must perform on plan, while the photographic and commercial imaging groups must take advantage of the expected recovery in the US economy," Mr Whitmore said.

Mr Kintner Rietveld, an analyst at PaineWebber, said the earnings were in line with her projections. She expects Kodak to earn \$3.70 a share in 1991 and \$4.25 in 1992. "Our biggest concern in Kodak's core business is that currency translations will start to be negative in the second half,"

Nearly half of Kodak's sales come from outside the US.

Mr Alex Henderson, an analyst at Prudential Bache Research, expressed concern about Kodak's plans to spend 28 per cent of sales revenue on advertising. He has reduced his 1991 earnings estimate to \$3.65 a share from \$3.70.

TWA debt package  
given mixed reviews

By Martin Dickson in New York

A FINANCIAL restructuring plan for Trans World Airlines, requiring its chairman, Mr Carl Icahn, to relinquish majority ownership, was welcomed yesterday by Wall Street. Credit analysts, however, said it would still leave the heavily-indebted US carrier with substantial long-term operating problems.

Mr Icahn, who owns some 90 per cent of TWA's equity, would end up with between 20 and 45 per cent of the airline's common stock under a complex agreement announced late on Tuesday.

Most of the equity would be placed in the hands of creditors. The deal would also involve Mr Icahn personally investing an additional \$5m.

The plan would eliminate about \$1bn of debt from the company's balance sheet, sharply cutting its interest bill, and would leave it with about \$400m in cash.

The agreement follows months of wrangling between TWA, which began defaulting on bond payments last February, and committees representing its creditors. These had threatened to end up in long and acrimonious bankruptcy proceedings.

The pact would involve TWA filing a "pre-packaged" Chapter 11 bankruptcy reorganisation.

This mechanism allows a company's stay in bankruptcy to be very brief - TWA hopes between 30 and 90 days - and it depends on the company reaching prior agreement with its creditors.

The agreement has been approved by most of TWA's creditor groups and is therefore expected to go ahead, although it could still be rejected by rank-and-file bondholders. TWA hopes to implement the scheme early next year.

Standard & Poor's, the credit rating agency, said yesterday that a "pre-packaged" bankruptcy would lighten the debt burden, but added that the airline continues to face long-term problems of a weak operating position, an ageing fleet and difficult labour relations.

S&P noted the group's balance sheet carried \$2.7bn, while the airline's operating losses for the first half of 1991 were \$205m. It said the airline's fleet would need upgrading and modernisation, probably in the form of "leases".

The company's debt package goes back to 1988 when Mr Icahn, who had acquired control of the airline in the mid-1980s, borrowed heavily to take the business private.

Large second-quarter  
losses at America West

By Martin Dickson

AMERICA WEST Airlines, a Phoenix-based regional carrier which filed for Chapter 11 bankruptcy protection in June, yesterday announced large second-quarter losses and a \$100m cost-cutting programme which would involve job losses, cuts in its fleet and route realignments.

The company, one of the new non-union airlines which started operations in 1983 following the industry's deregulation, lost \$30.9m, or \$1.54 a share, in the second quarter on operating revenues of \$378.5m. During the same period of last year it made \$6.1m, or 29 cents, a share, on operating revenues of \$306.1m.

Mr Edward Beauvais, the

chairman, said the cost-cutting programme included personnel reductions at all levels, savings in the size of the aircraft fleet. The airline employed 15,000.

He said America West expected to cut its fleet from around 115 aircraft to between 80 and 100 for the rest of the year.

Other cost-cutting measures included a pay freeze implemented on July 1 and a 10 per cent cut on the board salary.

The company noted that while the second-quarter figures showed continuing improvement over the previous two, when it lost \$66.2m and \$206.1m, they were nevertheless "disappointing".

## Aachener Münchener Leben: Initial Public Offering

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By taking on new challenges in connection with old-age pensions, risk provision and the accumulation of wealth, life assurance companies are gaining more and more importance. And in doing so, Aachener Münchener Leben is achieving increased market share.

By tripling our business portfolio from DM 21.3 billion in 1980 to DM 64.3 billion in 1990, we have grown far above the industry's average. Especially in the prior year: we contracted new business of nearly DM 16 billion.

The high proportion of new business means our assurance portfolio, is - by comparison - quite young which guarantees growth of earnings far into the 21st century.

During the current year too, we have generated above-average growth rates in new business, insurance portfolio and premium income. In the new "Länder" in Eastern Germany as well. We believe that you will be convinced of our expertise. Just contact one of our agents.

Our strong performance is our best selling point. Moreover, we benefit from the successful interplay of a large financial services network including insurance companies, banks, a building society and other service companies. Because Aachener and Münchener Leben is part of the Aachener and Münchener Group.



Aachener und Münchener Lebensversicherung  
Aktiengesellschaft



Our insurance portfolio  
tripled during the eighties.  
Secured growth of earnings  
far into the 21st century

B&amp;L-Garten



## INTERNATIONAL COMPANIES AND FINANCE

## Rothschild and Weinberg link up

By Norma Cohen, Investments Correspondent, in London

SIR MARK WEINBERG, Britain's most successful insurance salesman, yesterday launched his third foray into the business, setting up another life assurance company, this time with Lord Rothschild.

The company, to be called J Rothschild Assurance, will be led by two former top executives of an earlier Weinberg venture, Allied Dunbar. Mr Mike Wilson and Mr Keith Carby will be chief executive and managing director respectively.

St James's Place Capital, Lord Rothschild's investment management company, of which Sir Mark is a full-time executive director, is investing

£25.4m and will have a 40 per cent stake in the company, which is expected to be operational by January 1992.

Sir Mark said the group would seek a flotation of the company "at the earliest possible time", most likely in five years. The company is unlikely to have positive cash flow for the first three to four years, he said.

Scottish Amicable, the Glasgow-based insurance company, is investing £12.7m, taking a 20 per cent stake in the venture, and providing operational services.

Mr Roy Nicolson, managing director of Scottish Amicable, said his company would provide administrative services

for the new company and will be one of its two fund managers.

The other fund manager will be Lord Rothschild's Bishopsgate Progressive Unit Trust Management Company, one of the top performing managers over the past 10 years.

The remaining 40 per cent share will be held by management and staff, with Sir Mark, Mr Wilson and Mr Carby holding roughly 17 per cent of shares. The remaining 23 per cent stake will be distributed to sales staff as part of their commission payments.

Yesterday's announcement coincided with the lifting of a ban imposed by Allied Dunbar on Mr Wilson and Mr Carby,

barring them from entering a competing business.

Sir Mark took the two men with him when he resigned as chairman of Allied Dunbar last October. Allied Dunbar then altered the terms of its sales staff contracts so that after today, sales executives cannot solicit business from former clients for a year after leaving the firm.

Mr Wilson said that J Rothschild Assurance was only seeking experienced sales staff with a proven client base. "Inevitably it means taking staff from other companies," he said, although the firm will also try to recruit those working as independent agents.

Lex, Page 16

## German ball-bearing group down sharply

By Andrew Fisher

KUGELFISCHER, the German bearing and industrial systems manufacturer, suffered a steep fall in profits in the first half of this year as a result of poorer demand in foreign markets and pressure on prices because of stiff competition.

The company said its parent company net profits dropped from DM36m (\$20.5m) to DM7m. It gave no figure for group profits, which came down last year from DM102m to DM59m. Around 4,000 of the company's German workforce of some 20,000 people are on short-time working, and jobs are also being reduced through early retirement and non-replacement of those leaving.

The company said that profits were hit by the need to cut production because of declining order books, as well as by this year's high wage settlements and higher interest rates.

Group turnover, including foreign activities, held up during the difficult trading period, with the first-half total of DM12bn only marginally below that of the same period of 1990.

However, the figure included new acquisitions such as IBL (Ball screws) of the UK, Barden, the US precision ball-bearing company, and DKE Deutsche Kugellagerfabrik, the east German ball-bearing concern.

Kugelfischer said turnover held up well in Germany, with a fall in the foreign business share of the total from 61.4 per cent to 58.4 per cent. Helped by the acquisitions, turnover in bearings edged up by 0.9 per cent to DM1.33bn. However, sales in the industrial systems division - including industrial sewing machines, hydraulic brake parts, grinding wheels, and measuring instruments - were 12 per cent lower at DM416m.

The company said group turnover for the full year would be lower as a result of the weaker trend in new orders, with short-time work continuing. Profits would thus show a further decline.

## No recovery in market this year, warns British Steel

By Charles Leadbeater, Industrial Editor, in London

BRITISH Steel warned yesterday that recovery in the steel market would be delayed until next year. The remarks will be taken in some quarters as confirming the Confederation of British Industry's gloomy forecast for the economy, as reported in its Industrial Trends Survey.

Sir Robert Scholley, British Steel chairman, told the company's annual meeting that difficult trading conditions would persist into next year. He warned further that any improvement in the steel market would depend on the UK economy and on the other main economies moving forward, and he said that there were no signs of a recovery from a particularly tough first three months of the year.

His statements suggest the company will face further pressure on its profits after a 65 per cent decline in pre-tax profits to £254m (\$426.7m) for last

year. Institutional analysts believe British Steel's profits for 1991-92 could fall to £100m or below.

Sir Robert's sombre assessment of the economic outlook was in line with the CBI survey published on Tuesday which said that there was no sign of a recovery.

The outlook at British Steel largely reflects the depressed state of the UK manufacturing and construction industries.

Exports were up 10 per cent but British Steel still sells about 60 per cent of its steel in the UK.

Sir Robert also called for restructuring within the European steel industry to cut inefficient capacity.

He pointed out in his speech that "the market weaknesses, coupled with the increasing vigilance on the part of the European Commission in respect of state aid, should promote producers to look more

seriously at the whole question of restructuring and capital investment."

Sir Robert warned that there was a risk that state subsidies might filter into public-owned parts of the industry, giving it a false sense of security.

British Steel is particularly concerned by the recent agreement for Credit Lyonnais, the French state-owned bank, to pay FF2.5bn (\$420m) for a 10 per cent stake in Usinor-Sacilor, the French state-owned steelmaker.

Sir Robert defended the company's decision to close several facilities in Scotland, including its hot strip mill at Ravenscraig, the tube mill at Clydesdale and its plate mill at Dalzell.

The company intends later this year to assess the details for proceeding with plans for a new plate mill near Teesside. Analysts calculate it would cost more than £400m.

## Abbey National climbs 10% at halfway

By David Lascelles, Banking Correspondent, in London

ABBEY NATIONAL, the building society-turned-bank, yesterday produced upbeat results for the first half of the year, suggesting that the worst of the mortgage market slump may be passing.

Pre-tax profits of £308m (\$492.8m) were up 10 per cent on the first half of 1990. After tax, profits were £205m, an increase of 12.6 per cent. These figures were at the higher end of analysts' expectations and confirmed Abbey had made headway despite the economic downturn.

The result was dampened by a more than fourfold increase in bad debt provisions to a record £58m, mostly because of

mounting repossession of homes from buyers hit by the recession.

However, Mr Peter Birch, chief executive, said there were early signs that the rate of increase in arrears had begun to slow. He predicted that Abbey's provisions in the second half would be lower, "all other things being equal".

Abbey's results follow better-than-expected figures from Lloyds Bank last Friday, and reinforce a cheerful start to the banks' interim results season, which continues with Barclays' results today and Midland's tomorrow. NatWest and Standard Chartered report next week.

Although the UK mortgage market is estimated to have shrunk by about 16 per cent since the first half of 1990, Abbey says it increased its share of the market to 12.2 per cent. Deposits and savings by customers rose by £2.3bn, boosting Abbey's share of liquid savings over the 12 months from 7.1 to 11.9 per cent.

The treasury operation, now managing £11.4bn of assets, had a strong first half as the spreads on its portfolio of investment assets widened.

The estate agency business lost £7m against a £5m, and other operations lost £6m (£3m). These consist of property development and businesses in Spain, which made a loss, and in France, where there was a profit.

Abbey's costs rose slightly to 44.8 per cent of its income, but Mr Birch said this reflected the group's investment costs of £65m in new systems and branches.

The bank's capital position remains strong with a risk-adjusted ratio of 12.1 per cent, but Abbey warned that it might have to make a £10m contribution to the bail-out of depositors in Bank of Credit and Commerce International.

Lex, Page 12

## COMPANY NEWS IN BRIEF

don't know when," Mr Bart van Veen, a Fokker spokesman said from Chicago, where company executives are delivering the first of 75 new Fokker 100s to American Airlines. "If they (new orders) come, they will be substantial," he added.

■ GEC Alsthom NV and Fiat Ferroviaria announced the signing of their long-awaited co-operation accord which is part of a broader partnership between France's Alcatel-Alsthom SA and Fiat of Italy. Reuters reports.

■ GEC Alsthom said its link with Fiat Ferroviaria would focus on high-speed trains. Fiat and Alcatel-Alsthom signed the

original partnership and cross-shareholding agreement in October 1989 concentrating on rail transport, car batteries and telecommunications.

Originally, Alcatel-Alsthom was planning on buying a majority stake in Fiat Ferroviaria; the plan was scrapped in April in favour of a more general co-operative arrangement.

■ Ente Nazionale Microcarbi, Italy's state-controlled energy group, has signed a broad collaboration accord with Sonatrach of Algeria, intensifying the existing relationship between the two groups. AP-DJ reports.

The agreement was signed in

Algeria by Mr Gabriele Cagliari, ENI chairman, and Sonatrach director Abdelhak Bouhafs. It calls for the two companies to work closely in the natural gas and petrochemical sectors, and includes the possibility of future joint production of liquefied petroleum gas (LPG). The agreement also calls for technical and scientific co-operation between the two groups.

■ Jean Philippe Fragrances has acquired two French fragrance companies, Inter Parfums and Selective Industries. The two companies were previously owned by Mr Jean Madar, the president of Jean Philippe, and Mr Philippe Bana, the controlling shareholders of Jean Philippe.

TELEFONICA de España and Fiat have agreed to set up a factoring company to finance their respective suppliers in Spain with the goal of building business volume to about Ptas300bn (\$2.73bn), Reuters reports.

The agreement was signed by Telefonica, Fiat Credit International and Fiat Financiera, the latter 50 per cent owned by Corporación Financiera Hispanera. The company will have financing from Banco Hispano Americano.

■ Dutch aircraft maker Koninklijke Nederlandse Vliegtuigenfabriek Fokker expects to announce new orders in the US for its Fokker-100 twin-engine passenger jets, Reuters reports.

"There will be orders, but we

NEW ISSUE

This announcement appears as a matter of record only.

July, 1991



## SHIROKI CORPORATION

U.S.\$90,000,000

4 7/8 per cent. Guaranteed Bonds 1995

with Warrants

to subscribe for shares of common stock of Shiroki Corporation  
The Bonds will be unconditionally and irrevocably guaranteed by  
The Mitsubishi Trust and Banking Corporation

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These bonds having been sold, this announcement appears as a matter of record only.

JULY 1991

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Baring Brothers &amp; Co., Limited

Goldman Sachs International Limited

Samuel Montagu &amp; Co. Limited

J. P. Morgan Securities Ltd.



## INTERNATIONAL CAPITAL MARKETS AND COMPANIES

All of these Securities having been sold, this announcement appears as a matter of record only

July 1991

3,500,000 Shares

## Teknekron Communications Systems, Inc.

Common Stock

1,250,000 Shares

PaineWebber International Smith Barney, Harris Upham &amp; Co.

Caisse des Dépôts et Consignations Dresdner Bank  
Lucky Securities Co. Ltd. Nomura International  
Paribas Capital Markets Group N M Rothschild & Sons Limited  
Swiss Bank Corporation S.G. Warburg Securities

This prospectus of the offering was offered outside the United States and Canada

2,250,000 Shares

PaineWebber Incorporated Smith Barney, Harris Upham &amp; Co.

Alex. Brown & Sons Deutsche Bank Capital  
Donaldson, Lufkin & Jenrette A.G. Edwards & Sons, Inc.  
Hambrick & Quist Merrill Lynch & Co.  
Montgomery Securities Lehman Brothers  
Robertson, Stephens & Company Salomon Brothers Inc.  
Cowen & Company Ladenburg, Thalmann & Co. Inc.  
Neuberger & Berman Sutro & Co. Incorporated  
Tucker Anthony Wesels, Arnold & Henderson  
Adams, Harkness & Hill, Inc. Brean Murray, Foster Securities Inc.  
First Equity Corporation Mabon Securities Corp.  
Nutmeg Securities, Ltd. Ragen MacKenzie  
Van Kasper & Company

This prospectus of the offering was offered in the United States and Canada

NOTICE OF REDEMPTION  
ARDAL og SUNNDAL VERK a.s. US\$1,500,000  
8 1/2% NOTES DUE 1992

NOTICE IS HEREBY GIVEN that pursuant to the Terms and Conditions of the Notes US\$1,500,000 principal amount of said Notes have been drawn for redemption in the presence of a Notary Public on 18th July 1991 by Hill Samuel Ltd Limited.

The serial numbers of Notes drawn in lots of ten consecutively numbered are as follows:-

0571-0580	1461-1470	1871-1880
0751-0760	1491-1500	1911-1920
0841-0850	1531-1540	1951-1960
0971-0980	1561-1570	2271-2280
1161-1170	1591-1600	2411-2420
1231-1240	1631-1640	2511-2520
1281-1290	1711-1720	2611-2620
1381-1390	1731-1740	2631-2640
1401-1410	1741-1750	2941-2950
1441-1450	1861-1870	2961-2970

The Notes redeemed will be paid of the principal amount thereof together with accrued interest to 15th September 1991. On and after 15th September 1991, interest shall cease to accrue on the Notes drawn for redemption.

1st August 1991

Notice to the Warrantholders of  
SHOWA ELECTRIC WIRE  
& CABLE CO. LTD.  
(the "Company")

U.S. \$100,000,000 5 per cent.  
Guaranteed Bonds 1993Pursuant to Clause 3 of the Instrument  
dated 28 February, 1988 under which  
the above Bonds were issued, warrant-  
holders are hereby given notice as follows:-At its meetings held on 1st July, 9th July  
and 16th July, 1991, the Board of Directors  
of the Company, resolved that the  
Company, issued on 28th July, 1991,  
1,500,000 U.S. \$100,000 4 1/2 per cent. Guar-  
anteed Bonds 1993 with Warrants with  
the Subscription Price per share of \$7.24  
which was fixed on 15th July, 1991, and  
the amount of such Subscription Price being  
less than the current market price per  
share as at 15th July, 1991, of \$8.38, 30,  
which is the average of the daily closing  
prices per share on the Tokyo Stock  
Exchange for the 30 consecutive trading  
days commencing on 28th May, 1991  
and ending on 15th July, 1991, the follow-  
ing adjustment to the Subscription Price  
of the Warrants will be made:(1) U.S. \$100,000,000 5 per cent.  
Guaranteed Bonds 1993 with  
WarrantsCurrent Subscription Price  
before adjustment Yen 733

Subscription Price after adjustment Yen 724.30

(2) Effective date of the adjustment: 28th July, 1991  
(Japan time)SHOWA ELECTRIC WIRE  
& CABLE CO. LTD.

1st August, 1991

NORTHERN ROCK  
BUILDING SOCIETY

£100,000,000

Floating Rate Notes due 1992

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 30th October, 1991 has been fixed at 11.25% per annum. The interest accruing for such three month period will be £141.78 per £5,000 Bearer Note, and £1,417.81 per £50,000 Bearer Note, on 30th October, 1991 against presentation of Coupon No. 9.



30th July, 1991

London Branch  
Agent Bank

Mortgage Securities (No 1) Plc

£51,800,000

Class A Mortgage Backed Floating Rate Notes due 2023

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 31st July, 1991 to 31st October, 1991 the Notes will carry an interest rate of 11.4875% per annum.

Interest payable on the relevant interest payment date 31st October, 1991 will amount to £2,895.48 per £100,000 Note.

Agent Bank: Bank of Scotland

Mortgage Securities (No 1) Plc

£20,000,000

Class B Mortgage Backed Floating Rate Notes due 2023

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 31st July, 1991 to 31st October, 1991 the Notes will carry an interest rate of 11.6875% per annum.

Interest payable on the relevant interest payment date 31st October, 1991 will amount to £2,945.89 per £100,000 Note.

Agent Bank: Bank of Scotland

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## Newmont and BHP merger lifts earnings

By Mark Westfield  
in Sydney

THE MERGER OF BHP Gold Mines and Newmont Australia has produced a promising first-half result for 1991 with after-tax earnings of A\$25.15m (US\$19.4m), well on track for projected full-year earnings of A\$50m.

The addition of BHP Gold's revenues into Newmont has more than doubled pre-tax profits of the old Newmont to A\$33.54m.

The results were tempered by production lumps at the company's big Telfer gold mine, and falling world prices for Newmont's mineral sands output during the period.

Newmont has revised its full-year gold sales estimate downwards 20,000oz to 715,000oz, because of delays in introducing a new kind of processing at Telfer. Newmont expects a better second-half result for the company overall in spite of this setback.

Newmont directors reported that the drilling of gold veins at the 30 per cent owned Boddington joint venture had defined a "significant resource".

Average gold costs for the second quarter were up to A\$284 an ounce from the first quarter's A\$244 because of the delays at Telfer.

Newmont has been realising gold prices of about A\$570 an ounce, about A\$100 above the average spot price, through its hedging programme.

Newmont sold its 55 per cent holding in the Gympie gold project to Dever for A\$5.5m, realising a A\$1.60m profit. Newmont declined not to declare an interim dividend.

## Placer Pacific first-half profits slip

By Mark Westfield

A SHARP rise in tax and a slump in production by its Kidston Gold Mines subsidiary pushed Placer Pacific's first-half net profits down by 15 per cent to A\$24.3m (US\$18.6m).

Total revenues for the six months were up 20 per cent to A\$268m because of surging production from its 30 per cent owned Porgera gold mine in Papua New Guinea.

Placer Pacific's operating profit before tax represents a 1 per cent increase on the previous corresponding period to A\$45.1m.

The 229 per cent tax increase to A\$20.1m from A\$6.1m, reflecting the 35 per cent tax rate imposed on gold production by the PNG government, dragged down net earnings.

Interest costs were up from A\$5.3m to A\$9.3m and depreciation, due mainly to the inclusion of Porgera, increased to A\$2.5m from A\$1.8m.

The profits rise from Placer's Porgera share, however, more than offset the 84 per cent drop from A\$13.7m to A\$5.3m in earnings from Kidston Gold.

Kidston decided last year to step up mining before the Australian government's gold tax came into effect on January 1, leaving the ore body heavily depleted. Production from the mine for the first six months of the year fell to \$4,350 oz from 121,700 oz in the same period last year.

Porgera's potential is demonstrated by Placer's latest quarterly production report which estimates that total production will exceed 900,000 oz in 1991 and more than 1m-oz next year.

Placer's share for the six months just gone was 148,400 oz.

Production costs are running at A\$83 an ounce, compared with a typical Australian mine's cost of A\$90 an ounce or more.

The Australian gold price yesterday was A\$468 an ounce.

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## Lane Crawford reports profits down by 33%

LANE Crawford International, part of the World International property group founded by Sir Y.K. Pao, yesterday started the group's reporting season by announcing a sharp fall in profits as margins were eroded by higher operating costs, writes Angus Foster in Hong Kong.

The company, an up-market retailer, announced that profits attributable to shareholders for the year to 31 March 1991 fell 33 per cent to HK\$14.3m (US\$1.8m) from HK\$21.4m (US\$2.7m) in the year to the end of March. It said higher inflation, a slower economy and the Gulf war combined to make the year "very difficult".

Lane Crawford is recommending a cut in its final dividend, to total 60 cents per A share and 6 cents per B share, compared with last year's 80 cents and 8 cents respectively.

A GROUP of minority shareholders is to try to invalidate a property transaction between the company and its controlling shareholder, Lai Sun Development. The group, represented by Anglo Chinese Corporate Finance, claims the transaction was detrimental to the company's financial year, which made the sale inevitable. Jiahua could be worth more than A\$20m to E.R.A., which operates the Ranger uranium mine 15km away, but could be worth between A\$20m and A\$100m to a third party, Jiahua could be worth more than A\$20m to E.R.A., which operates the Ranger uranium mine 15km away, but could be worth between A\$20m and A\$100m to a third party.

Turnover improved slightly to HK\$1.43bn, profits and margins were affected by higher costs, especially higher rentals for four leased stores.

## Pancontinental deal 'was fair'

TROUBLED Pancontinental Mining's proposed sale of its Jabiluka uranium deposit to rival Energy Resources of Australia (ERA) for A\$125m (US\$96.5m) was "fair and reasonable, according to an independent report to shareholders who need to approve the deal, writes Mark Westfield.

Grant Samuel and Associates, the merchant bank, said Pancontinental was likely to have negative cashflow this financial year, which made the sale inevitable. Jabiluka could be worth more than A\$20m to E.R.A., which operates the Ranger uranium mine 15km away, but could be worth between A\$20m and A\$100m to a third party, Jiahua could be worth more than A\$20m to E.R.A., which operates the Ranger uranium mine 15km away, but could be worth between A\$20m and A\$100m to a third party.

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## INTERNATIONAL CAPITAL MARKETS

## Treasuries rally strongly on weak economic data

By Patrick Harverson in New York and Sara Webb in London

US Treasury prices firmed yesterday morning in response to weaker-than-expected Chicago purchasing data and factory orders data.

At midday, the benchmark 30-year Government bond was up 1/8 at 97 1/8, yielding 8.532 per cent. The two-year note was equally firm, up 1/8 at 100 1/8, yielding 6.77 per cent.

The market moved higher after the Commerce Department reported a 1.4 per cent decline in June factory orders. Although the decline had been expected in the wake of last week's report of lower June durable goods orders, the size of the fall surprised the market, as did the downward revision of May's orders from a 2.9 per cent increase to a 2.3 per cent increase.

Elsewhere, a small rise in the Chicago purchasing managers index for July was unexpected and helped keep prices firm at the long end. The market is now awaiting tomorrow's

## GOVERNMENT BONDS

employment data amid hopes that a large rise in the jobs total will persuade the Federal Reserve to cut interest rates.

GERMAN government bonds rallied, helped by firmer US Treasury and a better-than-expected outcome in the auction of Unity Fund bonds.

In a tender for the 8 per cent 10-year Unity Fund bond due August 2001, the government accepted bids for

## BENCHMARK GOVERNMENT BONDS

Coupon	Yield	Price	Change	Yield	Price	Change
12.000	11.00	108.0224	-0.001	11.00	108.04	11.06
10.000	10.00	107.0000	-0.100	0.54	0.47	0.37
9.750	12.01	106.8500	-0.125	0.93	0.03	0.03
8.000	11.00	107.1250	-0.050	0.48	0.36	0.26
6.000	10.00	106.4157	-0.095	0.41	0.30	0.22
5.250	10.01	106.4800	+0.070	0.34	0.18	0.10
3.750	09.01	106.1400	+0.230	0.86	0.67	0.51
12.500	03.01	106.8000	+0.220	13.50	13.39	13.41
10.000	09.00	106.0541	+0.002	0.86	7.07	7.18
8.000	02.00	106.0204	+0.027	0.58	0.86	0.75
6.500	03.01	107.4000	+0.080	0.26	0.89	0.81
11.000	07.00	106.5500	-0.250	12.17	12.09	12.02
10.000	11.00	106.02	-0.012	10.25	10.27	10.48
10.000	09.00	106.43	-0.032	10.16	10.23	10.48
10.000	09.00	106.43	-0.032	10.16	10.23	10.48
8.000	05.01	107.16	+0.032	0.18	0.26	0.27
6.125	05.01	107.16	+0.032	0.26	0.45	0.45

London closing, "denotes New York morning session. Prices US, UK in 32nds, others in decimal. Technical Data/ATLAS Price Sources

DM2.8bn at an average price of 100.35 yielding 8.7 per cent. By late afternoon, the bonds yielded 8.645 per cent as the market rallied.

The Bundesbank retained DM2.2bn of the bonds for market regulation. The size of the issue was DM7bn, including the DM2bn of bonds issued through the German bond consortium on Tuesday.

The Lifebund futures contract opened at 83.86 and rose to a high of 83.95 before falling to 83.82. Dealers reported some further trading out of French, Danish and Ecu bonds into the German bund market.

THE rally in the US and German markets helped to lift UK government bond prices after a weak start to trading. UK prices closed slightly up

## Taiwan and Hong Kong in market accord

TAIWAN will link its interbank foreign currency call loan market with Hong Kong as a step towards becoming a leading Asian banking centre, Reuters reports from Taipei.

The Taipei Foreign Exchange Market Development Foundation has agreed to establish the link through Hong Kong broker Harlow Butler, the foundation said.

The link was expected to start operating towards the end of this month, but details have not yet been decided. About 50 local and foreign banks take part in the market, which mainly trades US dollars, yen and D-Marks.

The market established its first overseas link with Singapore in February through Singapore broker Astley and Pearce, which began arranging trades between banks in the two centres. The market has a total monthly turnover of around \$13bn.

We hope the link with Hong Kong will provide more trading opportunities for banks here, giving them a new source of funds and stimulating activity in the market," the foundation said.

Dealers said the Hong Kong link would be a significant step in developing the market, but the effect on trading volume would be limited.

They said other reasons for the market's sluggishness, including relatively unsophisticated manpower and communications and the ingrained conservatism of many players, would remain.

## Pace of new issue activity slows

By Simon London in London

THE pace of new issue activity slowed in the international bond market yesterday as the market struggled to absorb the weight of paper launched over the past week.

However, banks continue to engage in opportunistic funding, providing a steady supply

## INTERNATIONAL BONDS

of small retail-targeted deals.

Yesterday, NatWest Australia Bank, a subsidiary of the UK bank, launched a \$75m four-year deal, led managed by NatWest capital markets. The issue follows three-year deals by BP America and Barclays Bank on Monday and Tuesday respectively.

By launching at the longer maturity the borrower could offer a higher coupon, 11 per cent against 11 1/2 per cent on the Barclays deal and 10 per cent for BP. The bonds were priced to yield 20 basis points more than the Barclays issue.

The lead manager headed a group of 30 banks aiming to place the bonds with retail investors. Participants in the deal said the pricing was fair, but market conditions poor for another issue. From an issue price of 101 1/2, the deal traded

at less than 100 per cent bid, a discount equivalent to full fees.

Elsewhere, Dresdner International Finance, a funding subsidiary of the German bank which is registered in Dublin for tax purposes, launched a DM400m four-year deal. Dresdner, which was lead managing the deal, said it expected to sell most of the bonds to retail customers through its 1,500 branches. From an issue price of 101.55 the deal traded down to 99.55 bid, inside full fees of 1 1/2 per cent.

The supply of equity warrant bond issues by Japanese companies continued yesterday, with \$100m four-year deals for Senko Co and Topy Industries.

lead managed by Daiwa Europe and Nikko Securities respectively.

The issues were fairly well received. Both traded above the issue price of par. Syndicate managers said more stable conditions in the Tokyo equity market and higher coupons were ensuring a smooth placement - although market conditions can change quickly. Both of yesterday's issues carry a 4 per cent coupon, whereas deals of this maturity offered only 4 1/2 per cent.

THE UK gilt market was the best performing government bond market during July, according to Kemper Invest-

ment Management's database of 21 markets.

In sterling terms, a portfolio of UK government bonds provided a total return of 2.53 per cent over the month, well ahead of the next best market, Norway, which gave a return of 0.63 per cent.

The pattern was similar in dollar terms, although the strength of the US currency boosted returns in all markets. The gilts market returned 6.31 per cent over the month for a dollar-based investor.

The Japanese market showed positive return of 2 per cent in dollars, but a negative return of 1.78 per cent in sterling.

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount	no.	Coupon	%	Price	Maturity	Fees	Book runner
US DOLLARS								
Sento Co.(a)(b)	100		4 1/2		100	1995	2 1/4 1/2	Daiwa Europe
Topy Industries(a)(b)	100		4 1/2		100	1995	2 1/4 1/2	Nikko Secs.
AUSTRALIAN DOLLARS								
NatWest Australia Bk.(a)(b)	75		11 1/2		101 1/2	1995	1 1/4 1/2	NatWest Cap.Mkts.
D-MARKS								
Dresdner Int.Fin.(a)(b)	400		9		101.55	1995	1 1/4 1/2	Dresdner Bank
Daiso Seiki Co.(a)(b)	400		5 1/2		100	1995	2 1/4 1/2	Deutsche Bank
SWISS FRANCES								
Asakawa Gummi(b)(b)(b)	50		4 1/2		100	1995	-	Nomura Bk (Switz)
Daiwa Teigen(b)(b)(b)	45		4		100	1995	-	Courea & Co.
Daiso Seiki Co.(b)(b)(b)	30		5 1/2		100	1995	-	Banca d'ottorio
Royal Electric Co.(a)(b)(b)	20		4		100	1995	-	Daiwa Secs.(Switz)

\*Private placement. (b)Convertible. (b)with equity warrants. (b)floating rate note. (b)Final terms. (b) Non-callable. (b) Callable 2/29/94 at 101 1/2% declining 1/2 % semi-annually. (b) Coupon 300/395 at 108% to yield 7.558%. (b) Coupon payable semi-annually. (b) Callable 3/30/94 at 102 1/2% declining 1/2 % semi-annually. (b) Coupon payable semi-annually. (b) Coupon 312/394 at 109 1/2 % to yield 7.516%. (b) Coupon payable semi-annually.

\*Private placement. \*Convertible. \*With equity warrants. \*Floating rate note. \*Final terms. \*Not callable. \*Callable 20/25 at 101 1/2 declining 1/2% semi-annually. \*Put option 30/90 at 108 1/2 to yield 1.555%. \*Coupon payable semi-annually. \*Callable 30/90 at 102 1/2 declining 1/2% semi-annually. \*Coupon payable semi-annually. \*Put option 30/90 at 106 1/2 to yield 7.515%. \*Coupon payable semi-annually.

## Banco di Napoli to privatise some capital

By Haig Simonian in Milan

BANCO di Napoli, the big Italian bank, looks set to become the first public-sector financial institution to partially privatise its capital.

The bank is to raise between £400bn and £450bn through the issue of 100m shares, priced at between £4.00 and £4.50 each.

A quarter of the new issue will be reserved for international investors through a public offering being led by Credit Suisse First Boston. The balance will be offered to holders of the bank's existing savings stock, on a one-for-five basis.

Like many other public-sector banks, Banco di Napoli has until this year only been allowed to issue savings stock. Under new legislation, a number of Italian public sector banks are now able to issue up to 49 per cent of their ordinary shares via the stock exchange.

The deal, which has to be approved at an extraordinary general meeting in October, will also permit holders of the bank's existing savings shares to switch into the newly-created ordinary stock through a linked warrant issue.

Banco di Napoli will offer 37.5m free warrants to eligible holders of savings shares on the basis of one warrant for every 10 savings shares held. Each warrant will give the holder the right to convert one savings share into one new ordinary share. Further terms will be announced later this year.

The planned share issue follows the decision of the bank to change its legal status from charitable foundation to joint stock company.

Once the latest operation is completed, around 10 per cent of the bank's capital will have

## UK merchant bank to value Credip

By Haig Simonian

KLEINWORT Benson, the UK merchant bank, has been appointed by the Italian Treasury to value Credip, the government-controlled financial institution likely to be bought by Istituto Bancario San Paolo di Torino.

The decision marks the second time in little more than a week that a UK merchant bank has been chosen by the Italian authorities for prestigious valuation work as part of the merger wave now sweeping state-owned financial institutions.

Last week, S.G. Warburg was commissioned by the Treasury to value Istituto Mobiliare Italiano (IMI), the Rome-based financial services and investment banking group which is 50 per cent Treasury-owned.

## Mexico to sell Bancomer, BCH

MEXICO'S Ministry of Finance has decided to privatise the country's second largest banking institution, and Banco BCH, writes Rebecca Doulton.

Bancomer, with 36,700 employees and 756 branches, has total assets worth \$23bn and a net worth of \$1.6bn. Bids must be submitted by August 3.

Banco BCH has total assets of \$1.6bn and a net worth of \$1.6bn, placing it as Mexico's ninth largest bank.

## Old Mutual to launch trust

By Philip Gawth in Johannesburg

OLD MUTUAL, South Africa's largest life insurance company, plans to launch a Channel Islands-based investment trust, specialising in South African equities and aimed at international investors. It is sponsored and underwritten by Smith New Court Securities.

The announcement flows directly from the lifting of sanctions against South Africa and represents another step in the country's gradual return

## Flat profits at Arab Banking

ARAB Banking Corp, the Bahrain-based international bank which was hurt by the Gulf war, made pre-tax profits of \$77m in the first half of this year, roughly equivalent to the \$88m earned in the same period of the previous year, writes David Lascelles.

Operating profits for the period were \$100m, up slightly from \$77m. Total group assets at the end of June were \$13.6bn, down from \$23.5bn a year earlier.

## LONDON MARKET STATISTICS

## FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS & SUB-SECTIONS		Wednesday July 31 1991		Index		Index		Index		Index	
Index	Day's Change	Index	Day's Change	Index	Day's Change	Index	Day's Change	Index	Day's Change	Index	Day's Change
1 CAPITAL GROUPS (184)	1028.79	+0.5	1029.29	1028.79	+0.5	1029.29	1028.79	+0.5	1029.29	1028.79	+0.5
2 Building Materials (24)	1058.54	+0.3	1058.84	1058.54	+0.3	1058.84	1058.54	+0.3	1058.84	1058.54	+0.3
3 Contracting, Construction (31)	1143.33	+0.5	1143.83	1143.33	+0.5	1143.83	1143.33	+0.5	1143.83	1143.33	+0.5
4 Electricals (11)	2448.00	-1.1	2446.90	2448.00	-1.1	2446.90	2448.00	-1.1	2446.90	2448.00	-1.1
5 Electronics (23)	1489.87	+0.6	1490.47	1489.87	+0.6	1490.47	1489.87	+0.6	1490.47	1489.87	+0.6
6 Engineering-Aerospace (8)	420.99	-0.2	420.79	420.99	-0.2	420.79	420.99	-0.2	420.79	420.99	-0.2
7 Engineering-General (45)	453.41	-0.4	452.91	453.41	-0.4	452.91	453.41	-0.4	452.91	453.41	-0.4
8 Metals and Metal Forming (8)	430.19	-1.7	428.49	430.19	-1.7	428.49	430.19	-1.7	428.49	430.19	-1.7
9 Motors (12)	320.12	-0.7	319.42	320.12	-0.7	319.42	320.12	-0.7	319.42	320.12	-0.7
10 Other Industrial Materials (20)	1404.52	-1.1	1403.42	1404.52	-1.1	1403.42	1404.52	-1.1	1403.42	1404.52	-1.1
11 CONSUMER GROUP (187)	1522.73	+0.5	1523.23	1522.73	+0.5	1523.23	1522.73	+0.5	1523.23	1522.73	+0.5
12 Brewers and Distillers (22)	1042.16	-0.1	1042.06	1042.16	-0.1	1042.06	1042.16	-0.1	1042.06	1042.16	-0.1
13 Food Manufacturing (19)	1201.96	+0.5	1202.46	1201.96	+0.5	1202.46	1201.96	+0.5	1202.46	1201.96	+0.5
14 Food Retailing (17)	2730.71	+0.5	2731.21	2730.71	+0.5	2731.21	2730.71	+0.5	2731.21	2730.71	+0.5
15 Health and Household (22)	1633.56	-0.3	1633.26	1633.56	-0.3	1633.26	1633.56	-0.3	1633.26	1633.56	-0.3
16 Hotels and Leisure (21)	1296.79	-0.8	1295.99	1296.79	-0.8	1295.99	1296.79	-0.8	1295.99	1296.79	-0.8
17 Media (26)	1431.17	+0.2	1431.37	1431.17	+0.2	1431.37	1431.17	+0.2	1431.37	1431.17	+0.2
18 Packaging, Paper & Printing (17)	747.64	+0.5	748.14	747.64	+0.5	748.14	747.64	+0.5	748.14	747.64	+0.5
19 Stores (22)	1088.50	+0.5	1089.00	1088.50	+0.5	1089.00	1088.50	+0.5	1089.00	1088.50	+0.5
20 Textiles (9)	587.14	+0.6	587.74	587.14	+0.6	587.74	587.14	+0.6	587.74	587.14	+0.6
21 OTHER GROUPS (109)	1260.07	+0.4	1260.47	1260.07	+0.4	1260.47	1260.07	+0.4	1260.47	1260.07	+0.4
22 Business Services (12)	1337.92	+0.5	1338.42	1337.92	+0.5	1338.42	1337.92	+0.5	1338.42	1337.92	+0.5
23 Chemicals (21)	1433.56	+0.5	1434.06	1433.56	+0.5	1434.06	1433.56	+0.5	1434.06	1433.56	+0.5
24 Engineering-General (45)	1452.29	-0.1	1452.19	1452.29	-0.1	1452.19	1452.29	-0.1	1452.19	1452.29	-0.1
25 Electricity (13)	2245.22	-0.1	2245.12	2245.22	-0.1	2245.12	2245.22	-0.1	2245.12	2245.22	-0.1
26 Transport (16)	1212.92	-1.1	1211.82	1212.92	-1.1	1211.82	1212.92	-1.1	1211.82	1212.92	-1.1
27 Telephone Networks (4)	2357.90	-0.7	2357.20	2357.90	-0.7	2357.20	2357.90	-0.7	2357.20	2357.90	-0.7
28 Telecommunications (23)	2002.20	-0.1	2002.10	2002.20	-0.1	2002.10	2002.20	-0.1	2002.10	2002.20	-0.1
29 INDUSTRIAL GROUP (480)	1269.50	-0.2	1269.30	1269.50	-0.2	1269.30	1269.50	-0.2	1269.30	1269.50	-0.2
30 Oil & Gas (20)	2483.22	-0.4	2482.82	2483.22	-0.4	2482.82	2483.22	-0.4	2482.82	2483.22	-0.4
31 FINANCIAL GROUP (500)	1072.36	-0.3	1072.06	1072.36	-0.3	1072.06	1072.36	-0.3	1072.06	1072.36	-0.3
32 BANKING GROUP (92)	1038.71	-0.1	1038.61	1038.71	-0.1	1038.61	1038.71	-0.1	1038.61	1038.71	-0.1
33 Insurance (Life) (7)	1938.57	-0.1	1938.47	1938.57	-0.1	1938.47	1938.57	-0.1	1938.47	1938.57	-0.1
34 Insurance (Non-life) (6)	633.95	-0.1	633.85	633.95	-0.1	633.85	633.95	-0.1	633.85	633.95	-0.1
35 Insurance (Brokers) (9)	1149.47	-0.8	1148.67	1149.47	-0.8	1148.67	1149.47	-0.8	1148.67	1149.47	-0.8
36 Merchant Banks (7)	1438.89	-0.8	1438.09	1438.89	-0.8	1438.09	1438.89	-0.8	1438.09	1438.89	-0.8
37 Property (35)	923.95	-0.3	923.65	923.95	-0.3	923.65	923.95	-0.3	923.65	923.95	-0







## UK COMPANY NEWS

## Lilley to raise £24m as Spanish take 21.5% stake

By David Owen

THE ALLING UK construction sector received a much needed vote of confidence yesterday with the news that two leading Spanish civil engineering groups are paying a 24 per cent premium to yesterday's closing market price for a 21.5 per cent stake in Glasgow-based Lilley.

The deal will enable the construction and contracting group to cut gearing by raising £24m through an issue of new ordinary shares at 54p.

The buyer will be Tibest Tres, a company jointly owned by Cubiertas and Entrecanales of Spain. Lilley, for its part, is to invest £24m in Cubiertas shares, as part of what are billed as "extensive co-operation arrangements", giving it a 2 per cent interest in the public and infrastructure works specialist.

Mr Bob Rankin, chief executive, said that besides strengthening the balance sheet, the

deal would benefit Lilley by giving it access to larger infrastructural projects.

"The cross-shareholding will act as a real motivation for both sides to make sure that the benefits of collaboration work," he added.

From the Spanish perspective, the deal is the first in what is intended to be a series of cross-border tie-ups through which the joint-venture partners hope to exploit the globalisation of European markets.

"From a financial point of view, we think it is a sound investment," said Mr José Manuel Entrecanales of Entrecanales. "We think it [Lilley] was something of an undervalued company in the market."

In the wake of the transaction, which will be submitted for shareholder approval at an August 30 extraordinary general meeting, Lilley's pro forma net assets will rise to £55m,

trimming gearing to about 29 per cent from just under 100 per cent at the last year-end.

Two Cubiertas representatives are being invited to join what will then be a 10-member Lilley board. Tibest Tres has entered into a standstill arrangement for three years, preventing it from raising its stake in Lilley above 23 per cent.

Last year the Scottish company suffered a 26 per cent fall to £14.14m in pre-tax profits on sales of £323m.

Cubiertas, which is the main contractor on the Garballe dam as well as various projects for both the Barcelona Olympics and Expo '92 in Seville, had turnover of Pta163bn (£280m) in 1990. Entrecanales, whose current projects include work on the Large Electron Position collider for CERN in Geneva, turned over Pta120bn.

See Lex

## Cowie bucks recession with 28% advance

By Richard Gourlay

T COWIE, the finance and car dealer group, has ridden the worst recession in the car market for decades with a 28 per cent rise in profits helped by the strength of its second-hand sales and the fall in interest rates.

Pre-tax profits rose from \$8.06m to £7.75m in the six months to June on sales up marginally at £291.5m.

The interest charge fell by £2.58m to £20.1m on debt of £315.2m, which leaves the group with gearing of 350 per cent, a level analysts say is acceptable for the type of business.

Earnings per share rose 20 per cent to 4.58p and the company will pay an interim dividend of 1.5p, up 25 per cent on last time.

Mr Tom Cowie, chairman, said that recession had never been so deep in the car industry and that the recent reduction in interest charges had not yet stirred consumer demand.

He expected that national sales of the new J-registration cars, which come out today, would be down by at least 25 per cent this year and that sales would not recover for at least a year.

Cowie's finance division, involved in contract hire and car leasing, raised its profits by 62 per cent to £4.99m over the period.

Mr Cowie said that speculation that the Chancellor of the Exchequer had wiped out the benefit of the company car in his March budget, prompting companies to offer extra cash instead, had proved to be unfounded.

The motor division, which sells new and second-hand cars and offers profitable add-ons like bodywork and after-sales care, also moved ahead. Profits rose 12 per cent to £2.2m over the period on sales up £117.6m to £172.8m.

Part of the increase in sales was due to a contract to supply Benz, the vehicle rental group, with 40,000 Ford and Vauxhall cars over two years and partly due to the strength of the second-hand market.

Profits in the bus and coach operations, including Grey-Green which serves London, rose from £128,000 to £507,000.

## Lionheart in £7.7m buy as profits rise

Lionheart, the housewares and retail systems group which has been active on the take-over front over the past 12 months or so, yesterday unveiled a further acquisition and a sharp rise in first-half profits.

The acquisition is that of the Croylex Company, a leading brand in bathroom and household products. Purchase price was £7.7m funded by the issue of 45.8m shares at 19p. The vendor was Hanson.

Croylex made operating profits of £1.3m on sales of £17.2m in 1990. For the six months to end-June, Lionheart, formerly known as Spang Holdings, returned taxable profits of £768,000, compared with £154,000 previously.

## French merger cuts Unitech to £18.5m

By David Owen

UNITECH has reported a 30 per cent decline from £26.2m to £18.5m in annual pre-tax profits, following a marked downturn at its connectors and special products unit.

Profit from this source tumbled from \$8.13m to £2.56m. The international electronic components maker attributed the reversal partly to the significant but unspecified cost of merging its two French connector companies.

The final dividend was maintained at 7.5p, giving an unchanged total of 11.7p.

Turnover dropped by 12 per cent to £236.8m (£291.5m), reflecting the disposal of three businesses with combined annual sales of £19m and adverse currency fluctuations.

The strengthening of sterling also depressed pre-tax profits to the tune of £1m.

Despite raising capital expenditure to a net £25m, the group reduced year-end debt to £54.5m (£69.0m) and gearing to 51 per cent (113 per cent).

This was partly thanks to the proceeds from floating Nemic-Lambda, its Japanese power supply subsidiary.

Power supplies continued to generate the lion's share of both sales and profit, contributing £18.4m (£21m) on turnover of £159.2m (£167.2m).

## British Steel at crunch point over US joint venture

By Charles Leadbeater, Industrial Editor

BRITISH STEEL has reached the crunch point in its talks with Bethlehem Steel of the US on a joint venture in the US market for structural steels.

A senior British Steel director said yesterday that the companies had started a period of tough bargaining as they still differed on a number of key issues over how the venture should be managed and financed.

The two British Steel executives leading negotiations on the proposed deal are flying back to the US this week to continue the talks.

Sir Robert Scholey, British Steel's chairman, told the annual general meeting yesterday that both companies were determined that the venture should only proceed if it could meet the best world standards of efficiency.

Earnings per share fell by 37 per cent to 11.5p (18.4p).

## COMMENT

If ever there were a stock in thrall to two diametrically opposed schools of thought, Reading-based Unitech is the one. The bulls point to the value of the Nemic stake, the group's strong international position in a highly fragmented global market and the presence of two stakeholders with comfortably more than 50 per cent of the shares whose intentions are not fully known and conclude that it is undervalued.

The bears highlight an extravagant p/e (assuming full-year profits of around £20.5m) of about 22, the extreme difficulty of realising the value of the Nemic shareholding without breaking the group up and jeopardising its international network and their perception that the likelihood of a bid is diminishing and draw the opposite conclusion. Interestingly enough, there are proponents of both schools of thought who believe that the group might make a UK purchase of its own in short order, making use of its highly-rated paper. This would help to nip an emerging Advanced Corporation Tax problem in the bud, they reason.

## St Modwen Properties tumbles to £1.02m

By Paul Cheeseright, Midlands Correspondent

ST MODWEN Properties, the development and investment group based in the West Midlands, suffered the sector's customary profits decline in its first half, but is now roughly matching its debt charges with rental income.

Pre-tax profits for the six months to end May were £1.02m, compared with £3.06m. This is equal to earnings per share of 0.6p (1.7p).

First-half earnings in the current year were at the same level as in the second half of last year and Mr Stan Clarke, the chairman, predicts that "profitability, barring unforeseen circumstances, is expected to continue at the present rate during the second half."

Although St Modwen has reduced its gearing to 86 per cent against 126 per cent in November 1990, the fact that it has stopped capitalising interest charges was the main cause behind a jump in its debt charges to £3.2m during the 1990-91 first half from £1.3m last time.

However, over the past year the size of the group's rent roll has increased by 54 per cent to £5.5m and is now sufficient to cover the cost of borrowings. The company's rent roll is expected to reach £10m by the end of 1992.



£300,000,000

Floating Rate Notes Due 1996

(Second Series) (Issued by Nationwide Building Society)

Interest Rate: 11.2675% per annum

Interest Period: 31st July 1991 to 30th August 1991

Interest Amount per £5,000 Note due 30th August, 1991: £46.30

Interest Amount per £50,000 Note due 30th August, 1991: £463.05

Agent Bank: Baring Brothers &amp; Co., Limited

## Notice to the Warrant Holders of SHIROKI CORPORATION

(the "Company")

U.S.\$35,000,000 1 1/2% per cent. Guaranteed Bonds 1992 with Warrants

U.S.\$90,000,000 4 1/2% per cent. Guaranteed Bonds 1993 with Warrants

Notice is hereby given pursuant to Clause 3 and 4 of the Instruments respectively dated 18th June, 1987 and 21st April, 1989 relating to the Warrants, as follows:

(1) On 9th, 15th and 24th July, 1991, Japan time, the Board of Directors of the Company resolved to issue on 31st July, 1991 U.S.\$90,000,000 Bonds 1993 with Warrants.

(2) The issue on 31st July, 1991, of U.S.\$90,000,000 Bonds 1993 with Warrants required the following adjustments to the Subscription Prices:

The Subscription Price for the U.S.\$35,000,000 1 1/2% per cent. Guaranteed Bonds 1992 with Warrants is adjusted from \$325.00 to \$316.00 effective as from 1st August, 1991.

The Subscription Price for the U.S.\$90,000,000 4 1/2% per cent. Guaranteed Bonds 1993 with Warrants is adjusted from \$387.00 to \$370.80 effective as from 1st August, 1991.

SHIROKI CORPORATION  
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## FT SURVEYS

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## PUBLIC WORKS LOAN BOARD RATES

Effective

Term	Quota loans*	Rate	Rate
Over 1 up to 2	10%	10%	10%
Over 2 up to 3	10%	10%	10%
Over 3 up to 4	10%	10%	10%
Over 4 up to 5	10%	10%	10%
Over 5 up to 6	10%	10%	10%
Over 6 up to 7	10%	10%	11%
Over 7 up to 8	10%	10%	11%
Over 8 up to 9	10%	11%	11%
Over 9 up to 10	11%	11%	11%
Over 10 up to 15	11%	11%	11%
Over 15 up to 25	11%	11%	11%
Over 25	11%	11%	11%

\*Non-quota loans & are 1 per cent higher and non-quota loans & are 5.2 per cent higher in each case than quota loans. \*100% instalments of principal. \*\* Repayment by half-yearly payments (three equal half-yearly payments to include principal and interest). 5. With half-yearly payments of interest only.

## Macfarlane appointed finance director at Allied-Lyons

By Philip Rawstone

ALLIED-LYONS, the drinks and food group, which lost £147m on foreign currency dealings earlier this year, yesterday announced that Mr Peter Macfarlane, finance director of Rolle-Royce, is to be its new group finance director.

The appointment of Mr Macfarlane, whose record in international finance includes particular expertise in treasury operations, was welcomed in the City.

Shortly after joining Rolle-Royce as group treasurer in 1979, he introduced new management systems for the company's foreign exchange activities.

"I see the job of a company treasurer as one of reducing exposure, not increasing it," he said yesterday.

That sentiment provided further reassurance to institutional investors after the shock



Peter Macfarlane: expertise in treasury operations

of Allied's foreign exchange losses. The group has already introduced new management controls.

Mr Macfarlane, 53, will take up his new post on October 1.

The move will complete top management changes at the group which have seen Mr Michael Jackman take over as chairman, and Mr Tony Hales as chief executive.

Mr Tony Trigg, who has been acting as finance director since the resignation of Mr Cliff Hatch, is to join the board as managing director of Allied Breweries, under Mr Roy Moss.

Mr Macfarlane will bring experience in general management as well as his financial skills to the Allied board.

During his 10 years with Rolle-Royce, he was for three years director of its industrial and marine division. In 1985, he became director of corporate development and managed preparations for the company's privatisation.

He has been responsible for mergers and acquisitions activity and played a leading role in the £200m acquisition of NEL

## Control Secs makes BCCI provision

By Vanessa Houlder, Property Correspondent

A PROVISION of £3.8m against gross exposure to the Bank of Credit & Commerce International helped push Control Securities, the property and leisure group headed by Mr Nazmu Virani, into loss for the year to end-March.

At the pre-tax level the loss worked through at £3.3m compared with last year's profit of £23.7m. The company's net asset value per share dropped by 16 per cent from 90.6p to 76.8p.

The final dividend is being cut from 0.75p to 0.15p, making a 0.7p (1.3p) total.

The company stressed that it had an "excellent" relationship with its bankers and had funds available for its foreseeable needs.

The move into loss followed exceptional charges of £18.2m. These included a £5.5m loss arising from the dissolution of a joint venture with Rosehaugh and a write-down of

trading properties of £3.6m. The £3.8m provision against exposure to BCCI related to a £500,000 account for dividends awaiting collection, the rent on two buildings left vacant by BCCI and money in certain management accounts. The company expects to offset its £2.5m overdraft with BCCI against its deposits.

Turnover increased from £115.8m to £130.6m while operating profits fell from £37.3m to £36.1m. The interest charge increased from £13.6m to £21.2m.

## COMMENT

No wonder Control Securities' shares crashed from 20p to 13.5p when the BCCI collapse was announced. BCCI owned 5.5 per cent of Control and rented two of its buildings. Control was a customer of the bank, as were hundreds of its shareholders. However, yesterday's results suggested that

the damage inflicted by BCCI was limited, prompting a partial recovery in the shares from 14p to 17.5p. Nonetheless, that alone has done little to narrow the discount to assets, which assuming a net asset value of 70p next year stands at 76 per cent. The concern about Control clearly extends further than its involvement with BCCI, with particular attention focused on the gearing, which if deferred payments are included, comes close to 100 per cent. However, worries about Control's survival prospects are overdone.

Interest payments are covered by the rental income and profits in the leisure division, which has performed strongly over the past year. It is hard to see much downside in the shares, although any strong advance seems unlikely until the shock waves of the BCCI debacle have died away and its 5.4 per cent stake placed.

## WORLD TELECOMMUNICATIONS

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## TECHNOLOGY

## Urban transport

## Hurdles in the road to a smog-free destination

John Griffiths concludes a series by examining the progress of the electric car

General Motors has a public commitment to build the world's first mass-produced electric car. It has set up a subsidiary to build it, and allocated a plant to build it. It also has a problem.

More accurately, as the weeks pass it appears to have a growing number of setbacks with its "Impact" project which, as touted by former GM chairman Roger Smith when unveiling it 20 months ago, would allow GM to comply with California "clean air" rules for the late 1990s and found a new branch of the auto industry.

GM this week denied reports that the Impact project is on temporary "hold", insisting that it is "progressing". But some of the early momentum appears to have been lost. A few months ago, GM formally set itself the target of having the car on sale by 1994. Now, against the backdrop of a cold financial climate talk is of the production version of the Impact going on sale "in the mid-1990s".

To some extent, Smith painted GM into a corner with Impact. The original idea was to demonstrate that an electric vehicle did not have to be slow and barely "electrically compatible". Having achieved that - the sight of Impact whizzing like a sports car at 100mph around test tracks caused something of a sensation.

The intention was to show that electric vehicles were capable of greater range and longer life than lead acid types before putting a car based on Impact into production.

Such was media enthusiasm for the vehicle, however, that GM opted for a production programme based on current battery technology. Its adequacy looks increasingly suspect. To achieve Impact's much-quoted 120-mile range requires the driver to stand well clear of using its fast acceleration (steak still to 60mph in around eight seconds) or top speed (100mph).

That range is also achievable only on the basis of a full, eight-hour recharge. Not least, the heavy (370lb) \$1,500 (\$200) battery packs, comprising 32 10-volt units connected in series, do not yet appear to have met the project target of providing enough deep discharge cycles to cover 25,000 miles before replacement. GM originally wanted a battery pack life of 40,000 miles before committing to production.

But there is time yet for the sceptics to be confounded. Several factors make it unlikely that the Impact will suffer the same fate as previous electric vehicle projects.

For a start, there is the legislative incentive provided by California. In 1990, 2 per cent of all cars, vans and light trucks sold must be "zero emission vehicles". In other words, electric. That figure will rise to 10 per cent in 2003.

So far, GM has given no indication of a likely price for a car based on Impact. In Europe, as the absolute price of petrol and diesel rises so the expected higher purchase cost of electric cars could be increasingly offset by cheaper operating costs.

The US industry is also making its first concerted, large-scale effort to develop new generations of batteries intended to put the viability of electric vehicles beyond doubt. In January GM, Ford and Chrysler, with federal government co-operation, created the US Advanced Battery Consortium committed to spending \$1.5bn over the next 10 years to develop "superbatteries", with sodium-sulphur and nickel-metal hydride among the front runners.

Even batteries like these, with up to four times the energy density of lead acid batteries, will not turn an electric vehicle into a true rival of the petrol car. But they should be able to provide enough range to allow most potential buyers' fears of flattened batteries on an urban Los Angeles freeway.

Not least, Impact is a purpose-built electric vehicle, whereas most would-be rivals are adaptations of conventional cars. Like Peugeot's 205 electric hatchback prototype, the car demonstrates that, by appropriate design, aerodynamics, the use of lightweight materials, ultra-low rolling resistance tyres and the use of advanced electric motor technology, an electric vehicle can have similar on-road performance and agile handling characteristics to a conventional car.

Impact makes extensive use of aluminium, for wheels, braking systems and other key components, within a lightweight plastic composite body. Its operating range is made possible in part by regenerative braking, in which the twin induction motors driving the front wheels feed electrical energy back into the battery pack.

GM is far from alone in its efforts to produce a viable electric vehicle. Chrysler, Ford, and other car makers are also working on electric cars. The Japanese has projects under way, not wishing to be excluded from the lucrative California market. Impact is merely the best known.

Previous articles in the series appeared on July 11, 18 and 25.

## Bancomat cashes in

Michael Dempsey describes how automatic branches are changing the face of Italian retail banking



San Paolo was one of the first Italian banks to go automatic

Hard-pressed high street banks looking to cut costs should drop in on Iveria in northern Italy. In a clinically-clean tiled room the local population is coming to terms with the latest development in retail banking - the automatic branch.

It is a bank with all the usual customer services - but no tellers. The familiar hole-in-the-wall cash machine is joined by video disc displays selling insurance and screens offering share quotes. The entire branch is built by Olivetti, the Italian computer group; the service machines rejoice in the brand name Bancomat.

The Iveria site has operated for the last year and allowed San Paolo Bank to gauge public demand for fully automatic banking. Financial counselling and advice delivered through interactive video disks have proven so popular that San Paolo has seen a 25 per cent increase in custom for financial services at the site.

The bank has earmarked L120bn (\$55m) for Bancomats over the next three years. The prime benefit seems to be in increased custom. What the bank gets is a fully-functioning branch far around \$1 million without normal staff costs. Meanwhile Italian banking unions are satisfied that the technology will improve the tellers' lot, reducing repetitive tasks such as doing out cash.

The automatic branch is heading for other parts of Europe. The Netherlands's Rabo Bank has signed a contract for three pilot sites, and Olivetti is in discussions with a UK building society. Building societies have proved more adept at introducing customer-friendly technology than many UK banks.

Banco Portugues do Atlantico (BPA), the premier commercial bank in Portugal, also has introduced 50 automatic branches in Lisbon and Oporto. BPA says it recoups the cost of building an automatic branch in three years.

Back in Italy, Banca Commerciale Italiana (Coint) opened its first automatic branch, called Banca Non-Stop, in Genoa in 1989. Coint is planning on 352 of these branches over the next two years, nearly doubling its branch network.

The working theme for the bank is "a few people, a lot of machines". Banca Non-Stop accounts for half of the bank's annual L70bn information technology expenditure.

Coint's second Banca Non-Stop is in Milan, across the road from La Scala. Nine service machines are arranged in a circle broken only by the entrance. Customers breeze in to collect cash, change foreign currency and watch the video discs advertising financial services. Touch-screens, throwing up promotional videos and financial advice, are the star attraction.

By pressing one portion of the touch screen you learn about personal loans or house insurance; another monitors stocks and shares. Italian law does not yet allow customers to sign on for financial services at an automatic branch. But the Bancomat's success has prompted Italian banks to lobby Rome for a change in the law by 1992.

The theory of the automatic branch, as expounded by prime supplier Olivetti, is to operate without any human intervention. In practice this prestige site warrants a day manager. Giuliano Luciano is manager and sole staff member of Coint Non-Stop in Piazza Scala. Formerly an assistant branch manager, he was put there to answer queries about the Bancomats. Since Italians seem happier with computer displays than bank clerks his main job is directing tourists who wander in.

"We can change everything except metal and gold," Luciano boasts. It's a one-way transaction, to Iveria. But the Japanese regard it as a post-opera treat and most major currencies can be changed. Olivetti is using Banca Non-Stop to bark at IBM's heels in European banks. Olivetti assumes sole contractor status, choosing the site, allocating construction work and installing machines by arch-rivals NCR and IBM. This is a shrewd move in an era in which banks are becoming painfully conscious of the cost of computing. Dealing with a single supplier is a reliable way to keep ground of a cold financial climate talk is of the production version of the Impact going on sale "in the mid-1990s".

The market for computer systems in western European banks should exceed \$3.25bn this year. This figure conceals a 25 per cent annual growth in outlay on smaller, personal computer systems. Improved self-service devices owe their existence to powerful PC technology, and Banca Non-Stop is riding on the coat-tails of this trend in bank spending.

## Montpellier takes pole position

With an unemployment rate of 14 per cent, Montpellier, on France's Mediterranean coast, and capital of the Languedoc-Roussillon area, is trying to attract high-technology factories. "We would be pleased to have assembly here. We need a lot of unskilled work," says Pierre Mathieu, international business manager for the Montpellier Technopole. "We already have a high concentration of brains in the area."

Hit by the decline in agriculture, in particular red wine production, Montpellier has been left with few indigenous means of production. "We're moving from the 18th century to the 21st century," explains Mathieu. "There was no industrial revolution here."

But with the historical city enviably placed on France's sunbelt, Montpellier is proving to be particularly popular with the French. In a recent survey 66 per cent of French people said the Agropolis pole was their favourite place to live.

Residents from as far afield as Paris and Lyon are flocking to the city. The result is that some 80 per cent of Montpellier inhabitants are from outside the town, making it now the seventh largest city in France - bigger than Bordeaux. Many of the residents are ex-university students who come to the Mediterranean city and are loath to leave. (Montpellier boasts three universities, an institute of technology and numerous colleges which produce some 50,000 graduates each year.)

Mathieu believes this popularity should encourage companies to settle in or relocate to the area, because it enables them to give their employees a good quality of life. He has had some success as well as winning the epithet for having the fastest-growing population in France. Montpellier is also the fastest-growing city in terms of the number of jobs created. More than 4,000 businesses are already accommodated in Montpellier's business and technology parks.

While most of those jobs have been created by French companies, Mathieu is now focusing on bringing overseas companies into the area. He is selling Montpellier as the Technopole - a technology city, where housing is integrated with offices and production facilities. The Technopole, he insists, is not just a science park in the middle of nowhere. The concept is based on five "poles", each specialising in one industrial sector. The Euromedecine pole brings together companies working in healthcare, the Agropolis pole those concerned with agriculture, Antenna with telecoms and the media, Heliopolis with tourism and culture and Informatic with computers.

Mathieu admits that times are hard, particularly trying to attract companies from Japan and the US. "The competition for Japanese companies is particularly tough. For them you really need a strong national representation, such as Ireland or Scotland has," says Mathieu. One Japanese success has been Toshiba, which is setting up a light bulb manufacturing facility as part of a joint venture with GEC-Alsthom.

Della Bradshaw



Technopole: more than a science park

The British government insists that companies investing in the UK should set up quality research and development centres, not just screwdriver manufacturing plants. Regional development areas elsewhere in Europe, however, believe they already have the research capability - what they need is the work.

With an unemployment rate of 14 per cent, Montpellier, on France's Mediterranean coast, and capital of the Languedoc-Roussillon area, is trying to attract high-technology factories. "We would be pleased to have assembly here. We need a lot of unskilled work," says Pierre Mathieu, international business manager for the Montpellier Technopole. "We already have a high concentration of brains in the area."

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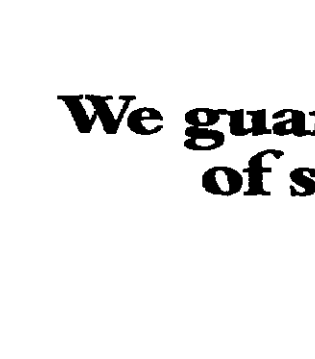
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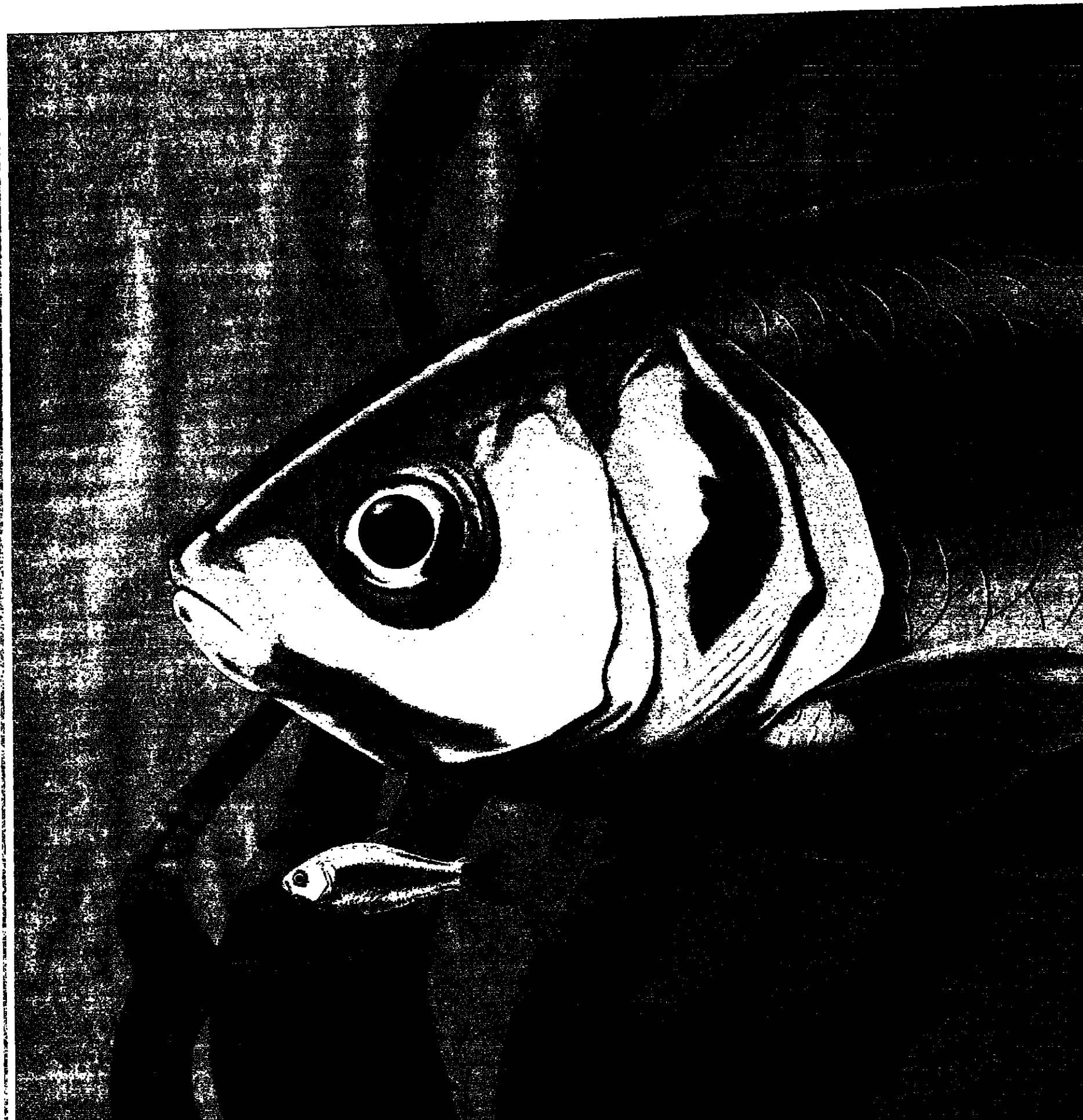
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3000 Sand Hill Road  
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30 Pitt Street  
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3584AA Utrecht  
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Inter-Risco  
Avenida Boavista 1190, 6B  
4100 Porto  
Portugal  
Telephone 2-700 11 08



# TO US THEY'RE THE SAME SIZE.

What might at first seem rather alarming evidence of defective vision is in fact a guiding principle at 3i. Over the years in which we have grown to be one of the world's leading providers of investment capital we have always tried to see the potential for growth in every business with which we have dealings.

Whatever the size of your company, our philosophy as successful investors in industry remains the same. We are looking for people with drive and ambition and a will to succeed. But at 3i we know that the best way to ensure consistent success is to produce individually tailored solutions to different problems. And as our success is ultimately based on yours, it is in our interest to do our best to help your business grow. This also means we are very happy to give long-term commitment.

And that long-term view is another reason why we think the fish are the same size. In time your minnow could become a big fish and at every stage in this development 3i can provide the capital you need.

As long-term investors in industry, 3i has the experience that can help your business grow. If you don't fancy getting swallowed up why not get in touch with your local 3i office.

3i Group plc and 3i plc are regulated in the conduct of investment business by SIB. 3i Group plc's overseas subsidiaries and associates are not authorised persons subject to the rules and regulations made under the Financial Services Act 1986 for the protection of investors.

Equities low  
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Utilities fa  
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Finance  
Director of  
RUPA  
BROWN & TA  
Mr Alan Wheat  
non-executive di  
senior London p  
Waterhouse, a m  
director of Britis







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1997		1996		1995		1994		1993		1992		1991		1990		1989		1988		1987		1986		1985		1984		1983		1982		1981		1980		1979		1978		1977		1976		1975		1974		1973		1972		1971		1970		1969		1968		1967		1966		1965		1964		1963		1962		1961		1960		1959		1958		1957		1956		1955		1954		1953		1952		1951		1950		1949		1948		1947		1946		1945		1944		1943		1942		1941		1940		1939		1938		1937		1936		1935		1934		1933		1932		1931		1930		1929		1928		1927		1926		1925		1924		1923		1922		1921		1920		1919		1918		1917		1916		1915		1914		1913		1912		1911		1910		1909		1908		1907		1906		1905		1904		1903		1902		1901		1900		1899		1898		1897		1896		1895		1894		1893		1892		1891		1890		1889		1888		1887		1886		1885		1884		1883		1882		1881		1880		1879		1878		1877		1876		1875		1874		1873		1872		1871		1870		1869		1868		1867		1866		1865		1864		1863		1862		1861		1860		1859		1858		1857		1856		1855		1854		1853		1852		1851		1850		1849		1848		1847		1846		1845		1844		1843		1842		1841		1840		1839		1838		1837		1836		1835		1834		1833		1832		1831		1830		1829		1828		1827		1826		1825		1824		1823		1822		1821		1820		1819		1818		1817		1816		1815		1814		1813		1812		1811		1810		1809		1808		1807		1806		1805		1804		1803		1802		1801		1800		1799		1798		1797		1796		1795		1794		1793		1792		1791		1790		1789		1788		1787		1786		1785		1784		1783		1782		1781		1780		1779		1778		1777		1776		1775		1774		1773		1772		1771		1770		1769		1768		1767		1766		1765		1764		1763		1762		1761		1760		1759		1758		1757		1756		1755		1754		1753		1752		1751		1750		1749		1748		1747		1746		1745		1744		1743		1742		1741		1740		1739		1738		1737		1736		1735		1734		1733		1732		1731		1730		1729		1728		1727		1726		1725		1724		1723		1722		1721		1720		1719		1718		1717		1716		1715		1714		1713		1712		1711		1710		1709		1708		1707		1706		1705		1704		1703		1702		1701		1700		1699		1698		1697		1696		1695		1694		1693		1692		1691		1690		1689		1688		1687		1686		1685		1684	
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151	1949/90/90/90/90/90/90	168	173
152	76/76/5 Holdings 100	169	10
263	76/76/5 Holdings 100	267	10
275	577/90/90/90/90/90	723	26.25
491	577/90/90/90/90/90	916	26
67	424/90/90/90/90/90	63	9.99
131	51/90/90/90/90/90	132	9.99
328	51/90/90/90/90/90	517.9	0.00
329	51/90/90/90/90/90	790	12.25
280	51/90/90/90/90/90	234	9.15
305	51/90/90/90/90/90	347	16
1255	90/90/90/90/90/90	103	10
644/3	90/90/90/90/90/90	103	10
324	90/90/90/90/90/90	57.3	0.01
101	90/90/90/90/90/90	75	6
113/3	90/90/90/90/90/90	113.3	0.01
282	90/90/90/90/90/90	282	10
371	90/90/90/90/90/90	371	11.5
282	90/90/90/90/90/90	282	10
371	90/90/90/90/90/90	371	11.5
100	90/90/90/90/90/90	100	10

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LEISURE

1991	Low	High	Stock	Price	1991	Low	High	Stock	Price
12	100	100	12	100	12	100	100	12	100
13	100	100	13	100	13	100	100	13	100
14	100	100	14	100	14	100	100	14	100
15	100	100	15	100	15	100	100	15	100
16	100	100	16	100	16	100	100	16	100
17	100	100	17	100	17	100	100	17	100
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99	100	100	99	100	99	100	100	99	100
100	100	100	100	100	100	100	100	100	100

PROPERTY

1991	Low	High	Stock	Price	1991	Low	High	Stock	Price
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105	100	100	105	100	105	100	100	105	100
106	100	100	106	100	106	100	100	106	100
107	100	100	107	100	107	100	100	107	100
108	100	100	108	100	108	100	100	108	100
109	100	100	109	100	109	100	100	109	100
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111	100	100	111	100	111	100	100	111	100
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145	100	100	145	100	145	100	100	145	100
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148	100	100	148	100	148	100	100	148	100
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152	100	100	152	100	152	100	100	152	100
153	100	100	153	100	153	100	100	153	100
154	100	100	154	100	154	100	100	154	100
155	100	100	155	100	155	100	100	155	100
156	100	100	156	100	156	100	100	156	100



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Abbey Unit Tst Mrgns (1000H)

[illegible]

103 New Oxford Street, London WC1A 1DF  
Tel: 071 - 379 - 5444.

Australia Inc.	51	36.43	37.01	36.93	-0.08	52	24.46	25.18	25.18
Gift	54	61.83	61.98	65.15	-3.17	53	23.28	23.34	27.88
Deposit	54	17.14	17.14	19.07	-1.93	54	22.9	22.9	24.2
at year-end	54	11.97	6.44			55	23.92	24.14	

Albany Life Assurance Co Ltd  
33 Darnley Lane, Singapore



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**Continued on next page**



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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Economic worries to the fore

THE DOLLAR was lower yesterday as the currency markets continued to worry about the possibility of a rise in German interest rates and the pace of the US economy's climb out of recession.

The dollar opened lower in Europe following another hint by Bundesbank president-designate, Mr. Helmut Schlesinger, that German interest rates may have to rise.

In a newspaper interview, Mr. Schlesinger said: "First of all, we have a slight climb in market interest rates, especially the capital market. We are clearly in a period of rising interest rates."

But he also said: "I don't want to conclude from this that we are forced to act in regard to our interest rates."

Mr. Schlesinger's remarks were a reiteration of comments made last week. Nevertheless, the markets dollar took them badly and the dollar fell to DM1.7880 from a previous London close of DM1.7505.

Having begun weakly, the dollar then spent much of the session trading in a narrow range, nervously awaiting a batch of US economic statistics.

The release of a disappointing set of the factory order figures was the trigger for a bout of dollar selling. The 1.4 per cent decline was more than

twice analysts' forecasts and compared with a rise of 2.8 per cent in May. The dollar duly fell back to the DM1.7410 support level before recovering slightly.

The release of June leading indicators had little immediate impact on the dollar, although it did reinforce doubts about the strength of the economic recovery. The 0.5 per cent increase in June compared with expectations of a 0.7-0.8 per cent rise and the previous month's 0.8 per cent gain.

Looking forward to the rest of the week, attention is likely to focus on the US National Association of Purchasing Managers report today and employment figures tomorrow. These two reports will give the first indication on how the US economy performed in July and will be scrutinised for further clues on the strength of the recovery.

The dollar closed lower at

DM1.7450 from DM1.7505; at SF1.5550 from SF1.5250; at cent in May. The dollar duly fell back to the DM1.7410 support level before recovering slightly.

Sterling was steady despite the recent gloomy survey from the Confederation of British Industry. No immediate reduction in UK interest rates is expected, particularly with a rise in German rates seen by dealers on the horizon.

Sterling rose to \$1.6850 from \$1.6800; to SF2.5700 from SF2.5675; was unchanged at Y231.50; and fell to DM2.9400 from DM2.9425; and to FF10.000 from FF10.0025.

In the Exchange Rate Mechanism, the Deutsche Mark remained firm on speculation that the Bundesbank will raise German rates at its next council meeting on August 15. Elsewhere, the Lira suffered some early weakness on speculation that an Italian general election may be called and on worries about the budget deficit.

## EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Rate	% Change	% Spread	Disparity
Spanish Peseta	166.64	128.557	-3.80	5.31	66
Italian Lira	1,336.24	1,335.74	-0.04	0.04	0
Belgian Franc	40.339	40.339	0.00	0.00	0
Dutch Guilder	2.363.67	2,363.67	0.00	0.00	0
French Franc	6.55958	6,559.58	0.00	0.00	0
German Mark	1.936.27	1,936.27	0.00	0.00	0
Portuguese Escudo	200.484	200.484	0.00	0.00	0
Irish Punt	7.87564	7,875.64	0.00	0.00	0
Greek Drachma	166.64	166.64	0.00	0.00	0
Yugoslav Dinar	13.6373	13,637.3	0.00	0.00	0
Czech Koruna	166.64	166.64	0.00	0.00	0
Slovak Koruna	166.64	166.64	0.00	0.00	0
Hungarian Forint	166.64	166.64	0.00	0.00	0
Rumanian Leu	166.64	166.64	0.00	0.00	0
Bulgarian Lev	166.64	166.64	0.00	0.00	0
Polish Zloty	166.64	166.64	0.00	0.00	0
Czech Koruna	166.64	166.64	0.00	0.00	0
Slovak Koruna	166.64	166.64	0.00	0.00	0
Hungarian Forint	166.64	166.64	0.00	0.00	0
Rumanian Leu	166.64	166.64	0.00	0.00	0
Bulgarian Lev	166.64	166.64	0.00	0.00	0
Polish Zloty	166.64	166.64	0.00	0.00	0

For central rates set by the European Commission. Centres are in descending order of strength. Percentage changes are for 12 months. Disparity shows the ratio between two centres. The percentage difference between the actual market and the central rates for a currency, and the maximum permitted deviation of the currency's market rate from its central rate. Adjustment calculated by Financial Times.

## POUND SPOT - FORWARD AGAINST THE POUND

	Spot	1 month	3 months	6 months	12 months
US Dollar	1.6850	1.6850	1.6850	1.6850	1.6850
Swiss Franc	2.5700	2.5700	2.5700	2.5700	2.5700
German Mark	2.9400	2.9400	2.9400	2.9400	2.9400
French Franc	6.55958	6,559.58	6,559.58	6,559.58	6,559.58
Italian Lira	1,336.24	1,335.74	1,335.74	1,335.74	1,335.74
Spanish Peseta	166.64	166.64	166.64	166.64	166.64
Portuguese Escudo	200.484	200.484	200.484	200.484	200.484
Irish Punt	7.87564	7,875.64	7,875.64	7,875.64	7,875.64
Yugoslav Dinar	13.6373	13,637.3	13,637.3	13,637.3	13,637.3
Czech Koruna	166.64	166.64	166.64	166.64	166.64
Slovak Koruna	166.64	166.64	166.64	166.64	166.64
Hungarian Forint	166.64	166.64	166.64	166.64	166.64
Rumanian Leu	166.64	166.64	166.64	166.64	166.64
Bulgarian Lev	166.64	166.64	166.64	166.64	166.64
Polish Zloty	166.64	166.64	166.64	166.64	166.64

## DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

	Spot	1 month	3 months	6 months	12 months
British Pound	0.5935	0.5935	0.5935	0.5935	0.5935
Swiss Franc	1.5550	1.5550	1.5550	1.5550	1.5550
German Mark	1.7410	1.7410	1.7410	1.7410	1.7410
French Franc	4.55958	4,559.58	4,559.58	4,559.58	4,559.58
Italian Lira	3,336.24	3,335.74	3,335.74	3,335.74	3,335.74
Spanish Peseta	333.28	333.28	333.28	333.28	333.28
Portuguese Escudo	400.968	400.968	400.968	400.968	400.968
Irish Punt	15.75128	15,751.28	15,751.28	15,751.28	15,751.28
Yugoslav Dinar	27.2746	27,274.6	27,274.6	27,274.6	27,274.6
Czech Koruna	333.28	333.28	333.28	333.28	333.28
Slovak Koruna	333.28	333.28	333.28	333.28	333.28
Hungarian Forint	333.28	333.28	333.28	333.28	333.28
Rumanian Leu	333.28	333.28	333.28	333.28	333.28
Bulgarian Lev	333.28	333.28	333.28	333.28	333.28
Polish Zloty	333.28	333.28	333.28	333.28	333.28

## EURO-CURRENCY INTEREST RATES

	3 months	6 months	12 months	18 months	24 months
US Dollar	5.75	5.75	5.75	5.75	5.75
Swiss Franc	5.75	5.75	5.75	5.75	5.75
German Mark	5.75	5.75	5.75	5.75	5.75
French Franc	5.75	5.75	5.75	5.75	5.75
Italian Lira	5.75	5.75	5.75	5.75	5.75
Spanish Peseta	5.75	5.75	5.75	5.75	5.75
Portuguese Escudo	5.75	5.75	5.75	5.75	5.75
Irish Punt	5.75	5.75	5.75	5.75	5.75
Yugoslav Dinar	5.75	5.75	5.75	5.75	5.75
Czech Koruna	5.75	5.75	5.75	5.75	5.75
Slovak Koruna	5.75	5.75	5.75	5.75	5.75
Hungarian Forint	5.75	5.75	5.75	5.75	5.75
Rumanian Leu	5.75	5.75	5.75	5.75	5.75
Bulgarian Lev	5.75	5.75	5.75	5.75	5.75
Polish Zloty	5.75	5.75	5.75	5.75	5.75

## EXCHANGE CROSS RATES

	US Dollar	Swiss Franc	German Mark	French Franc	Italian Lira	Spanish Peseta	Portuguese Escudo	Irish Punt	Yugoslav Dinar	Czech Koruna	Slovak Koruna	Hungarian Forint	Rumanian Leu	Bulgarian Lev	Polish Zloty
US Dollar	1.0000	0.655958	1.7410	4.55958	3.33624	333.28	400.968	15.75128	27.2746	333.28	333.28	333.28	333.28	333.28	333.28
Swiss Franc	1.5354	1.0000	2.6535	6.9357	5.0937	500.484	620.968	24.6031	40.7399	500.484	500.484	500.484	500.484	500.484	500.484
German Mark	0.5730	0.3768	1.0000	2.7063	2.0048	200.484	250.968	9.7536	16.2558	200.484	200.484	200.484	200.484	200.484	200.484
French Franc	0.2213	0.1434	0.3696	1.0000	0.7363	736.27	900.968	35.4031	60.4695	736.27	736.27	736.27	736.27	736.27	736.27
Italian Lira	0.2993	0.1978	0.4968	1.3513	1.0000	10,000.00	12,000.00	390.7399	666.6667	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
Spanish Peseta	0.0030	0.0020	0.0050	0.0135	0.0030	1.0000	1.2500	0.0390	0.0667	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Portuguese Escudo	0.0025	0.0016	0.0040	0.0104	0.0025	0.8000	1.0000	0.0320	0.0556	0.8000	0.8000	0.8000	0.8000	0.8000	0.8000
Irish Punt	0.0635	0.0410	0.1016	0.2537	0.0635	6.3554	7.87564	1.0000	1.71875	6.3554	6.3554	6.3554	6.3554	6.3554	6.3554
Yugoslav Dinar	0.0363	0.0239	0.0595	0.1455	0.0363	3.6373	4.54545	0.0363	1.0000	3.6373	3.6373	3.6373	3.6373	3.6373	3.6373
Czech Koruna	0.0030	0.0020	0.0050	0.0135	0.0030	3.0000	3.7500	0.0030	0.0067	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Slovak Koruna	0.0030	0.0020	0.0050	0.0135	0.0030	3.0000	3.7500	0.0030	0.0067	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Hungarian Forint	0.0030	0.0020	0.0050	0.0135	0.0030	3.0000	3.7500	0.0030	0.0067	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Rumanian Leu	0.0030	0.0020	0.0050	0.0135	0.0030	3.0000	3.7500	0.0030	0.0067	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Bulgarian Lev	0.0030	0.0020	0.0050	0.0135	0.0030	3.0000	3.7500	0.0030	0.0067	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Polish Zloty	0.0030	0.0020	0.0050	0.0135	0.0030	3.0000	3.7500	0.0030	0.0067	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000

## MONEY MARKETS

## London rates steady

Money market rates were broadly steady yesterday, although there were some signs of a slight easing in longer-dated rates in continuing reaction to the recent gloomy quarterly survey from the Confederation of British Industry.

The CBI survey, which was accompanied by a call for lower interest rates, has revived speculation about an easing in monetary policy in the autumn. But dealers said there would only be a more pronounced easing in money market rates if economic data bears out the CBI's belief that the UK remains firmly in recession.

UK clearing bank base lending rate 11 per cent from July 12, 1991

Three-months inter-bank money was quoted at 11.1/11.2 per cent against 11.0/11.1 per cent, while six months was steady at 11.0/11.1 per cent.

In the futures market, September short sterling contract implies that the futures market is not anticipating any reduction in interest rate before the end of that month.

The market was left short of liquidity again yesterday, although this was not due to any reticence on the Bank of England's behalf to buy bills from the market. Instead, bill holders again seemed unwilling to sell.

There are three reasons for this unusual development. The fall-out from the closure of the Bank of Commerce and Credit International has made short-term government paper more attractive than putting money on short-term deposit. Secondly, bank's liquidity levels have changed and this is partly linked to BCCI. Thirdly, discount houses and clearing banks often prefer the beginning or the end of the end of the week to part with their bills.

Yesterday the Bank of England bought a total of £1.04bn of bills against a forecast liquidity shortage of £1.2bn.

In Frankfurt call money rates continued to firm in anticipation that the Bundesbank will tighten monetary policy in the near future. The Bundesbank's credit operations also drove short-term rates higher.

The Bundesbank left the market DM100m short after it replaced an expiring DM49.8bn credit facility with DM49.7bn. The Bundesbank allocated DM38.8bn of 34-day funds, mostly at 8.80-8.85 per cent, and DM10.8bn of 62-day funds at 9 per cent.

## FT LONDON INTERBANK FIXING

	11.00 a.m. July 31	1 month	3 months	6 months	12 months
US Dollar	1.6850	1.6850	1.6850	1.6850	1.6850
Swiss Franc	2.5700	2.5700	2.5700	2.5700	2.5700
German Mark	2.9400	2.9400	2.9400	2.9400	2.9400
French Franc	6.55958	6,559.58	6,559.58	6,559.58	6,559.58
Italian Lira	1,336.24	1,335.74	1,335.74	1,335.74	1,335.74
Spanish Peseta	166.64	166.64	166.64	166.64	166.64
Portuguese Escudo	200.484	200.484	200.484	200.484	200.484
Irish Punt	7.87564	7,875.64	7,875.64	7,875.64	7,875.64
Yugoslav Dinar	13.6373	13,637.3	13,637.3	13,637.3	13,637.3
Czech Koruna	166.64	166.64	166.64	166.64	166.64
Slovak Koruna	166.64	166.64	166.64	166.64	166.64
Hungarian Forint	166.64	166.64	166.64	166.64	166.64
Rumanian Leu	166.64	166.64	166.64	166.64	166.64
Bulgarian Lev	166.64	166.64	166.64	166.64	166.64
Polish Zloty	166.64	166.64	166.64	166.64	166.64

## MONEY RATES

	1 month	3 months	6 months	12 months
US Dollar	5.75	5.75	5.75	5.75
Swiss Franc	5.75	5.75	5.75	5.75
German Mark	5.75	5.75	5.75	5.75
French Franc	5.75	5.75	5.75	5.75
Italian Lira	5.75	5.75	5.75	5.75
Spanish Peseta	5.75	5.75	5.75	5.75
Portuguese Escudo	5.75	5.75	5.75	5.75
Irish Punt	5.75	5.75	5.75	5.75
Yugoslav Dinar	5.75	5.75	5.75	5.75
Czech Koruna	5.75	5.75	5.75	5.75
Slovak Koruna	5.75	5.75	5.75	5.75
Hungarian Forint	5.75	5.75	5.75	5.75
Rumanian Leu	5.75	5.75	5.75	5.75
Bulgarian Lev	5.75	5.75	5.75	5.75
Polish Zloty	5.75	5.75	5.75	5.75

## LONDON MONEY RATES







## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible][illegible]

AMEX COMF											
P	W	H	Low	Close	Chng	Stock	P/	W	H	Low	Close
							Div.				
10	11	12	13	14	15	16		17	18	19	20
21	22	23	24	25	26	27		28	29	30	31
32	33	34	35	36	37	38		39	40	41	42
43	44	45	46	47	48	49		50	51	52	53
54	55	56	57	58	59	60		61	62	63	64
65	66	67	68	69	70	71		72	73	74	75
76	77	78	79	80	81	82		83	84	85	86
87	88	89	90	91	92	93		94	95	96	97
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230	231	232	233	234	235	236		237	238	239	240
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252	253	254	255	256	257	258		259	260	261	262
263	264	265	266	267	268	269		270	271	272	273
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318	319	320	321	322	323	324		325	326	327	328
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362	363	364	365	366	367	368		369	370	371	372
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384	385	386	387	388	389	390		391	392	393	394
395	396	397	398	399	400	401		402	403	404	405

Chl Corp	0	98	15	14	14	14
East Fish	214	214	214	214	214	214
Cominco	0.50223	9	10	10	10	10
Compass	0	18	15	15	15	15
Consolid	0	16	15	15	15	15
Cons A	0	385	3	3	3	3
Cons B	0.1044	0	232	23	23	23
Cons A	1.228	18	232	23	23	23
Cons B	0.48	11	23	23	23	23
Cons C	0.93	7	21	22	22	22
Cable	0	21	22	22	22	22
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## FT SURVEYS







# BUSINESS AIR TRAVEL

SECTION III

Thursday August 1 1991



Airlines compete for business travellers with a panoply of inducements – but passengers still face

delays because of congestion. Many airports are reaching saturation point while air traffic control is in urgent need of modernisation and investment. **Paul Betts reports**

## Slump boosts competition

THE airline industry is still struggling to recover from one of the worst downturns in its highly cyclical history. The Gulf crisis, combined with the economic recession, has had a devastating impact on air travel and on airline balance sheets.

International passenger traffic fell by 12 per cent during the first five months of this year compared with the same period last year. At the height of the Gulf war it was down by as much as 25 per cent.

The past few months have seen a modest improvement, but traffic has so far failed to rebound to more normal growth levels and the industry does not expect any significant pick-up until later this year or perhaps 1992. In April, international passenger traffic was still 11 per cent below the levels of 1990; in May it was 5 per cent down.

The slump, coupled with increasing liberalisation in world air travel, has had the inevitable consequence of intensifying competition and accelerating the process of consolidation in the industry.

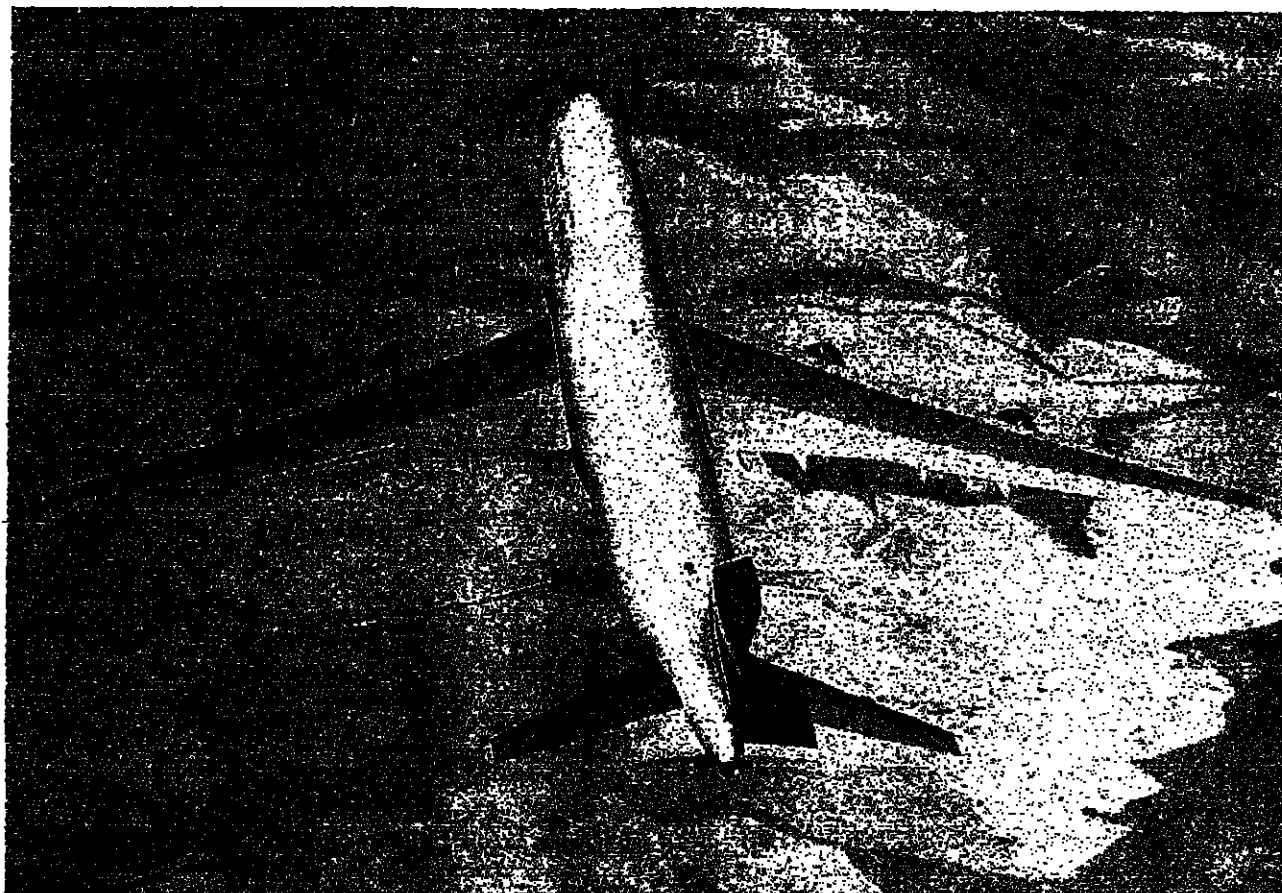
The industry will become even more competitive with the medium and smaller sized carriers facing the stiffest chal-

lenges to survive in the marketplace," recently warned the International Air Transport Association (Iata), which groups together 200 airlines.

Competition has been particularly fierce for high-yielding business travellers on whom airlines have traditionally relied for a large slice of their income. Airlines have been fighting to attract businessmen with a panoply of inducements and new services.

They have been improving first class and business services; expanding increasingly popular business class cabins with more comfortable seats and more leg room; renovating executive lounges at airports; offering bonuses on frequent flyer loyalty schemes and free trips for partners flying with a full fare-paying passenger; providing greater choice of meals from haute cuisine to health food as well as limousine and helicopter services to and from airports; and in the case of one airline a manicure and head massage service in business class.

On long distance routes, the demand for non-stop services has meant that airlines have been renewing their aircraft fleets with new long-range airliners. On short-haul routes,



Airlines have been renewing their aircraft fleets with new long-range airliners. Boeing's latest jumbo: the 747-400

the trend has been towards new wide body aircraft to beat growing congestion in the air and on the ground. A number of airports have now reached saturation point while air traffic control, especially in Europe, is in urgent need of modernisation and investment.

Even in the current downturn, passengers are continuing to face delays because of congestion at busy airports caused by inadequate infrastructure.

The aircraft manufacturers and the airlines have repeatedly warned that unless these infrastructure problems are resolved, the eventual recovery in air travel could be seriously undermined. Several recent surveys have also shown that businessmen regard punctual departures and arrivals as the single most important consideration when travelling, followed by the frequency of

flights, the price of air fares, and rapid and efficient access to and from airports.

These issues have become all the more important for the industry because of changing attitudes to business travel. "The Gulf crisis forced many travellers to rethink their approach to taking the plane," explained Mr Gunter Eser, the Iata director-general, after his organisation published a survey of business travellers in the wake of the Gulf war. The survey showed that about one third of the businessmen interviewed on both sides of the Atlantic had reduced their travel during the war, many by at least 50 per cent.

The main reasons for the cutbacks were the general economic situation, company policy to limit travel during the crisis and, particularly in Europe, reduced travel budgets.

"There is some worrying news here for the airlines," Mr Eser said. "Economic considerations were a major factor in determining whether these people take the plane, and the outlook is not good in some key countries – the US, Canada and the UK, for example – in the short term."

The Iata survey also revealed that about 75 per cent of businessmen felt there was no real substitute for air travel. This implied that 25 per cent believed there was a substitute. Indeed, a large number of businessmen interviewed felt that the telephone or the fax could provide a possible substitute for air travel. In Europe, airlines have also started to face competition on short-haul routes from new high-speed rail links.

Pressure on travel budgets has seen a large proportion of businessmen trying to reduce

overall travelling costs by trading down their tickets. Those who would usually have flown first class are now opting for business class, while on shorter routes many business class passengers are moving down the aircraft to economy. British Airways said that premium cabins such as first and business class continued to show the biggest falls in passenger volumes.

In contrast, volumes at the back end of the aircraft were now holding up quite well. But this was small consolation for airlines since yields in economy were extremely low, especially with the increase in competition and the heavy discounting on some leading routes with the introduction of new airline services and greater liberalisation in air travel.

This has been the case on the North Atlantic in particu-

lar, following the British government's decision to increase competition at London's Heathrow airport – the world's busiest in terms of international passenger volumes – and the new, more liberal, bilateral aviation agreement between the UK and the US.

Bilateral aviation agreements are expected to become increasingly liberal and are likely to be replaced eventually by multilateral agreements between large trading blocks. There are already indications that the European Commission will assume at some stage an active role in multilateral negotiations on future air agreements with the US or Japan as part of the process of establishing a single market for European air transport.

European airline liberalisation is entering its final phase with the EC's third package of measures aimed at opening up European skies by January 1993. This is ultimately expected to introduce greater competition in European air travel. But as Sir Michael Bishop, chairman of British Midland Airways, the UK airline, recently warned, many obstacles still remain in the way of further liberalisation of European air routes, including the difficulty for new entrants to penetrate the market because of the dearth of take-off and landing slots at congested airports.

A report on business air travel in Europe published by British Midland claims that businesses are paying up to 30 per cent too much for their air fares in Europe because of insufficient choice. The report says business travellers on transatlantic routes are now fairly well off because passengers travelling from Heathrow to New York, for example, can choose from the regular services of four carriers.

"Each of those airlines has to fight tooth and nail for their custom through highly competitive fares and by all types of service inducements," it says. In contrast, 12 of the 15 busiest routes from Heathrow to Europe are operated by just two airlines, the national flag carriers of the two countries concerned. In most cases, these carriers provide nearly identical frequencies and identical business air fares.

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## BUSINESS AIR TRAVEL 2

Paul Betts reports on a fierce transatlantic struggle

## Battle for passengers

A BATTLE ROYAL is being engaged over the North Atlantic. Since the beginning of the current summer air travel season, carriers on both sides of the Atlantic have been waging a fierce war to win passengers and market share in one of the potentially most lucrative sectors of the world airline market.

Increasingly liberal bilateral aviation agreements between the US and European countries and the British government's recent decision to abolish old rules restricting access to London's Heathrow airport - the world's busiest international passenger airport - have helped unleash a new era of competition on transatlantic routes.

Airlines have been multiplying special offers of low fares and other inducements in a blitz of newspaper advertisements and television commercials to attract new customers. New carriers have entered the market, while others have expanded their services and opened new routes.

The slump in air travel caused by the Gulf crisis coupled with the economic recession has further intensified competition, especially for high fare-paying first class and business class passengers. But the underlying reason for the new climate of competition on the transatlantic market is the air transport liberalisation process which has been taking place on both sides of the ocean.

The US took the lead 10 years ago by deregulating its domestic market, which accounts for about 40 per cent of world air travel. It is now carrying this process forward in the international market. "The US will continue to work to deregulate international aviation markets and push the doors wide open to free and unfettered competition for air transport around the world," Mr Samuel Skinner, the US transport secretary, recently said in a speech in London.

Mr Skinner also said this would inevitably lead, over time, to a genuine globalisation of airline companies similar to the multinational trends which have already affected many other important industries. Moreover, the US airline industry, currently undergoing a new phase of consolidation, has also been increasingly looking at international markets, and especially at the European market, for future growth.

During the past few years, US carriers have been expanding rapidly into the European market. The move reflects not only their efforts to seek new long-term growth opportunities but also to position themselves for the liberalisation of the European Community air transport market next year. The drive into Europe has been led by a new breed of giant US carriers such as American Airlines and United Airlines which have grown as a result of deregulation in the US market at the expense of weaker airlines.

Barely seven years ago, American Airlines did not operate a single service across the Atlantic. Since then, it has built up an extensive network from its US hubs to most leading European cities. United expanded into Europe even later.

With the acquisition of Pan American's London routes last year for \$24m, United has now emerged as a leading force on the transatlantic market.



Passenger cars: Inducements for travellers range from bigger seats to lower fares

American has reutilised by acquiring some of TWA's London routes for \$445m. Other airlines such as Delta, Northwest, and Continental have also been expanding into the European market. In turn, European carriers have also been seeking to increase their penetration of the US market by either negotiating new co-operation agreements with US airline partners or, in some cases, acquiring direct stakes in US carriers. Indeed, European airlines have been pressing the US authorities to relax restrictions on foreign ownership of US airlines.

## After long and difficult negotiations, the two governments finally agreed on a compromise

to enable them to forge broader associations with US carriers.

At present, foreign carriers can acquire up to 49 per cent of the shares in a US carrier but only 25 per cent of its voting stock. But Mr Skinner said the Bush Administration would support a change in the law to allow foreign investors to acquire up to 49 per cent of the voting stock of a US airline company.

The UK government's recent decision to abolish most of the London air traffic distribution rules, and the renegotiation of a new bilateral aviation agreement between the UK and the US, have also played a significant role in intensifying transatlantic competition.

Mr Malcolm Rifkind, the UK transport minister, has now opened up London's Heathrow airport to all carriers. Since 1977, new entrants had been prohibited from flying in or out of Heathrow. The restriction was originally designed to encourage greater use of Gat-

wick, London's second airport, and ease Heathrow's increasing congestion. But the old Heathrow rules clearly threatened to distort the UK's "open skies" policy and undermine the government's efforts to promote a multi-airline industry in the UK.

The UK government's decision was applauded by Mr Richard Branson, owner of Virgin Atlantic Airways, the fledgling UK long-haul carrier. "This is an incredible day for airline competition," Mr Branson said when he heard the news that the Heathrow restrictions had been scrapped. Not surprisingly, British Airways was unhappy by the decision to allow new competitors into the airline's traditional home base.

Virgin Atlantic, which had been restricted until this year to operate out of Gatwick, has now launched new transatlantic services from Heathrow to New York and Los Angeles and intends to expand its Heathrow services during the next few years.

At the same time, the UK government's decision cleared the way for American Airlines and United Airlines to start operating services to Heathrow. Even though the two US carriers had acquired the Pan Am and TWA Heathrow routes in multi-million dollar deals, they were still barred from flying into London's leading airport under the old regulations.

The rights for United and American to replace Pan Am and TWA at Heathrow were also at the centre of the renegotiation of the UK-US bilateral air service agreement, known as Bermuda 2. After long and difficult negotiations, the two governments finally agreed earlier this year on a compromise whereby the UK allowed American and United to replace TWA and Pan Am at Heathrow in return for Washington granting greater access

for UK carriers into the US market.

Although airlines on both sides of the Atlantic criticised the new UK-US bilateral agreement, Mr Skinner believed the new pact broke fresh ground.

"In the Heathrow agreement, we made available the so-called seventh freedom rights to UK airlines. What that means, for example, is that BA would be able to fly between Germany and the US without having to stop en route in London as more traditional rules require," he said. A UK carrier could now also purchase a significant stake in a German carrier and operate it as a German-designated carrier without providing any complaints from the US.

But the main point, Mr Skinner emphasised, was that transatlantic aviation was taking on a new look.

"We are moving towards stripping away the artificial constraints of bilateral agreements and allowing airlines on both sides of the Atlantic at least to exploit the true economic potential of the transatlantic market in a far more effective way. In a sense, the Heathrow agreement heralds the inevitable transition away from the bilateral process to a multilateral one," he added.

Mr Karel van Miert, the European Commissioner for transport, is also in favour of a multilateral system of negotiating future aviation agreements between Europe and the US with the EC now merging into a single aviation market. This is likely to be one of the most important long-term developments in further liberalising transatlantic air services and moving closer to real "open skies".

In turn, this will inevitably intensify competition even more in this important market. To a large extent, the dog fight over the Atlantic has only just begun.

EC airlines are fighting for traffic, writes Michael Donne

## Competition gets tougher

THROUGHOUT western Europe, the major airlines, including the major trunk carriers and the smaller regional airlines, remain deeply concerned about their sagging revenues in the wake of the continued economic recession and the impact of terrorist fears generated by the Gulf War.

With traffic down by more than 25 per cent and load factors - the percentage of seats sold - reaching an all-time low of 35 per cent on some intra-European scheduled routes, the airlines collectively have had their worst winter and spring on record.

The recovery, although now undeniably in progress, continues to be slow. According to the Association of European Airlines (AEA), which represents 22 of the major European carriers, it will take the airlines some time - possibly not until later next year - to fully restore their position.

The AEA points out, for example, that its members collectively lost more than \$100m in the first week alone of the Gulf fighting and have lost more than \$25m so far this year. It is estimated by the International Air Transport Association (IATA) that collective losses for its own 200 airline members of some \$2m in 1990 will rise to some \$4bn in the current year.

Even the biggest and strongest operators are suffering - the recent 1990-91 annual report for British Airways showed that in Europe as a whole (including UK domestic operations) on revenues of £1.9bn there was a deficit of £34m although total group revenues of more than £4.9bn produced a surplus of £157m.

Yet the long-term potential for revenue - and hopefully profit - is considerable, with air passenger numbers expected to double over the next decade. A recent white paper produced by the AEA on "Air Transport and the Internal Market" showed that in 1989 the total value of output of the air transport industry in the European Community was some £6.4bn or 1 per cent of the aggregate Gross Domestic Product of the EC. The sector was employing 320,000 personnel, excluding those employed at airports, in air traffic control and other services outside the airlines themselves.

Although the long-term outlook may be brighter, competition is tough and getting tougher with more than 160 airlines in the EC fighting for the available traffic let alone those from countries outside the Community. The AEA's 22 members account for more than two thirds of the passengers carried.

The main trunk airlines especially want to see more of the higher-fare business travellers and executives, and they are luring them with all kinds of inducements.

The most widely-publicised include increased space in business-class cabins, meals even on short flights, separate check-in desks and executive lounges; overall it can fairly be argued that most airlines are upgrading their standards of passenger care.

But what they still do not seem to be able to offer is what business travellers and their employers would most like to see: significantly reduced fares. This is despite frequent promises of such an improvement to come as a result of the increased competition expected to emerge from the prospective liberalisation of the market.

Even British Airways, which has traditionally eschewed frequent flyer programmes, has now been forced to join in the fray. Its Air Miles scheme, set up in 1988 to fill empty airline seats by persuading high street retailers to use the lure of free travel as a sales promotion, has now been extended to meet the challenge from US carriers.

"The success of Air Miles as a consumer incentive prompted us to develop a scheme that would reward our most valued customer, the frequent traveller," says Mr Liam Strong, BA's director of marketing and operations.

The BA programme, called Latitudes, is aimed primarily at the business traveller rather than leisure flyer, since points are awarded only on full-fare tickets in all classes and not on Apex or other budget tickets. Points - which are equivalent to air miles - are given according to the type of ticket bought. Thus domestic flights only qualify for 20 air miles and Club Europe 50. Club World generates 150 while First produces 225 miles.

A return economy ticket to Paris, for example, costs some 450 air miles but 6,800 air miles are needed for a return ticket to New York.

BA has also linked up with other suppliers, including Hertz car rentals and some airport parking services, to offer extra air miles. In addition, booking a flight through a Visa or Gold Mastercard gains an extra mile for every £10 spent.

So far about 100,000 frequent flyers have signed up with BA, and up to 500,000 are expected by the spring of next year. BA's reluctance in the past to get involved with frequent flyer programmes is partly due to the experience of US airlines



In-flight meals are being offered on shorter journeys

liberalisation of European air transport as 1992 and the single European market loom closer.

Where fares cuts are concerned, the airlines face considerable difficulty. While they do trim fares from time to time, overall cuts of the magnitude that business travellers want to see are not likely to emerge for some time to come, if at all.

This is because although the airlines' productivity (in terms of revenue tonne-kilometres produced per employee) has been rising at an average yearly rate of 3.5 per cent during the past 10 years, the airlines' costs remain relatively high due to many factors outside their control.

These factors include fuel prices (although these have now fallen back sharply from the very high levels reached last year as a result of the Gulf crisis), airport landing

and handling charges, air traffic control costs, increased safety and security charges, and losses incurred through delays arising from congestion in the air and on the ground due to inadequate infrastructure facilities such as terminal buildings, runways and air traffic services.

Coping with all these problems in the period immediately ahead will be among the airlines' major tasks. But the situation will be made more difficult by the need for a big economic restructuring of the air transport industry itself to help it meet the fiercer competitive conditions not only inside the single European market but also from the big US carriers outside it.

The Channel Tunnel, with its accompanying high-speed rail networks throughout Europe will also be a serious competitive factor - the AEA

has estimated that 110 existing international "city-pair" air routes in the EC will be affected by high-speed trains with almost 20 per cent of the air traffic on those routes being diverted.

One result seems likely to be the emergence of larger groups of individual airlines, either through mergers or inter-airline liaisons, some of which, such as British Airways link with Sabena of Belgium, are already under discussion.

It remains to be seen how far the EC itself will permit such concentrations at a time when its overall air transport policy is dedicated to increasing competition.

Moreover, many commercial organisations have discovered that more business can be conducted without travelling, by making more use of faxing and teleconferencing, resulting in severe and perhaps permanent reductions in travel budgets.

At the same time, various other EC measures now under consideration such as the imposition of VAT on airline tickets and the abolition of air travel duty-free sales threaten to cost the European airlines directly some \$1.7bn in lost revenues annually. Such moves are being resisted strongly, but many people believe they will be implemented eventually. British Airways has estimated that VAT alone would add between 4 and 9 per cent to ticket prices, while the withdrawal of duty-free would cost some \$700m. Such losses would have to be recompensed with higher, not lower, fares.

The battle for the business travellers of the future, therefore, will most likely have to be fought with other weapons than cheaper fares - such as an ever-improving quality of passenger service.

Notwithstanding the problems of airport congestion, airlines and airport authorities will have to give much more consideration than at present to speeding passenger flows on the ground, with slicker and smoother passenger handling overall - too many flights are late departing because boarding starts too close to published departure times.

Every airline will have its own response to such problems but it seems likely that only those carriers paying most attention to the concept of higher quality of service will survive in the fiercer competitive arena of the next few years.

David Churchill on frequent flyer programmes

## Bonuses for loyalty

THE ARRIVAL of new transatlantic competition in the form of United and American Airlines has brought with it an unexpected bonus for the business traveller: frequent flyer programmes.

This US customer loyalty system - whereby every flight taken with a particular airline gains bonus points to be used for free leisure travel or other rewards - is emerging as a crucial part of the marketing war between transatlantic carriers.

Even British Airways, which has traditionally eschewed frequent flyer programmes, has now been forced to join in the fray. Its Air Miles scheme, set up in 1988 to fill empty airline seats by persuading high street retailers to use the lure of free travel as a sales promotion, has now been extended to meet the challenge from US carriers.

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In recent years, the American traveller treats flying in much the same way as Europeans would catch a bus or a train; thus it became relatively easy for Americans to clock up frequent flyer points. One estimate suggests that more than 14m Americans have an aggregate of 700bn miles owing in various programmes.

One Florida couple accumulated 1.1m miles on programmes offered by Eastern and Continental Airlines; they exchanged them for a three-week world trip on Concorde.

The weakness in the concept gradually dawned on the airlines: in the rush to secure business after the deregulation of the American airline industry, they made it too easy to clock up travel points. This, not surprisingly, led to the somewhat ludicrous position of some aircraft flying with only handfuls of fare-paying passengers, with the rest flying on accumulated points. The shake-up in the American domestic airline business over the past 18 months was partly the result of this simple question of economics.

But it is not only the airlines which have come to regret the whole frequent flyer game. Many business travel managers in the US are questioning the benefit of such schemes. They reason that the true cost of paying for all those free-flying passengers is higher fares for their travelling employees.

Moreover, many companies still have problems deciding whether or not to allow the individual executive to keep the frequent flyer points when travelling on business - as a sort of management "perk" - or whether these should be used by the company to enable other staff members to fly and thus reduce travel costs.

Yet such is the popularity of frequent flyer programmes with the travelling American public, that scrapping such schemes would prove difficult to achieve, however much the airlines would like to offload the burden. Some airlines have sought to seek up some of the outstanding points by allowing them to be used as part-payment for cars and other consumer goods. But it is "free" flying that most travellers seem to want.

The lessons of the US is one reason why BA is firmly limit-

ing its frequent flyer programme to full-fare paying passengers. Mr Richard Branson's Virgin Atlantic airline, moreover, is concentrating its rewards programme for frequent flyers on non-flying rewards. "We don't have to problem of needing to fill empty seats," says Mr Steve Ridgway, managing director of Virgin's Freeway rewards programme. "We're trying to give our regular customers some genuine added value when they fly with us."

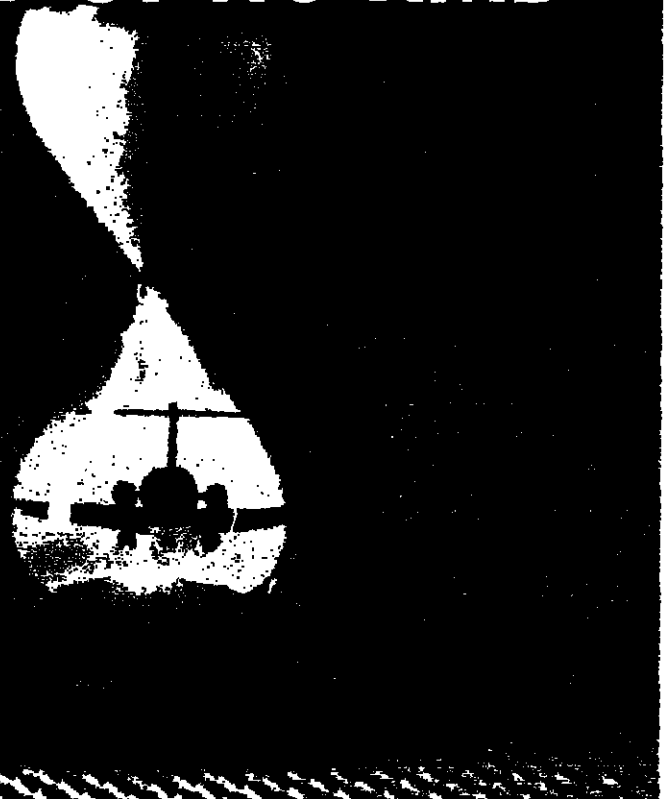
Virgin's Freeway programme offers just the sort of rewards to be expected from the Branson empire: apart from "free" flights it encompasses off-shore powerboating, flying lessons, a day at a health club, or a party safari in Kenya. "The whicker the better," adds Mr Ridgway.

Virgin has also got together with other UK suppliers to provide a more comprehensive network for travellers to gather points to put towards a Freeway reward. Last spring, for example, Virgin linked up with Dan-Air to provide a frequent-flyer programme. The benefit from Dan-Air's point of view is that the Freeway programme does not incur undue future liability: when a flight is achieved through the programme this is bought by Freeway at a commercial rate.

Frequent flyer programmes, moreover, are not confined simply to airlines. Thomas Cook, for example, has an exclusive (membership by invitation only) card for frequent travellers called the Cruise For, which gives a number of benefits - including \$100,000 travel insurance and an emergency cash facility - to its frequent traveller members.

But airline schemes are what most travellers want. United Airlines, one of the chief of new carriers now operating on the transatlantic routes out of Heathrow, has just fired one of the early shots in what could be a new frequent flyer war on this side of the North Atlantic. Its First Class and Business Class passengers who are members of its Mileage Plus programme now get double mileage on US - London routes. In addition, frequent flyers can also have the opportunity to take a partner with them on a future round trip to the US, Canada or the Caribbean.

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## BUSINESS AIR TRAVEL 4

## ■ ASIA-PACIFIC

## Carriers see long-term promise in the east

THE simmering row between British Airways and Virgin Atlantic over the availability of flights on the lucrative London-to-Tokyo route emphasises the potential which all the world's biggest airline carriers see for Japan and the Pacific Rim countries.

There seems little doubt that such is the planned growth of the region - estimated to account for a quarter of the world's gross domestic product by the end of the century - that there will be considerable expansion of business air travel in the long term.

Yet in the short term the Pacific Rim region - if less affected by the recession and war than the US and European markets - still appears fragile.

**Work is under way to double capacity at Narita airport while an entirely new airport is being built at Osaka**

"The Gulf crisis affected passenger volume most severely on our European and American routes," says Mr Katsuke Inui, chief operating officer of All Nippon Airways, Japan's largest airline.

"When the war ended, we thought that demand would recover completely by the end of June, but the after-effects of the crisis were worse than expected," he adds.

Trade estimates suggest that the Gulf war caused a 10 per cent slowdown in traffic out of the region, with a slightly

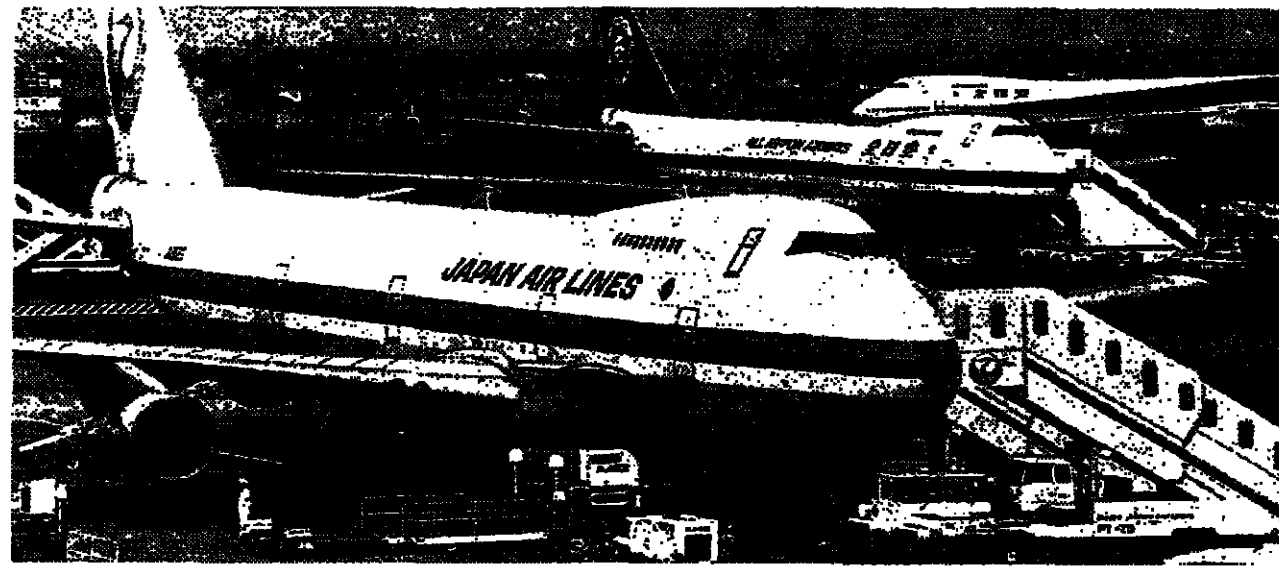
smaller fall-off caused by the recession in the US and parts of Europe.

Yet Mr Inui firmly believes - as do the other Asian carriers - that the current slump is only short-term. "The Japanese market is especially rich in potential for growth in travel abroad: about 11m Japanese travelled abroad last year, with that figure set to grow to more than 20m by the end of the century," he predicts.

ANA has recently re-ramped its business class service to catch up with the very high level of service provided for business travellers throughout the region. Japan Airlines has also improved its business class seating - moving to a seven-across configuration, for example, instead of eight across - and upgraded its in-flight catering.

JAL is also one of the airlines experimenting with a satellite telephone service on some flights, along with perhaps a more useful in-flight fax facility.

JAL and ANA are well aware of the intense international competition to gain access to the Japanese business market. Some 46 other airlines operating from 38 countries have landing rights in Tokyo. Another 38 carriers are waiting in the wings.



JAL improved its business-class seating, upgraded in-flight catering and is experimenting with satellite telephones

Further international expansion into Tokyo has been held back by the restriction on traffic at Japan's main two international gateways in Tokyo and Osaka. Work, however, is already under way to double capacity at Tokyo's Narita airport, while an entirely new airport is being built at Osaka.

The problems of getting

through the Tokyo traffic from Narita airport have been eased by the launch of an express rail link taking just 50 minutes to the centre of Tokyo. The train was designed with the international traveller in mind: announcements are in English as well as Japanese and there are local and international phone links aboard the train.

Japanese government restrictions on airlines make it impossible for carriers such as Virgin to offer individual limousine services from the airport, similar to that offered elsewhere in the world. Virgin says it offers a "limousine bus service" instead from Narita airport.

Its latest wrangle with BA

over the Tokyo routes came last month when Mr Richard Branson, Virgin's chairman, applied to the UK's Civil Aviation Authority for two of BA's take-off and landing slots to Tokyo.

Virgin, which at present flies to Tokyo six times a week, asked the CAA for two more slots to operate a daily service.

It also wanted the CAA to limit BA's total number of slots to Narita from 26 to 24.

It is seeking further BA slots at Narita because the Japanese authorities have refused to increase the total number of slots available for UK carriers. BA described the move as "a further example of Virgin seeking unjustified substitution of rights historically exercised by BA."

A previous application by Virgin for four BA Narita slots was granted by the CAA. A subsequent appeal by BA to Mr Malcolm Rifkind, the transport secretary, was turned down.

One of the factors which led Lord King, BA's chairman, to tell shareholders last month that the airline would not in future make donations to Conservative funds.

Such wrangles probably do not unduly worry the frequent business traveller to south-east Asia, whose concern is mainly to arrive on time and in good shape. This has made non-stop flights the key factor for many executives when choosing an airline.

Cathay Pacific, the Hong Kong-based airline, recently

announced that it has now scheduled in earlier departure times.

"The real attraction of an earlier departure for executives is the better choice of onward connections to Korea, Taiwan and Japan," explains Mr John Dance, Cathay's UK manager.

Australian airline Qantas has also taken advantage of its new Boeing 747-400 aircraft to speed its service out of the UK, with stopovers at Singapore and Bangkok before flying directly on to Sydney and Melbourne. With 70 per cent of our passengers now being international and only 30 per cent Australian, compared with a 40-60 ratio a few years ago, it is important we meet the international demand with our routes," says Mr Wayne

**Such wrangles probably do not unduly worry the frequent business traveller to south-east Asia**

Pearce, Qantas UK manager. One great advantage that both Cathay and Qantas have for the business traveller is that they fly out of UK regional airports such as Manchester direct to south-east Asia. But, increasingly, British executives located close to a UK regional airport only limited access to Heathrow are flying into continental airports - such as Paris or Amsterdam's Schiphol - so as to catch connections to Asia.

David Churchill

## ■ US AIRLINES

## Struggling in a sea of red ink

IT IS an unfortunate fact that there is an inverse correlation between the health of the airline industry and the conditions which the travelling public enjoys - at least on a short-term basis.

So while US airline executives generally have been battling against a sea of red ink during the past year, the opportunities for cheap travel, seat availability, increased opportunities to earn free "air miles" and so on, have been substantial.

From the airlines' viewpoint, the problem has basically been one of oversupply - made worse by the disruption to traffic and sudden surge in fuel prices which occurred during the Gulf war, the continued existence of carriers which have sought bankruptcy court protection, a variety of labour problems, and pressure on costs generally.

Very simply, the economic recession in the US has seriously dented domestic traffic growth, although the international picture remains slightly more cheerful.

A number of US carriers, moreover, had entered the nineties with severely strained balance sheets - the product of the leveraged bid climate in the eighties and the susceptibility of the airline industry, with its strong cash flow and often attractive assets, to this type of activity.

As a result, the increase in fuel prices in the latter half of 1990 put an enormous squeeze on the industry, which only lost more than \$2bn in the fourth quarter of 1990 and a similar amount in the first three months of 1991.

A number of the more financially frail carriers - such as Eastern Airlines, Pan Am and Trans World Airlines - were pushed to, or even beyond, their limits.

Eastern, already in bankruptcy, finally grounded its operations after Christmas. Continental Airlines, Pan Am, Midway Airlines and America West, all filed under Chapter 11 of the Bankruptcy Code. TWA embarked on - and is still engaged in - an ambitious debt restructuring plan.

But from a traveller's viewpoint, the short-term effect of this severe profits squeeze has been anything but unpleasant. Price-discounting has been rife, with many of the initiatives being started by the sliding carrier.

This is understandable: the need to increase cash-flow becomes paramount. The trend was, perhaps, most marked on the transatlantic routes when terrorism fears caused the flow of international business travel to dry up. At that stage, it was possible to fly return for as little as \$300 and - for a short time at least - there was little problem in obtaining a seat. This level of discounting on international routes has now dimmed.

ished, but on internal US routes bargains can still be found.

Airlines are also sometimes flexible about the "small print" conditions of these special offers - although they will never admit to this publicly. One airline carrier, for example, recently offered a special deal on a New York-Los Angeles route but cheerfully waived the seven-day advance booking requirement, presumably in the hope of squeezing a little more traffic on what was ultimately a half-empty aircraft.

It is true that while the pressure of financially fragile carriers in the industry has benefited consumers in terms of ticket prices, it has not always made for the smoothest of journeys. Most dramatically, one could point to the dramatic Friday night shut-down of Eastern's operations which left ticket-holders with the hassle of rearranging their flights.

Rather more pervasively, the state of an airline's finances seems to bear some relationship to its ability to deliver passengers to their destination on time and without complaints.

This is a generalisation, and should not be pushed too far. But it is noticeable, for example, that the index for airline performance in 1990 quoted in the most recent issue of Business Travel News, included American, Southwest, United and Delta in the list of top six airlines. The bottom three comprised TWA, Continental and America West.

In the case of Eastern Airlines, moreover, even the safety question came into play. Its unions lobbied heavily in Washington, suggesting that the airline was negligent in its safety practices. Then, just as management was attempting to repair the damage done from these allegations, a grand jury indicted nine Eastern managers on charges of falsifying records to make it appear that repairs had been done when they had not.

In the longer term, there is little doubt that many airline analysts feel that the steady consolidation of the industry is reaching its final phase. New airlines, which surged into market after deregulation have slowly been absorbed. The recent bout of losses has forced others to sell off assets in the hope of survival.

Many pundits reckon that three airlines - Delta, United and American - will make up a new class of "super-carriers", with extensive domestic and international networks, although there may be more limited roles for a few other survivors.

The question is, will such a scenario push prices higher in the future, or will some greater measure of international competition come into play?

Nikki Tait

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## BUSINESS AIR TRAVEL 5

## ■ SUPERSONIC TRAVEL

## Concorde flies on

FOR 22 years it has been the stuff of dreams: Concorde, the world's first and only commercial supersonic aircraft, came into its own during the boom conditions of the 1960s when it was more important to cross the North Atlantic in style, refreshed and on time, than to worry about the cost.

Top business executives such as Sir James Goldsmith, Lord Hanson, and Sir Hector Laing were all frequent flyers at twice the speed of sound in pursuit of expanding their business empires. For them - and others such as rock stars and sports personalities - the New York return fare of \$5,000 was well worth the expense in return for the substantial savings in their time.

But in the cost-conscious 1990s all that has changed. For many companies, allowing their executives - however senior - to travel by Concorde has to be carefully weighed against other factors. Not least, for example, is whether the time savings are actually necessary and whether allowing the chairman to fly supersonic not only punches a hole in the travel budget but also causes discontent among more junior executives whose flying is restricted or downgraded to the back of the aircraft.

What do British Airways and Air France (the two operators of scheduled Concorde services) plan to do to make the aircraft more attractive to the business user in the 1990s?

The options are rather limited. Given the finite nature of Concorde - there are only 14 (seven with BA and seven with Air France) in operational service and each has only a maximum of 100 seats - there is little scope for expanding the present service in either frequency or destinations. In fact, the age of Concorde aircraft means that the time will soon come when BA and Air France have to consider carefully the life-spans for their remaining fleets and the availability of spares. They may have to decide to curtail the chartering of the aircraft for leisure trips.

Both airlines also have a problem in persuading business travellers that Concorde really does offer the sort of time advantage that can give them the edge in their work. The outward journey from London and Paris is clearly of most benefit to executives wanting to save time.

With a check-in only half an hour before departure (with only 50 to 70 passengers boarding a typical flight there are none of the delays when boarding a Jumbo), the execu-

tive on the 10:30 Concorde flight out of Heathrow will have been able to sort out his London desk before catching the flight and arriving at JFK at about 9:30 on the same morning.

The real drawback - as every seasoned traveller will know - is not in the actual flight time itself (which is where Concorde obviously scores) but at the airports at either end of the trip.

Heathrow's Terminal Four (where Concorde flies from) has become a disaster for business travellers who want to check in late because of the tight security rules. Executives usually find themselves having to push through hordes

meals which, given the cramped facilities, are perfectly adequate but just come at the wrong time of the day for the outward flight. It is either too late for breakfast or too early for lunch.

One of the other great advantages of Concorde - apart from the 3½-hour flight time - is that in spite of flying twice as high as a regular Jumbo, the Concorde cabin is actually pressurised at a much lower altitude. Thus the normal dehydration associated with a long-haul sub-sonic flight is barely noticeable to a Concorde traveller.

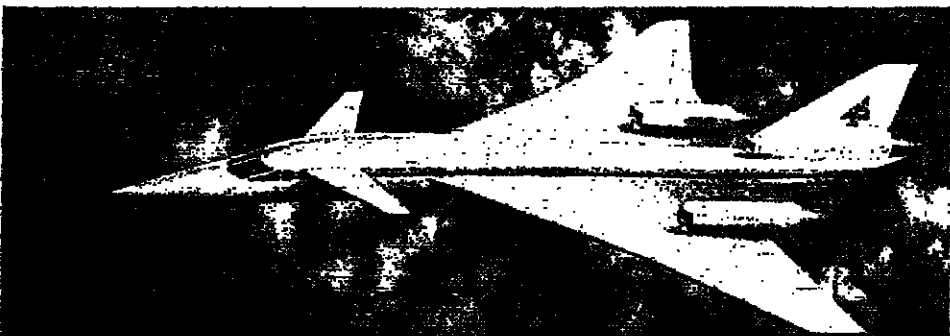
The only snag with the jet-setting Concorde scenario is that the actual elapsed body

France achieve a distinct price advantage over BA.

Air France, for example, will fly a UK executive out of Heathrow on the 7:30 morning flight to Paris in order to catch the 11am Concorde flight to New York for a single fare of just £1,836. (Return fares are double.)

This is significantly less than BA's one-way flight fare of £2,515 and even under-cuts BA's first-class fare of £1,835 on the same route.

"We can tell cost-conscious companies that if their executives are allowed to fly first class but not Concorde with us, they can fly Concorde with us," says an Air France spokesman.



After Concorde? An artist's impression of a possible future supersonic business jet

of holiday travellers (some-what akin to flying out of a Third World airport) or seeking the help of a BA staff member if there is going to be any chance of catching the aircraft at all.

At JFK airport in New York, the problem is firstly getting through immigration (although BA has worked hard to speed this up for Concorde passengers) and then getting into the city itself. Air France offers a complimentary helicopter service to Manhattan.

But even with all these drawbacks, it is still possible to breakfast in London's Savoy Hotel overlooking the river and arrive in New York feeling relatively refreshed in time for a business lunch.

The Air France out-ward-bound Concorde to New York leaves at 11am Paris time and arrives shortly before 5am New York time.

Few frequent business users of Concorde apparently take advantage of the in-flight

time of the outward journey means that by the evening, many executives are beginning to feel the time difference.

While flying out with Concorde from Europe to North America has clear benefits, these are not so obvious on the return leg. The 6:30 morning BA flight out of JFK does not reach London until 6:20pm local time. The 1:45pm flight out of New York is more popular: it allows a morning for work in the city - but it does not arrive until 10:25pm London time at Heathrow.

The return Air France flight leaves New York at 1pm and arrives in Paris at 11:45pm local time. This makes it too late for any on-going connection in Europe, so Air France puts Concorde passengers up overnight in the Meridian hotel (which it also owns).

While people who can afford to fly Concorde do not normally need to ask the price, the new era of tighter corporate travel budgets has seen Air

But does Concorde have a future? "It clearly has a niche in the market for the traveller who needs to get across the North Atlantic in the fastest time possible," says Mr Colin Rainbow, commercial director of Pickfords Travel.

BA and Air France, moreover, continue to assiduously woo the top echelons of business to use the aircraft when possible, even to up-grading regular first class passengers to give them a taste of the fast life.

Yet all this may be in vain. After 22 years, Concorde will soon be beginning to show its age, whatever herculean the engineers achieve to keep it flying.

With the plans for a replacement supersonic aircraft still looking a long way off, the high-flying executive in the early part of next century may have to eschew the glamour of Concorde for more mundane sub-sonic travel.

David Churchill

## ■ BRITAIN

## Market rivalry benefits flyers



Smaller airlines continue to thrive in the domestic market: Brymon Airways uses Dash 7s at London City airport

THE CLOUD over UK domestic air travel caused by the Gulf war and recession has had one silver lining: the pressure on routes and Heathrow airline slots has been eased by the fall-off in demand.

Last autumn, for example, British Midland appealed against the Civil Aviation Authority's decision not to reduce British Airways' 14 flights a day on the London to Glasgow route. British Midland felt that BA had too many flights for the market and argued that it could not respond because of few slot times available at Heathrow.

But British Midland is now less worried by the imbalance. It feels it has enough flights at the moment on the London to Glasgow route with eight a day to meet market demand after the war and during a recession: it feels that BA is doing itself more harm than good in keeping 14 flights a day to Glasgow.

Such a view highlights the continuing intense rivalry between BA and BM in the domestic market - a rivalry which has seen BM chip away at BA's traditional dominance of its home market over the past decade. While such competition has been resented by BA as it has sought to expand its sights worldwide, the rivalry has undoubtedly been good for the business air traveller.

Air fares on the main domestic routes are more competitive than a decade ago and far more so than in comparison with those charged between European cities.

But it is the level of service that has changed beyond all recognition in the UK market as a result of competition. Only a few years ago, the chance of a meal or drink in-flight was almost impossible; now, the service for full-fare paying business flyers is much improved, although still not as good as many frequent business travellers want.

On British Midland's Diamond Service class for business travellers, for example, passengers are served hot or cold food depending on the time of the day, along with free wine and drinks. In addition, a wide range of morning and evening newspapers is available, with hot towels to freshen up before landing.

Three or four years ago to have provided hot towels on domestic routes would have been unthinkable; they were the prerogative of international air passengers on long-haul routes.

The competition brought

about by British Midland meant that BA was forced to couple of years ago radically to upgrade its domestic shuttle services, providing meals and drinks on flights instead of the previous rather miserly catering.

BA, however, still retains its dominance of UK domestic routes with its generically named Shuttle fleet. For full-fare paying business travellers, BA has retained its unique guarantee in the UK of a seat even if the aircraft is full by providing a back-up service.

While BA has improved its in-flight services in line with the competition and the airline's own philosophy of improving its value for money, it still believes that the frequent business traveller is primarily looking for speed, flexibility and reliability of service. Hence BA brought in self-ticketing machines called "TimeSavers" to enable frequent flyers to buy their ticket and book their seat at the air-

port just 15 to 20 minutes before the flight, making use of a special booking card. BA has responded to criticisms that the system does not always work by extra effort on machine reliability as well as developing the same automatic facility through travel agents.

In spite of the competition between BA and British Midland, route prices between the two airlines remain fairly competitive at present. Neither airline wants to start off a new price war at present, given the fragility of the recovery post-war and the continuing impact of the recession.

Sir Michael Bishop, chief executive of British Midland, says that "a price war at this time is in nobody's interest." Where BM is competing, he adds, is on special deals for members of its frequent flyer Diamond Club.

BA at the moment, however, has been scoring a tactical advantage with the offer of triple Air Miles points on its Lat-

tudes frequent flyer programme.

But the airlines are also constrained by market forces. "There is no doubt that the domestic airlines are facing tougher competition from the rail network," points out Mr Ron Spiers, director of the ABC World Airways travel guide. "This is why they are pushing to achieve brand loyalty through special schemes and so on," he adds.

Dan-Air, for example, which has secured a new lease of life in the UK following the demise of Air Europe earlier this year, is pushing new special benefits for business travellers including speedy check-in systems.

Passengers with hand luggage on its routes to Aberdeen, Manchester and Newcastle can organise their check-in for the return sector of their journey while at Gatwick. Seats are held until 15 minutes prior to scheduled departure.

Dan-Air is one of a number of smaller airlines which continue to thrive in the domestic market in spite of the competition from BA and BM and the impact of Heathrow now being open to all-comers.

While the greater de-regulation at Heathrow benefits BA and BM in providing regional services, the specialist regional airlines are having difficulty in finding and being able to afford Heathrow slots to provide connecting services with some of the smaller regional airports.

These airlines also provide some of the essential regional services which are unprofitable for the larger carriers with substantial overheads. Birmingham European, for example, took over the Birmingham to Belfast International route from BA and is now operating four times daily on weekdays using BAe 1-11jets.

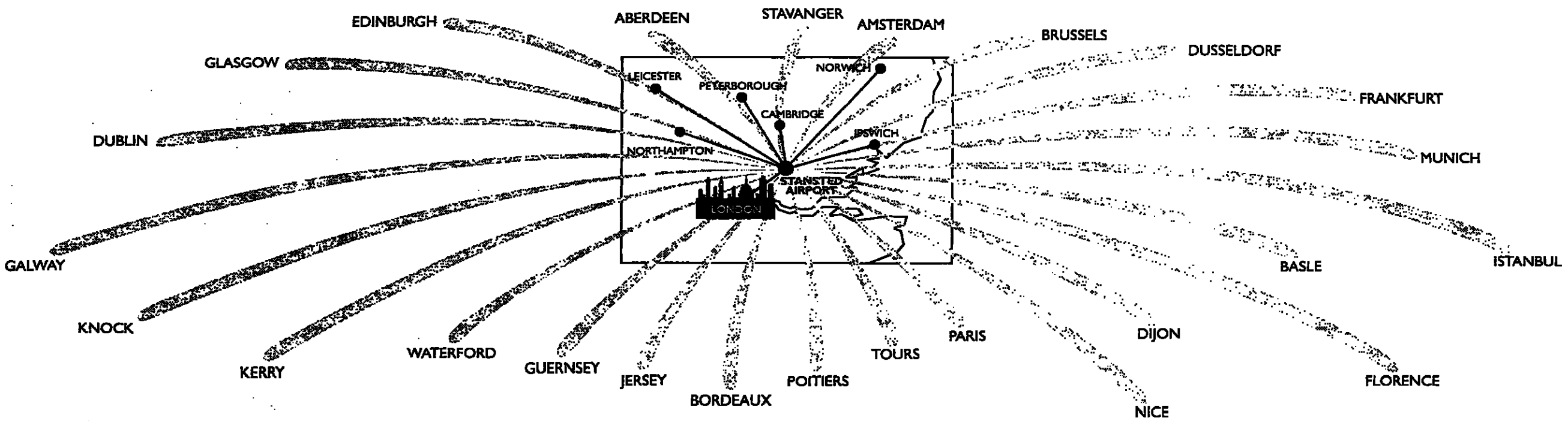
During the 1990s it will probably be such specialist operators who will provide the main thrust in development of services.

BA's sights are firmly set, quite rightly, on its world-wide markets. British Midland's Sir Michael Bishop also has his eyes set on continental Europe: by 1995, he says, three-quarters of the airline's business will be in Europe, compared to 20 per cent at present.

For the business passenger, however, the benefits they seek will be faster handling on the ground and more reliable services. The airlines that can best offer - and achieve - this will be the domestic airline that secures the business air traveller market in the 1990s.

David Churchill

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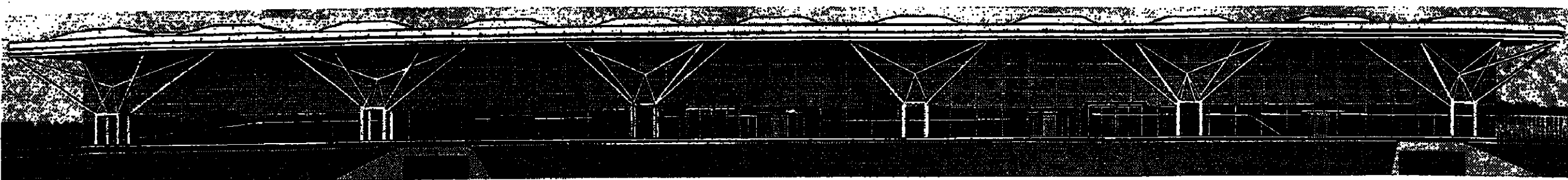
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## BUSINESS AIR TRAVEL 6

Michael Donne reports on developments in air traffic control

## Making the most of Europe's airspace

CONSIDERABLE efforts are being made throughout the UK and western Europe to improve the overall air traffic control system, to enable the air transport industry to cope with the anticipated long-term growth in traffic.

Airports and air traffic control (ATC) are heavily dependent upon each other - the best airport terminal in the world cannot function without adequate ATC while the traffic control system must be capable of handling everything that all the air terminals in a given area hand over to it. If either element is in any way inadequate, the air transport system as a whole suffers.

Some time ago, the European Civil Aviation Conference (ECAC), representing the civil aviation interests of more than 30 countries in central and western Europe, drew up a strategy for the improvement of air traffic control in Europe, designed to meet an expected growth in traffic from 4m flights through the central ECAC area in 1990 to between 5m and 7m by the year 2000, with a growth of between 7 and 9 per cent a year.

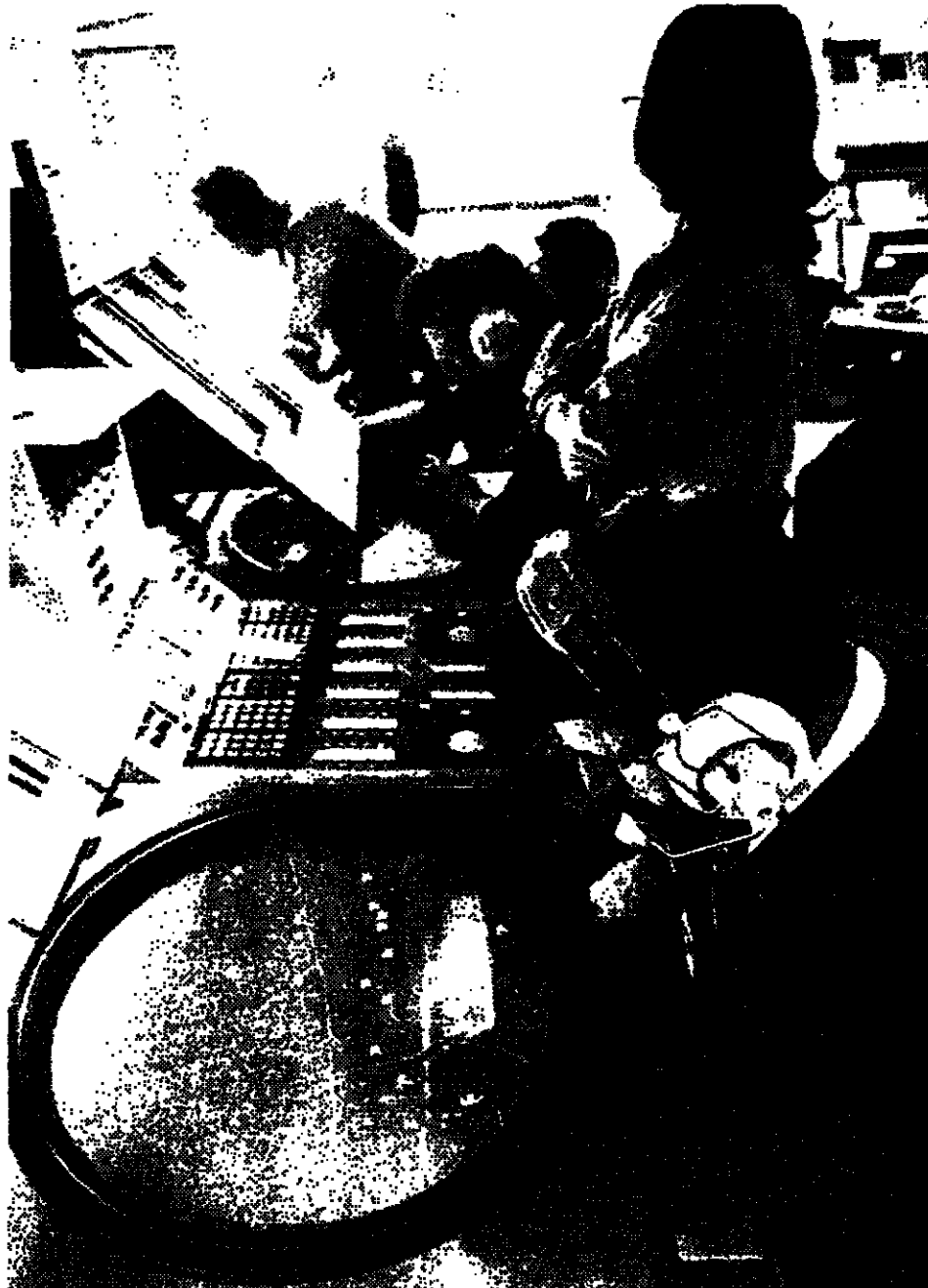
Although the recession and the Gulf crisis combined have created a hiatus in the situation over recent months, this is now passing and the original growth rates seem likely to be resumed soon. The need for improvements in air traffic control remains paramount.

ECAC ministers decided in October 1988 that air traffic "flow management" - the efficient handling of Europe's multitude of intersecting streams of aircraft - should be progressively centralised into a single control unit which is expected to be fully operational by about 1993. This is a vital step forward in making the best use of available airspace capacity in what is one of the world's most complex and active air traffic regions.

In addition to improving flow management, however, much work is being done to expand the capacity of the overall air traffic control system - fitting ever more aircraft into the available three-dimensional airspace with absolute safety.

Investment in equipment has been stepped up and is now running at a total ECAC level of more than Ecu700m a year. New communications and data links have been installed, new control sectors added, "crisis management cells" established and staff recruitment and training increased. The full benefit of these measures is only now beginning to be felt, as many of them require several years to take complete effect.

Eurocontrol, the existing central organisation for air traffic control in Europe, is playing a key role in all this and its importance in the future organisation of air traffic in Europe is assured. It has been selected by ECAC as the vehicle for creating the new centralised air traffic control system for much of western Europe, capable of expansion



London air traffic control at West Drayton. The UK is spending £750m on ATC improvements

to include other countries later on.

Under the leadership of Mr Keith Mack, formerly head of the National Air Traffic Services of Britain's Civil Aviation Authority (CAA), Eurocontrol is spending Ecu38m on the design phase of an advanced air traffic control system for western Europe. This phase is expected to be completed by 1995 when it will move into the implementation phase, costing some Ecu900m, and including detailed technical design, development, procurement and installation to be progressively introduced with completion set for around 2004.

By then, it is intended that Europe will have the most modern ATC system in the world, able to cope with the complex and expanding flows of traffic through more than 20 countries well into the 21st century. Meanwhile, in the UK, the CAA is spending £750m in an "Investing For Growth" programme covering more than

150 big ATC improvement projects, besides raising the number of controllers.

One element of great significance has been the development of a new control system called the Central Control Function (CCF), based on a "tunnels in the sky" concept of one-way aircraft arrival and departure routes for each of the airports in the south-east of England.

The CCF, based on a system already used in the busy New York and other US terminal control areas, involves bringing into service modern radar displays and uses improved technology to present information to the controllers. It is designed to streamline the controller's task and lead to an increase of more than 30 per cent in the airspace capacity over south-east England when it becomes fully operational in December 1995.

Already the first phase of the CCF has been inaugurated, moving the controllers who

manage flights arriving at or departing from the London Terminal Area into a new operations room at the London Air Traffic Control Centre at West Drayton near Heathrow Airport. In a later phase, to be completed by 1993, the approach radar control functions at Heathrow, Gatwick and Stansted airports will be transferred to the new operations room.

When fully operational by



Much work is being done to expand the capacity of the air traffic control system - as well as improving flow management

the mid-1990s, CCF will benefit all air travellers using British airspace - not only those using the London airspace - because a high proportion of all flights, both domestic and international, fly over the south east of England, and the CCF will smooth those traffic flows.

The CAA is already considering the extension of CCF-type systems to the north of England and the Scottish Lowlands to meet the special needs of those areas and their predicted traffic growth. Elsewhere in the UK, a £3m ATC improvement programme has been inaugurated at Birmingham International Airport (where a £80m second terminal has become operational this summer, raising the airport's capacity to more than 6m passengers a year).

Also part of the CAA's £750m expansion programme is the construction of a £200m en-route air traffic control centre

near Fareham in Hampshire.

Due to become operational in 1995, this centre with about 800 staff will manage all en-route flights over England and Wales, complementing the CCF operations at the London Air Traffic Control Centre.

Looking even further ahead, the CAA is increasing its wide-ranging programme of research and development to examine and identify the benefits likely to arise from a combination of improved operational procedures and technological developments.

For the longer term, other new developments promise to help air traffic control systems worldwide to cope with the upsurge in traffic. One development to which increasing attention is now being paid is the use of satellite communications for aircraft, under a system developed by the International Maritime Satellite Organisation (Inmarsat).

While much emphasis has been placed upon the use of "Satcoms" for provision of in-flight telephones and fax machines for the use of passengers in aircraft cabins, such uses pale into insignificance compared with the advantages that "Satcoms" can bring to air traffic services.

Mr Oluf Lundberg, director-general of Inmarsat, said in Paris earlier this summer that these responsible for aeronautical safety were now convinced that satellites were the real key to the future development of effective air traffic services. The combined technologies of mobile communications satellites and global navigational satellite systems provided the raw materials with which to build air traffic control services systems for the next century.

Mr Lundberg said that the International Civil Aviation Organisation (ICAO) - the aviation technical agency of the

UN, and its Future Air Navigation Systems (FANS II) Committee, was pushing hard to develop system concepts and to secure international acceptance for specific satellite-based air traffic service plans.

Dr S. S. Sidhu, the ICAO secretary-general, believes that the FANS committee will have "the same impact on aviation as the introduction of the jet aircraft in the 1950s."

This coming September, at a big air navigation conference sponsored by ICAO, the FANS committee will be discussing an overall plan for the introduction of satellite-based communications, navigation and surveillance systems, to become available worldwide before the end of the century.

The following decade is expected to see a gradual phasing out of ground-based systems with the aim of replacing them completely by the year 2010.

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## BUSINESS TRAVEL SURVEY

### 18 November 1991

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Paul Betts reports on developments in air traffic control

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## BUSINESS AIR TRAVEL 7

Paul Betts reports on the commercial aircraft industry

# Programmes reflect trend towards larger airliners

AT the Toulouse headquarters of Airbus in south-west France, the European consortium has begun assembling the latest member of its expanding family of airliners: the A340 four-engine long-range jet.

The new airliner, the biggest to be built by Airbus, will fly for the first time in October. Its sister aircraft, the twin-engine A330, will also be assembled in the huge new facility built by Aerospatiale, the French Airbus partner, at the Toulouse complex.

On the other side of the

about the sustained long-term growth prospects of air travel. This is expected to average 5.6 per cent over the next 10 years despite a sharp dip this year following the industry's particularly deep cyclical slump, exacerbated by events in the Middle East.

However, airline executives and manufacturers have warned that inadequate investments in new airport infrastructure threatens to clip the wings of air transport growth. Congestion at busy international airports has already started building up again with the gradual recovery in air travel since the Gulf war.

Air traffic control delays have also continued to cause serious disruptions, although the industry believes air traffic control problems can be more easily resolved than the developing congestion crisis on the ground at many airports in Europe, the US and increasingly in the fast-growing Asia-Pacific air travel market.

Bigger capacity aircraft are one solution to beating the airport congestion crisis. But airlines have also sought to improve the overall comfort of their high-yielding first class and business class cabins by turning to the new generation of wide-bodied aircraft. Business air travel surveys have repeatedly shown that punctuality and leg-room are among the most persistent demands of business travellers.

**They are also showing increasing interest in very high capacity aircraft capable of seating 600 or more passengers**

The other growing demand is for non-stop services. In the long distance market, airlines have been turning to wide-bodied twin-engine aircraft with the range capabilities and cabin spaciousness to enable them to operate profitable direct services between two destinations which could not sustain a full Boeing 747 jumbo operation. US carriers have successfully used twin-engine wide-bodied jets such as the Boeing 767 extended-range aircraft to develop direct non-stop links between cities such as Pittsburgh or Dallas to European destinations.

Airlines are now looking at the new wide-bodied aircraft such as the 777 or the A330 to

provide either more seating capacity for busy short- to medium-range routes or, in their extended range versions, for non-stop international services.

They are also showing increasing interest in very high capacity aircraft capable of seating 600 or more passengers. Indeed, this appears to be the next big challenge for aircraft manufacturers.

Airbus is already talking about developing a 600-700-seater A350 jumbo to challenge Boeing's dominance of the

**Manufacturers are continuing to study the development of a new superjumbo passenger aircraft to replace Concorde**

jumbo market with its 747 airliners. "The ultra high capacity aircraft is the next possible big investment by Airbus," Mr Stuart Iddles, the European group's head of sales, said at the recent Paris Air Show.

Although the product itself belongs to the long term, our short term includes the process of clarifying our thinking and our medium term could well see increasing attention to it," he added.

Mr Jean Pierson, the Airbus managing director, said the European consortium was now defining with a number of selected customers the potential for such an aircraft. He suggested a launch decision could be expected in 1997 for the new jumbo to enter airline operations in 2002.

Boeing, which has been concentrating its attention on its new 777, has also started studying the possibility of building an even larger 747.

"In addition to the 777 family of airplanes, Boeing market analyses indicate an evolving need for subsonic airplanes larger than the 747-400 (the latest member of the 747 family)," said Mr Philip Condit, a Boeing executive vice-president, at the Paris Air Show last June.

"On some heavily travelled long-range routes, a number of airlines today fly two 747s departing within one to four hours of each other. It is likely that the market will require a 600-seat, or larger airplane by the year 2005 and maybe earlier," he added.

Mr Condit said Boeing was talking to customers and looking at a variety of options

to meet these future demands for a super jumbo. "Possibilities include a stretched 747-400, a 747 with a full-length upper deck and an all-new large airplane," he said.

Although the longer term emphasis is on larger aircraft, manufacturers are also working on several new, smaller, narrow-bodied aircraft developments.

The regional and commuter airline market is expected to expand over the next decade, providing feeder services to expanding international airline hubs in the US, Europe and Asia-Pacific.

Airlines will also face an increasing need to replace their older generation narrow-bodied aircraft with new airliners meeting more stringent noise and other environmental requirements. All current forecasts envisage a very high level of retirements of older narrow-bodied aircraft in the early 1990s, with perhaps as many as 1,000-1,200 aircraft being retired over the next two to three years.

Manufacturers are also continuing to study the development of a new superjumbo passenger aircraft to replace Concorde in the next century. This, however, is expected to be a broad co-operation venture between all leading airframe and aero-engine makers because the market is unlikely to sustain more than one project.

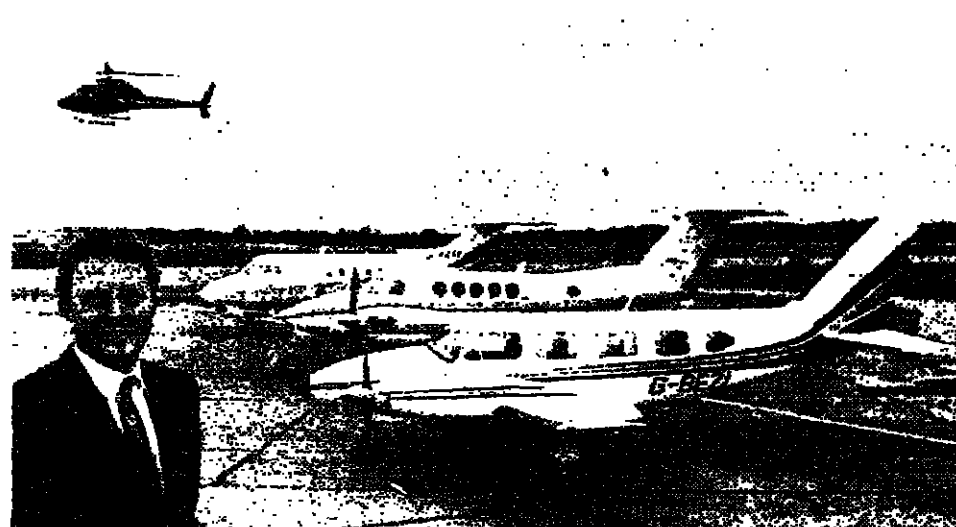
A superjumbo commercial transport international co-operation study group has already been established to look into the environmental, business and technical issues of developing a new superjumbo airliner. The group includes all the leading aircraft manufacturers.

The key to success of this programme, according to Boeing's Mr Condit, is that "it be environmentally successful, technically feasible and economically viable."

He said the programme goals involved the introduction of a new superjumbo aircraft by around the year 2005. It would travel at a speed of Mach 2.4 with an initial range of 5,000 nautical miles, carrying 6,500 passengers, and operate with fares similar or very close to subsonic aircraft fare levels.

## BUSINESS JETS

## Sales rise after Gulf war



The range of business jets and light aircraft available on the market continues to develop. Air London chairman Anthony Mack with some of the transport his company offers

The company does not break down sales by model but says that combined sales of the Falcon 900 and Falcon 50 - a smaller, shorter-range jet - reached 32 during calendar 1990.

On those figures, Gulfstream is still well up with the field. It sold 32 G-IVs in calendar 1990. The company comments: "We ended last year with the best profitability in the history of the company."

The figures compare with 30 aircraft sold in 1989 and 49 in 1988. But Gulfstream spent 1988 clearing a \$1.5bn backlog of orders.

Performance and size are Gulfstream's selling points.

**Experience gained from military jets is feeding into the design of the superjumbo business aircraft**

The company notes that its aircraft have had trans-Pacific range since the G-III, the predecessor to the G-IV. Canadair emphasises its price advantage.

Dassault, by contrast, emphasises the safety advantages of its three-engine configuration and what it says is the Falcon 900's less thirsty fuel consumption than the G-IVs. The 900, the company says, is also popular with its pilots.

Certainly Dassault has the advantage of the technology developed out of many years' experience in building high-performance jets for the military. Its Mirage series of fighters date back to the early 1960s and the type has sold in large

numbers to air forces all over the world.

Much the same can be said of Sukhoi, Gulfstream's Soviet partner in the superjumbo project. Sukhoi factories build the formidable Su 24 Fencer deep-penetration fighter-bomber and the Su 27 Flanker high-performance fighter.

Technology and experience gained from such fast jets is now feeding back into the design of the superjumbo business aircraft. Significantly, present planning calls for Sukhoi to build the basic aircraft, then for Gulfstream to kit them out in the US with electronics, interiors and paint.

Demands on advanced technology do not stop with the airframe. The SSBJ - superjumbo business jet - will need engines more advanced than any that are yet flying. That is a task being addressed by Rolls-Royce of the UK in partnership with Lyulka, a Soviet design bureau that has produced powerplants for many high-performance military jets.

Rolls-Royce and Lyulka are this summer completing the first study phase for the SSBJ engine. Topics that have been agreed cover which company will have responsibility for which aspects of development, and the nature of the engine itself.

It will be, Rolls-Royce says, a dual-cycle engine: subsonically the device must operate as a bypass engine - in which most of the power is provided by cold air passing through a forward fan and outside the engine "core" of high-pressure turbine and combustion chamber - and, for cruise at Mach 2, must revert to functioning as a pure jet, with power provided chiefly from the core.

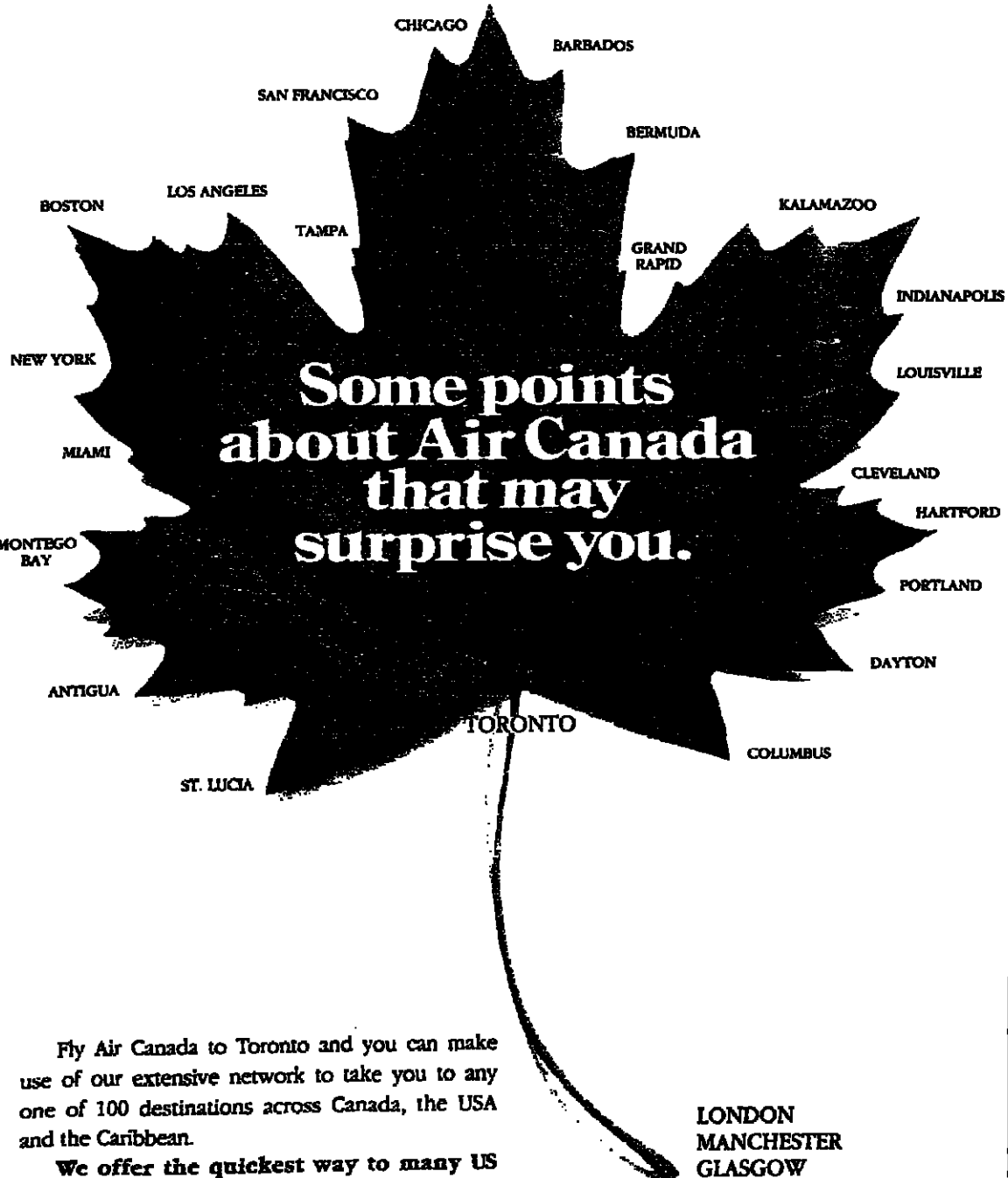
British Aerospace, which has about 30 years' experience of building and selling a mid-size business jet, the successful BAe 125 series, is also cautious on the matter of SSBJs. "We have a watching brief," the company remarks.

BAe's most active project is its 1000 model, the latest - and probably last - derivative of the 125 line. Its next step will be what it terms an NBJ: new business jet. How the NBJ will turn out has not yet been decided, the company says, but the aircraft, planned to fly in the late 1990s, is likely to be bigger and to have longer range than the 125. "Trans-Pacific," BAe says, "is the one everyone is looking at."

A trans-Pacific design from BAe would bring the company into direct competition with Gulfstream and Dassault.

David Boggis

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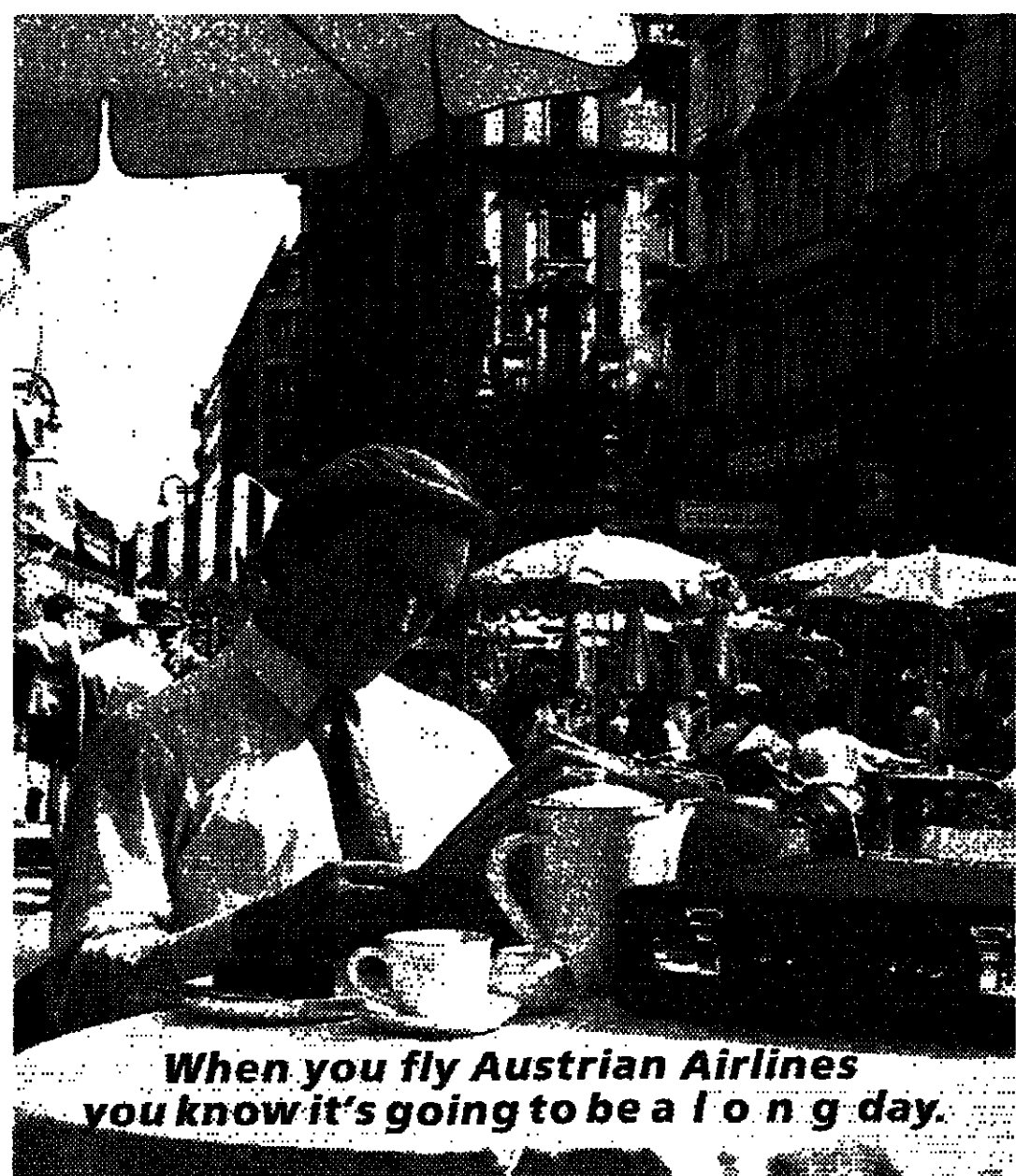
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## BUSINESS AIR TRAVEL 8

## ■ EXPENSE MANAGEMENT

## Facing up to key questions

WHEN many companies adopted a blanket ban on business air travel during the Gulf war because of fears of international terrorism, it was widely assumed that when it was perceived safe to fly again they would return to their former travel habits.

But experience since then has shown this not to be so. A number of companies, according to business travel agents, have taken the opportunity in the post-war recessionary environment to think again about their whole travel commitments.

Do executives really need to fly to that meeting - or could they get as much information from fax or conference phone? And if they do fly, do they really need to travel first or business class?

It has taken a war and recession in the UK and US to enable corporate travel departments to face up to these key questions. A new survey of 150 UK companies from American Express, for example, shows that since the war ended 68 per cent have decided to economise on travel and entertainment spending. Two thirds, moreover, are downgrading their travel when travelling.

"Clearly the recession has taken its toll on travel and entertainment spending in recent months," comments Mr John Petersen, vice-president for Amex's travel management services division.

According to the survey, 43 per cent of companies which are economising are reducing the number of travel trips and looking at alternatives to travel. Fax was the most popular alternative (56 per cent), followed by telephone (41 per cent), and 12 per cent opted for teleconferencing.

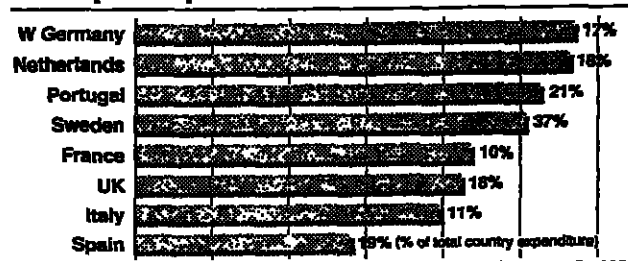
British companies spend some £22bn a year on business travel and entertainment - and their US counterparts about 20 times more - but surveys have consistently shown that, especially in the UK, most companies pay only lip-service to managing business travel costs.

"Our survey shows that at least companies are having to take travel and entertainment more seriously, realising that the key to their future success is the monitoring and control of what has become a significant part of their cost base," says Mr Petersen.

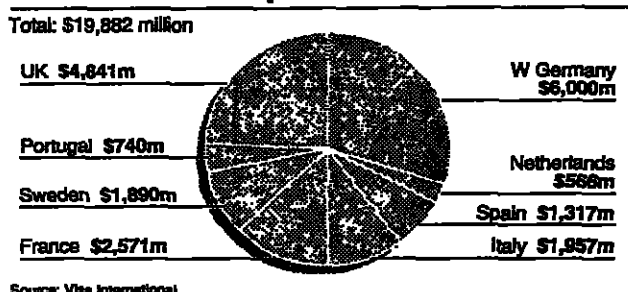
It is this growing realisation that better business travel management can pay dividends that has spurred on charge card companies such as American Express and travel agencies including Pickfords, Thomas Cook, and Hogg Robinson, to develop sophisticated charge card control systems aimed at business users.

Joining this clutch of companies recently has been a joint venture between British Airways and Diners Club to launch a Corporate Card for business travellers. For BA, the card replaces its involvement in the AirPlus scheme - an international consortium which never quite fulfilled its promise of making life easier for the frequent flyer.

## Per capita expenditure on business air travel



## Annual business expenditure on air travel



The new BA/Diners Card is aimed particularly at frequent flyers with the airline. It will be valid at the 2m outlets around the world who already accept Diners Club cards as well as providing other benefits, such as special deals with BA partnership hotels and savings of up to 50 per cent on Hertz car rental.

Two schemes aimed at business travellers are offered: corporate cards co-branded with another operator - such as Pickfords - are available to company business travellers; and "lodged" accounts will be created for companies who spend in excess of £25,000 through their travel agent.

The new card will also be accepted by BA's Timesaver ticket machines at all the airline's UK Super Shuttle airports. Mr Liam Strong, BA's director of marketing and operations, says that the card offers the "individual traveller, travel agent, company administrator and decision-maker a comprehensive air and travel service."

The BA/Diners card mainly offers a greater control over spending patterns - as do the Amex, Thomas Cook and other travel card systems already. The card systems provide detailed analysis of what was spent as well as where and when, with the benefit of reducing administration costs by cutting the number of invoices and the amount of cash in hand often taken by travellers.

American Express's last big survey of corporate accounting of business travel costs - as distinct from its update just published of how companies are coping post-war - found that two thirds of big companies complained of incomplete documentation and late expense report submission by their travelling executives.

One area it identified of improving travel management costs was feedback from suppliers. Only 28 per cent of the 400 leading UK companies it

surveyed received any feedback from suppliers of business travel, mainly in the simplistic form of ticket details and flight costs.

The initial step in any travel expense system is to identify exactly what costs are being incurred. Direct costs are those which can easily be identified - such as airline tickets, hotel bills and car hire. But there are also hidden costs such as cash advances, chasing up overdue expense claims, and cheque processing.

The position is often made worse by the fact that several different people may have responsibility for travel plans - ranging from the secretary who books hotels through to the executive drawing foreign currency from the company cashier and then claiming expenses on his or her return. One problem with tighter control of business travel costs, however, remains the impact on the executives themselves. Over-keen company accountants who insist on economy-only flights, for example, may look good on paper. But in reality, tired executives may do more harm for their company's prospects than any potential savings from cheap air fares.

"Business travel is sometimes perceived as glamorous," points out Mr Christopher Rodrigues, chief operating officer for Thomas Cook. "In reality it's tiring, stressful and can be extremely expensive. Our corporate card is aimed at ensuring flexibility while removing worry about having sufficient funds in appropriate currencies."

The enforcement of an effective travel and entertainment expense system, therefore, has more to do with efficient accounting and administration than with heavy-handed restrictions on employees' activities which more often than not are counter-productive.

David Churchill

## ■ INCENTIVES AND EXTRAS

## Down-to-earth benefits are well worth considering

It up to 80 miles, while Virgin Atlantic goes one step further and provides the transfer from any UK mainland point.

German flag carrier Lufthansa eases the journey to and from the airport throughout Germany, by providing a very efficient Airport Express rail service which runs at 200kph between Dusseldorf, Stuttgart, Cologne, Bonn and the airline's hub at Frankfurt.

Two airlines, Virgin Atlantic and Emirates, offer generous packages in the form of a free economy-class return ticket when you buy a business-class return ticket.

Emirates, the Dubai-based airline of the UAE, offers passengers buying a return London-Dubai ticket in the UK a free economy class ticket that is valid for one year and fully transferable.

Among the airlines which provide a free chauffeur drive facility, Continental, Canadian Airlines International and Cathay Pacific offer it only from the UK end, whereas Emirates also offers it throughout the UAE.

Singapore Airlines (at Manchester only), Virgin, Qantas (including some provincial airports for passengers with connecting British Midland flights to Heathrow), American Airlines (at five US airports only), Air India (first class passengers only in the UK, India and New York), Varig, Viasa and All Nippon Airways all offer this service.

Check with the airline whether the service is either to or from the airport at one or both ends of the route. Often the offer is limited to a 50-mile radius but Canadian Airlines International extends

you will receive a Business Connections card valid for 12 months.

The benefits include valet parking at Heathrow with preferential seven-day and 14-day rates covering collection, delivery and off-airport parking as well as a car-wash, if needed.

If you are Australia-bound, there are discounts on chauffeur-driven transfers from the arrival airport to your destination.

Car hire Avis offers a discount of between 15 and 20 per cent, and there are discounts at five international hotel chains - Hyatt, Omni, Mandarin Oriental, Sheraton and Regent - as well as room upgrades, free gifts and complimentary breakfast.

And you may be able to play golf for some 20 per cent less cost in Australia.

A newcomer to Heathrow, American Airlines (it already operates from Manchester and Glasgow) offers Private Connection, a freephone help service for its passengers in the US to call anyone from a lawyer to a translator, doctor or

restaurant.

It also offers first-class, business-class and full-fare economy passengers an Executive Shortstay programme which allows them to spend their first night free in a Sheraton hotel at their point of entry to the

US. That offer is valid until December 31. There are also car-hire deals with Hertz.

Business-class passengers on Air France are entitled to discounts for hotels, car hire and business facilities.

At any Meridien hotel there will be no extra charge if you check in before midday. You will also receive the best room in the category.

At any InterContinental hotel you will benefit from

expedited check-in and check-out, priority reservation and no charge if you choose to stay in your room on the day of check-out until 6pm.

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Air France passengers also qualify for 25 per cent off Hertz car hire rates in Europe and 10 per cent off in 60 countries.

Also, there is a 10 per cent discount off the cost of using the business centre at Charles de Gaulle airport, called 2A, and there is also an 8 per cent discount worldwide off any services at Multiburo business centres.

First-class and business-class passengers of Cathay Pacific, with hand baggage only, can use a telephone check-in system before they arrive at the airport, which provides a seat allocation. Then it only

remains for them to arrive 30 to 45 minutes before departure to collect their passes before boarding.

The airline already provides two City Check offices in Hong Kong - one in Kowloon, the other on Hong Kong Island - which allows full check-in (ie seat allocation and the issuing of boarding passes) for passengers checking in at least three hours before departure or the previous day.

Cathay offers discounts at 47 hotels throughout its network, embracing Australasia, Europe, North America and Africa under a Stay-A-While programme. Prices start at \$95 per person sharing a twin room in Hong Kong. Breakfast, room tax/service charge and sometimes two-way airport transfer are included.

At London's Churchill Hotel, Cathay passengers can stay for \$79 a night or at the Holiday Inn Crowne Plaza in Manchester for even less: at \$55 a night.

Remember that most airlines offer the best savings at their home base where they generally have the most purchasing power. This is where you are likely to have access to a spacious private lounge and similar amenities.

For example, Singapore Airlines' Singapore Stopover Holidays scheme offers unbeatable prices at hotels on the tiny island state and provides passengers having to kill time at Changi's new Terminal 3 with a mega-size lounge which can cope with 300 people and offers a business centre - plus showers for departing and transit passengers.

Gill Upton  
Editor, Business Traveller

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David Boggis on competitive manufacturers

## Threat to depose King Air

THE typical business aircraft is not a sporty, fighter-like twin-jet from Lear in Wichita, Kansas, or a majestic "airborne boardroom" that will cost you upwards of \$25m from Gulfstream in Savannah, Georgia.

It is a smallish, almost portly device that trundles along a taxiway on three stalky undercarriage legs and gets into the air on two modest turbine engines, driving basically the same piece of engineering that got the Wright brothers off the ground in 1903 - propellers.

It goes by the name of King Air. The maker is Beechcraft - generally known as Beech - an old-established US aircraft company dating from before the Second World War. Beech estimates that it has close on 4,000 King Airs in service worldwide. The dedicated business aircraft type that comes closest to that in numbers is the Cessna Citation range of twin-jets, with no more than about 1,700 flying.

The market for aircraft in the King Air's performance bracket is now under attack from several directions as different business aircraft builders seek to compete. Part of the challenge comes from twin-jet types, but the latest competitor is a Swiss company called Pilatus, which hopes to offer cost savings by achieving King Air performance on one turboprop engine instead of two.

The King Air range comprises three basic models. All are powered by variants of the Pratt & Whitney PT6 turboprop, an engine considered in the industry to be "mature": thousands of PT6s are in service worldwide. The engine has been in operation for many years and is regarded as tough and reliable.

The King Air C90A will carry five occupants - crew included - with baggage, slightly more than 1,000 nautical miles at speeds of about 340 knots. The B200 will cover 1,500 nautical miles at 280 knots. The top-of-the-range 350 is bigger and can take 11 occupants, 1,400 nautical miles, cruising at roughly 300 knots.

Inside, the C90A conveys an impression of space. Air Hanson, a company that markets Beech aircraft at Blackbushe airport, Camberley, Surrey, says noise levels in flight are low, and emphasises the solidity and reliability of Beech engineering.

The competition from business jets comes from manufacturers building what they term an "entry-level" air-

craft - your company's first jet. The latest challenger is a small, six-place aircraft powered by two Williams/Rolls-Royce FJ44 turbofans, built by Swearingen in San Antonio, Texas, and called the SJ30.

Swearingen's manufacturing experience is in its Merlin business aircraft and Metro commuter, both twin-turboprop types. Mr Les Anderson, the company's vice-president, marketing, points out that the Merlin was a competitor for the King Air long before the SJ30 was designed.

He maintains that the SJ30 is competitive with the King Air not only on performance - with the jet able to carry four passengers 2,400 miles - but on price. Swearingen promises a price of about \$2.6m against \$3.2m for a B200, and says that because the FJ44s develop only 18,000 thrust - against 30,000 for other typical business jet

**'Nobody enjoys having that prop out there, beating away and making noise' says Mr Anderson**

powerplants - it is also cheap to operate.

Swearingen's sales point is technology. An advanced wing achieves cruise of 445 knots and high-lift devices enable the SJ30 to operate from the same size runways as the turboprop. The aircraft is to be cleared to be flown by one pilot, not two.

"Today," Mr Anderson says, "it is cheaper to build a jet than a turboprop." With a reduction gear to slow down a propeller drive shaft, a small turbofan is lighter and simpler.

Even a jet's undercarriage can be lighter, as there is no further need to hoist the aircraft high enough to keep the propellers off the ground. Market surveys, moreover, indicate customer preference for jets. With a crusader's conviction, Mr Anderson says: "Nobody enjoys having that prop out there, beating away and making noise."

A prototype SJ30 first flew in February. The company is reluctant about its order book, but insists that the potential market is substantial.

Cessna has been in the market for entry-level twin-jets since 1969 with its Citations. Its latest model is the CitationJet, which first flew on April 29 and has since accumulated about 75 hours of test flying.

Already about 100 of the type have been ordered. Mr Dean Humphrey, the company's director of public relations, says: "We think a lot of the prospects [for orders] for the CitationJet will come out of the turboprop owners' ranks."

The Cessna uses the same FJ44 engine as the Swearingen, combined with a new technology wing enabling the aircraft to operate cheaply cruising at 380 knots out to 4,000 feet. The company expects to deliver the CitationJet for \$2.8m.

Pilatus, in Switzerland, says it can undercut the King Air on purchase price and operating costs by offering nearly the same performance with one engine instead of two. The engine in the PC12, Pilatus's contender in the market, is a variant of the King Air's PT6 rated at 1,200lb shaft horsepower (the industry's measurement of turboprop power). The PT6s on the King Air B200 each develop 850 shaft horsepower.

The PC12 first flew on May 31, and the company expects it to cruise at 285 knots at 35,000 feet, carrying up to nine passengers over a range of 1,600 nautical miles.

The company says its sales potential is 600 to 1,100 aircraft over 15 to 20 years. Some of those sales, according to Mr Larry Bardon, director for PC12 product management, have already come from twin-turboprop operators.

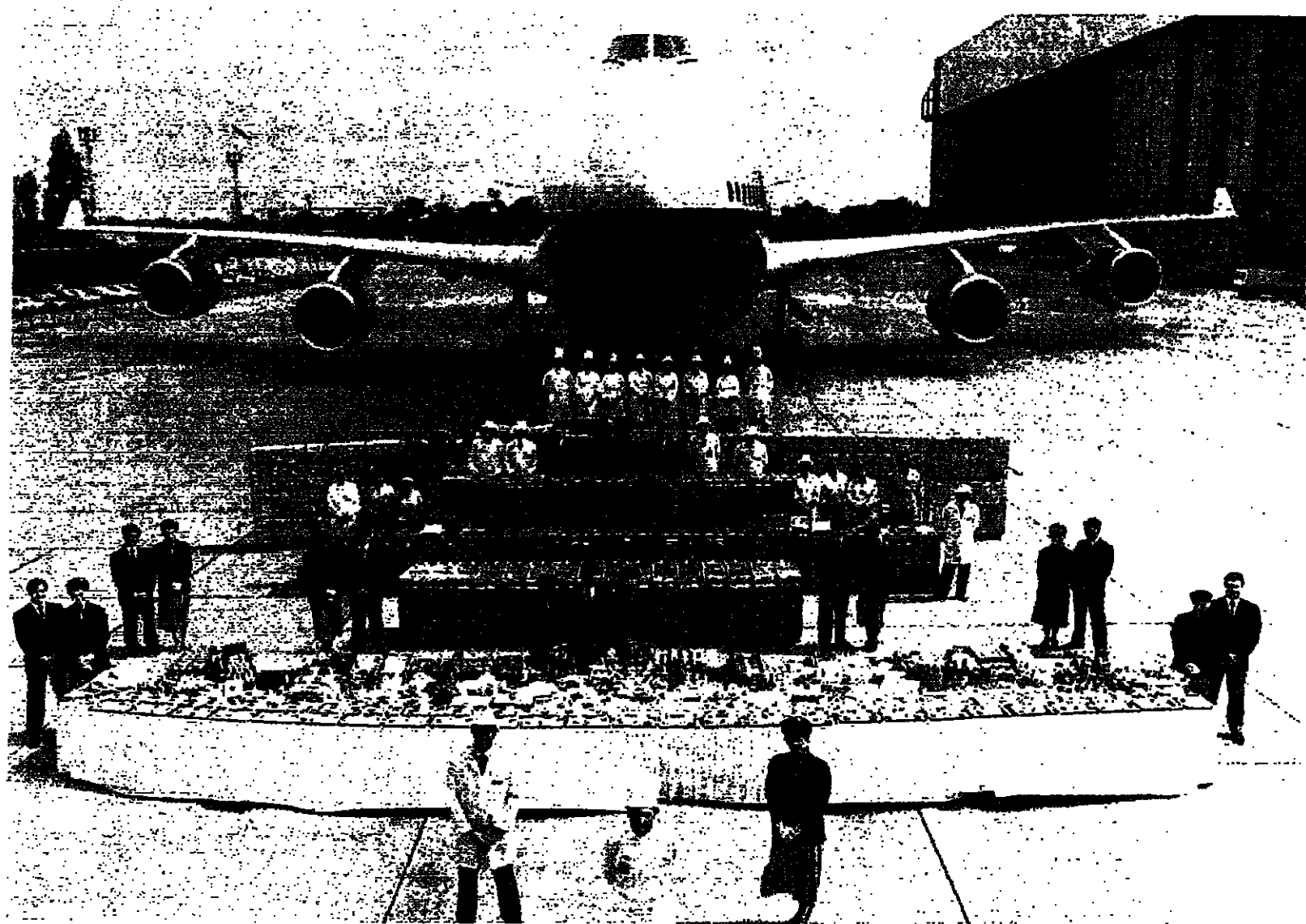
Mr Bardon does not recommend the aircraft, with its single engine, for long stretches over water, but points to its attractions of simplicity compared with twins. The PC12 is proving popular with company executives who pilot themselves.

Beech stands firmly in support of the King Air and has no intention of ending its production in the foreseeable future. It expects to build - and sell - 110 of them this year.

It sees no real threat from the jets. Mr Mike Potts, the company's public relations manager, observes: "It's the difference between a station wagon and a sports car."

As to disparaging comments on the Beech aircraft's 20-year-old technology, he notes: "We have a pretty substantial track record." Of the PC12, he says: "A lot of people have taken aim at the King Air market."

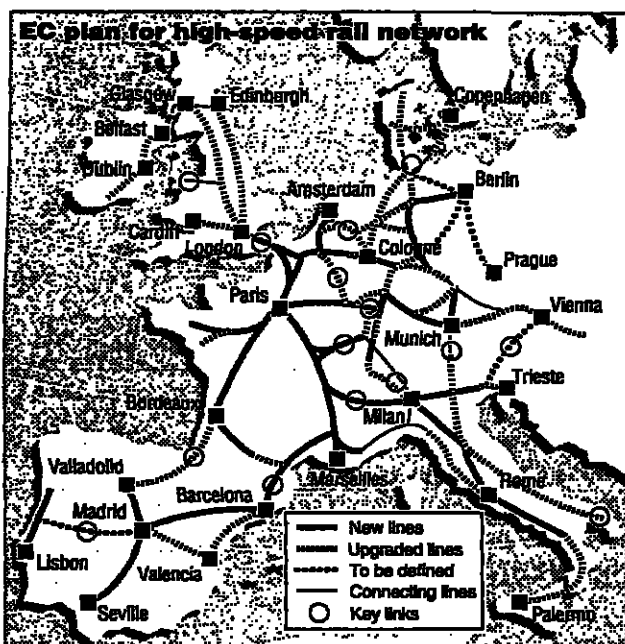
Beech is unfazed. There seems little doubt that the aviation world will still be seeing a lot of the King Air for some years to come.



A Boeing 747-400 long-range airliner, the most modern of the jumbo jets, with the catering staff and cabin crew needed to keep 350-plus passengers content on an 11-hour non-stop flight. The aircraft usually loads some 34,000 items of stores weighing about 15,000lb - everything from caviar and champagne to babies nappies - for every flight. Nineteen cabin crew are usually needed although the high-tech airliner will have only two pilots

Richard Tomkins examines Europe's developing rail network

## High-speed train challenge



The obstacle that lies in the way of diverting more of this traffic growth to rail, however, is the fact that each country's rail network has evolved as a separate national entity, with few attempts to bind the parts into a greater whole.

Perhaps the worst example of this is the way in which jealousies between the French and German national railways has led to their failure to liaise over the development of their high-speed railways - with the result that technical incompatibilities prevent each other's trains from running over on each other's systems.

The EC wants to bridge the gaps by integrating the separate high-speed railways into a European network. Last year, EC transport ministers made some progress towards this objective by adopting a framework plan for a high-speed system embracing about 6,000 miles of new lines and 9,000 miles of upgraded lines.

They also asked the Commission to look at ways of achieving technical harmonisation between the railways and plugging gaps in the system such as the missing link in Britain between London and the Channel tunnel.

Considerable obstacles lie in the way of achieving this objective. Estimated costs of providing the infrastructure and rolling stock for the planned network are put at \$100bn. Such expenditure will represent an enormous strain on the budgets of member states.

Yet the threat to the airlines is real. If this was ever in doubt, it became evident when the railways started building stations for their high-speed trains at airports - for example, at Charles de Gaulle in Paris on the line linking the TGV-Nord with the TGV-Sud, and in the Netherlands where the Dutch are planning a station at Schiphol on the London-Paris-Amsterdam line.

The clear intention of this strategy is not just to oust air travel on short-haul routes within the EC, but also to capture the airline's inter-line traffic by luring long-distance air travellers at big airports and putting them onto rail for the initial or final legs of their journeys.

One airline which appears to have seen the writing on the wall is Lufthansa, the German national airline. In 1982, it entered a joint venture with

DB, the German national railway, to provide the Lufthansa Airport Express between Düsseldorf and Frankfurt airports as an alternative to its own short-haul domestic flights. The success of that venture led to the launch of a second express between Frankfurt and Stuttgart last year.

Over the next few years, moves initiated by the EC to liberalise and deregulate Europe's state-owned railways will greatly open up the opportunities for private sector operators to run trains over EC tracks. Lufthansa may not, therefore, be the last airline to decide that if it cannot beat the railways in the skies, it will have to try to do so on the ground.

times available by air transport and captured more than half the airborne traffic between the two cities.

It has taken nearly 20 years for the west to follow the Japanese example. But in September 1982, SNCF, the French national railway, inaugurated Europe's first high-speed train - the 168mph Train à Grande Vitesse (TGV) - on a purpose-built line stretching the 267 miles from Paris to Lyon.

Now, high-speed railways are spreading across Europe almost as rapidly as conventional railways did in the last century. France is well advanced on a massive, and still faster, TGV network which will link Paris with virtually every big city in the country. Germany has just opened the first lines of its 155mph IC-Express network; Spain has started on a high-speed system with a line from Madrid to Seville; and the Netherlands, Belgium, Denmark and Italy are at various stages of high-speed rail projects.

Of course, competition has long existed between rail and air transport. The difference the high-speed train makes is to lengthen the range of rail's competitiveness to about 300 miles - as was seen when the opening of the Paris-Lyon TGV brought a collapse in the air travel market between the two cities.

In Europe, therefore, where many small countries are huddled together, high-speed rail is emerging as an alternative to air travel not only within a country's borders, but to destinations in neighbouring countries too.

This is something which the European Commission is keen to encourage. Air transport, after all, is facing acute problems of congestion: flights, air corridors and airports are already facing severe capacity constraints, yet recent forecasts suggest that air traffic could double within the next decade.

IT IS the very image of the man in a hurry: the executive stepping aboard an aircraft for a quick flight to that urgent business meeting in the capital of a neighbouring country. By the turn of the century, however, that image could be looking out of date. Increasingly in Europe, air travel seems likely to be displaced by the "plane on rails" - the high-speed train - as the main mode of transport for short-haul journeys between big cities.

High-speed rail travel is not a new concept. Engineers have striven to increase train speeds ever since railways started to spread across Europe early in the last century. As long ago as 1938, the London and North Eastern Railway in Britain notched up an impressive 128mph with the locomotive Mallard, setting a world record for steam engines which stands today.

War-time damage and lack of maintenance largely halted the process of acceleration in the 1950s. But in 1964 came the event which heralded a new era for rail: the launch of the Tokaido Shinkansen - or "bullet train", as it was dubbed in the west - between Tokyo and Osaka in Japan.

By today's standards, the shinkansen was not particularly fast. Although it ran on purpose-built tracks, its top speed of 130mph barely exceeded the 126 mph which Mallard had achieved on Britain's east coast main line 26 years earlier, and is less than the 140 mph which British Rail electric trains now achieve on the same conventional tracks.

But the significance of the shinkansen was that by reducing the Tokyo-Osaka journey time to less than 3 hours for the 340-mile trip, it undercut the centre-to-centre journey

times available by air transport and captured more than half the airborne traffic between the two cities.

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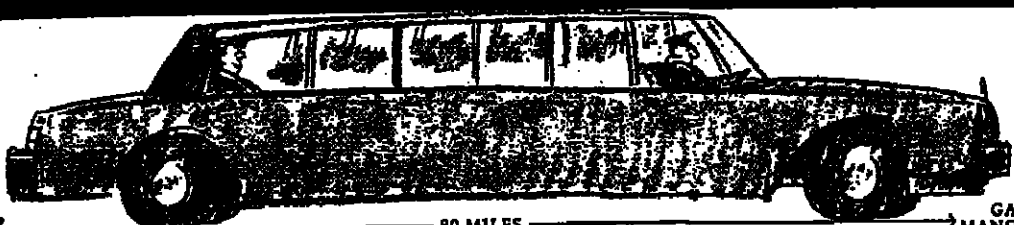
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## BUSINESS AIR TRAVEL 10

Looming problems may require fresh thinking and radical solutions, writes Michael Donne

# Iata focuses on need to tackle airport congestion

THROUGHOUT the world, a big campaign is being conducted by the International Air Transport Association (Iata), representing 200 of the world's major airlines, to ensure that governments and other authorities are aware of the urgent need to improve the commercial air transport industry's infrastructure.

Despite the sharp downturn in traffic caused by the economic recession and the Gulf war, from which a slow recovery is now taking place,

**Rapid growth will bring with it a resurgence of the problem of serious congestion**

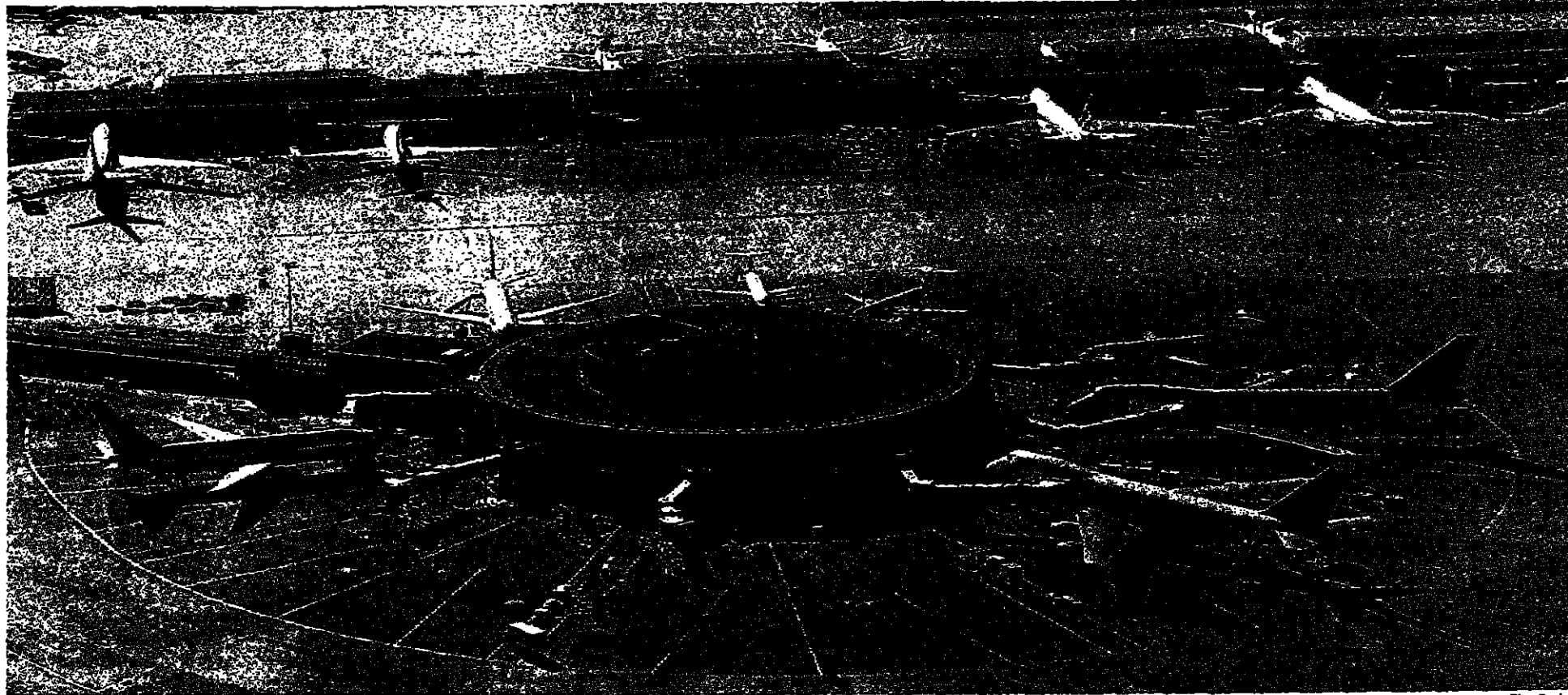
the overall long-term forecast is for world scheduled international air traffic to double by either the end of this decade or early in the next century from the present level of more than 1.1bn passengers a year to more than 2bn.

This rapid growth will bring with it a resurgence of the problem looming in the industry before the events of 1990-91: serious congestion arising from the inability of airport terminals, runways and the world's air traffic control systems to cope.

The Association of European Airlines, which represents 22 of the biggest airlines in western Europe, has already pointed out to the European Commission and governments that "air transport can only contribute effectively to European integration and adequately satisfy user requirements if Community policies ensure that the airline industry can conduct its business in a sound economic environment."

This means paying much more attention to, and spending more money on, the development of a sound and adequate infrastructure on the ground.

Early last year, Iata, in a special report on infrastructure needs, pointed out that before the mid-nineties, 22 out of 48 international airports in



Worldwide, a total of \$617bn is expected to be spent on nearly 9,000 new transport aircraft by the beginning of the next century. Iata wants more spent on infrastructure

Europe would run out of runway capacity. Another 11 airports would face similar problems between 1996 and the year 2000 if no corrective measures were taken.

Moreover, the Iata report noted that congestion was already causing losses of some \$5bn a year to the air transport and related industries and national economies in western Europe.

It said that this figure would rise to \$10bn a year by the end of the century if nothing was done.

To help hammer that message home, Iata has created a special Air Transport Action Group (Atag).

The group includes among its members not only airlines but several aircraft manufacturers and other interested bodies, and they will press for aviation

infrastructure improvements on a worldwide basis. The Atag, headed by Mr John Meredith who has been seconded from British Airways for the task, says that while some airports have been able

**Refurbishment, modernisation and expansion are already taking place at many airports**

to upgrade and expand their facilities, the impending dramatic growth in traffic, lack of clear government policies, together with environmental constraints and shortage of finance, have all contributed to inadequate facilities for passengers and shippers at many airports.

It cannot be denied that

much work is already under way in many countries - as many regular travellers already know to their cost and inconvenience.

Refurbishment, modernisation and expansion are taking place at many airports and it is estimated that between now and the end of this decade some \$150bn is likely to be spent worldwide on maintaining and improving the infrastructure.

But it is the Atag's case that this is not likely to be enough - especially, for example, when set against the \$617bn expected to be spent on nearly 9,000 new transport aircraft of all kinds by the early years of the next century.

Atag believes that governments should be urged to spend more and to speed the pace of implementation of existing and proposed

development plans. It has also declared that "aviation policies are frequently out of touch with the needs of the customers."

Moreover... the notion that airlines alone should bear the costs of infrastructure improvements ignores the fact that the community as a whole gains substantial benefits from flourishing air services," it says.

In Britain, for example, while it is expected that planning application will soon be submitted for a big new £1bn-plus terminal at Heathrow, London, capable of handling another 20m passengers a year, the terminal will not be available until around the end of the century.

And that is after allowing for the public planning inquiry into its environmental

and other consequences, and also allowing for government decision-making and construction time.

Similarly, although the UK government has a working party studying possible sites

**Parallels can be found throughout not only western Europe but also the rest of the world**

for a new runway for south-east England, a decision cannot be taken until after whatever proposal is made has been subjected to public planning procedures.

This means that such a runway, wherever it may be, will not be available until around the turn of the century, by which time the

existing London airports infrastructure will be coming under severe strain.

This will be the case even after allowing for the Interim development of a second large terminal at Stansted in Essex to increase that airport's capacity from about 8m passengers a year to about 15m and for steadily increasing use of the small London City Airport in Docklands.

The city airport's use may increase especially if approval is given to lengthen its runway to allow jet airliners to use that airport instead of the smaller turbo-props to which it is at present restricted.

In other parts of the UK, big new developments are already under way to ease the situation, with a second large terminal at Manchester and a

new terminal at Birmingham, for example.

Parallels can be found throughout not only western Europe but also the rest of the world.

Atag's case is that it is never too soon to start thinking of new airport developments because, if left unchecked, "already unacceptably clogged airports and airways will grow more congested by the day".

Atag points out that very often by the time such new

**It is reasonable to assume that even by the year 2020 there will be further demand for more facilities**

developments become available it is already time to start thinking of further ones to cope with continued traffic growth.

Although no one can predict with certainty what future growth rates will be well into the next century, it is reasonable to assume that demand for air transport is not going to come to a standstill.

It is therefore also reasonable to assume that even by the year 2020 there will be further demand for more terminal and runway facilities in the UK as a whole.

This demand may well have to be met by radical departures from existing conventions and ideas, instead of the practices hitherto employed of adding new terminals and runways with all the environmental consequences to surrounding communities.

There are many in the British air transport industry who believe that a return to the concept of a major offshore airport on reclaimed land in the south-east will be the only way of minimising the environmental problems and relieving pressures on existing land resources.

Those people also believe that such thinking should start now, so as to prepare the population at large for the necessity of putting such ideas into practice whenever the time comes.

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